

Letters to the Editor

Direct debits

Sir,—I have followed the recent correspondence in your columns concerning direct debits but one point seems to have been overlooked by those writing to you.

On the direct debit standing order form originated by, shall we say, an insurance company and in all cases signed by the customer, appear these words: "I authorise you until further notice in writing to charge my account with you at the instance of the X Insurance Company Limited the premium shown below on or about the date stated."

This authority is addressed to the bank and having been signed by the customer is a clear mandate for the proposed transaction. I should have thought there was no doubt about the bank's right to debit a particular customer's account in these circumstances. Details are recorded by the bank and the form is then returned to the insurance company.

The phrase "on or about the date stated" covers the position when a premium is due on a non-business day.

A. J. Hitchcock,
Waterloo Oke,
Bechtel Hill Road,
Beechworth, Surrey.

How to retain control

Sir,—I have read the recent correspondence on direct debiting with interest and mounting indignation. Surely the answer is a simple one. Cancel all standing orders with one's bank and forbid direct debiting of one's account. Then pay all items by cheque. A monthly or quarterly cheque, maybe, but at least the operation is under one's own control and surely better than having money removed from one's account in this way.

It appears from the correspondence that the new charges are inevitable anyway, but at least cheques are free since the abolition of stamp duty.

D. W. Runkel,
13, Willow Mount,
Croydon.

Merchant bank's practice

Sir,—I should like to make reference to the recent correspondence regarding banks and direct debits. As a senior employee with a firm of merchant and investment bankers in the City, I have experienced the direct debit system and wish to state from the outset that those of our clients whom we debit in

this manner, have given us signed authority to honour this particular type of transaction.

When first authorised to pay a direct debit, the bank instituted a system whereby a record card showing full details of our customer's authority was established. As and when direct debits have been presented to us, we have marked the record card accordingly, checking simultaneously the correctness of the amount and whether the sum was in fact due for payment.

I believe that this system has functioned perfectly well and am not aware of any complaints from our customers that they have been debited in advance, twice or not at all.

Your readers may be interested to learn that the bank also provides its customers with a fully detailed statement of account.

Ralph E. F. Harness,
19, Green Shaws,
Brentwood, Essex.

More self sufficiency

Sir,—In recent years most of the financial journals, including the Financial Times, have commented on the most notable feature of international trade, namely the extent to which all the major industrial nations are, in effect, taking in each other's washing.

Insofar as this introduces both price and design competition and encourages social interdependence and a less insular attitude between races it must surely be welcomed. Unfortunately it may also contribute a good deal to the prevailing sense of suspicion and insecurity.

It seems to me that our present efforts are misdirected when they are spent on the mass production of goods that merely satisfy an artificial demand created by a type of advertising based on an appeal to snobbery and status. In particular, the concept of planned obsolescence has no connection whatever with significant improvements in design but is determined by the need to perpetuate a production line.

I would have thought that increased capital expenditure on housing, transport and agriculture would do far more to raise the real standard of living than any other measures. And we might then consider what commodities need to be mass produced and what could be produced as durable articles of beauty and utility in small workshops using skilled labour and a sufficiency of power tools to eliminate repetitive work.

A drive towards greater

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Inventory control

Independence and self-sufficiency need not be confused with isolationism.

International trade when based on real needs can bring real benefits, but I suggest that we could do worse than consider how much of our international trade is necessary or beneficial and how much could be discarded by producing more of our needs in our own fields and workshops.

A. S. Richardson,
72, Copthall Gardens,
Twickenham, Middx.

Inventory management

Sir,—I would like to support the first part of Mr. Henry's letter (September 2) on the very poor appreciation of the importance of inventory management.

Inventory is not entirely confined to sufficient chief executives are fully aware of the contribution an improvement can make to the profitable performance of their organisation.

I suggest that this is caused by two reasons. First, the mass realisation that inventory holding costs run at 20-25 per cent. p.a. minimum; 2. The ability to calculate the minimum practical inventory requirements for a budgeted sales turnover.

The second of these factors, leads to the dictation by inventory managers suggested by Mr. Henry. It is a curious fact, however, that in most instances, if properly planned, targeted and monitored—with total involvement of all functions of the organisation—far greater improvements could be achieved.

This is one of the most difficult communications—and motivation—problems, confronting companies today. Only a truly team effort, will yield the organisation required for an optimum solution.

I disagree with Mr. Henry's suggestions for achieving a satisfactory factory spares service so vitally important for customer satisfaction. His solution—though practised by a number of organisations—is one of despair and raises the level of inventory and also production costs, thus decreasing profit margins. It results from failing to involve all personnel in this subject and I write with very considerable—even bitter—experience of this problem. Frequently, design can achieve fully interchangeable parts, thus reducing variety and hence stocks. Spares must be produced in the largest economic volume, by integration with the main line requirements—against a carefully evaluated forecast for the period under review—thus increasing productivity and reducing costs. Inventory will be reduced for statistical reasons

associated with probability theory.

I believe it is vital for every one engaged in manufacturing industry—to realise that the only efforts which can be sold to a customer, are those of direct production operators. Our remaining effort, must aim at making their work as effective as possible. This self-critical analysis will allow us to concentrate on the essentials—a truly vast scope—and thus reduce our current economic problems.

C. P. Morton,
142, Arkwrights,
Harlow, Essex.

Improving work in progress

Sir,—Mr. Richard Henry's letter (September 2) calls attention to one surprising factor. I would like to call attention to another.

Inventory consists of three parts, namely, bought-in material, work in progress and finished stock. The correspondence on the subject has been almost entirely related to the first and third items.

It is possible to improve work in progress by many methods, amongst them control of batch sizes, progress control, standardisation and group technology. There are numerous cases of group technology reducing work in progress to 20 per cent. of its previous level.

Control of work in progress invariably leads to shorter production times can, in turn, enable marketing to have a clearer picture of the situation so that the work put in hand is what is required, and so the volume of finished stocks does not need to be so high to cater for demand variations.

The capital tied up in high inventory is capable of a major reduction which would make money available for the modernisation of British industry.

B. C. Harrison,
President,
The Institution of Production Engineers,
10, Chesterfield Street, W.I.

Missing share certificates

Sir,—I, too, sympathise with shareholders who, through no fault of their own, are forced to incur the cost of providing an indemnity for a missing certificate, which may have been lost

in the post or, possibly, in a brokers' office.

Some companies do not insist upon a banker's guarantee, and some banks do provide the service without charge for certain customers, but it is a pity that articles are drawn in such a way as to make bankers' guarantee imperative.

As the misuse of a lost certificate would presumably not have any effect until the transfer was presented for registration, would it not be possible to deal with certificates reported missing in the same way as lost cheques—that is to say, by putting a stop on them?

Registrars presumably keep in the register a record of certificates issued to each shareholder, and the number of the missing certificate in the name of that shareholder, can readily be identified.

All that is necessary then is to endorse that shareholder's account in the register to the effect that the missing certificate, identified by number, is of no value.

When transfers are presented, the covering certificate would be checked with the register, and if it coincided with the stopped number, the transfer would be suspended and an inquiry raised.

But perhaps in these days of computer-kept registers, a simple solution is impracticable.

S. W. Penwill,
536, Salisbury House,
London Wall, E.C.2.

Supporting indemnities

Sir,—Mr. R. R. Bedford, F.C.I.S. (September 1) chairman, Registrars' Group, has written at length to justify his argument in favour of a bank being required to support an indemnity for a shareholder which resulted in the payment of £250 by a shareholder to a bank for this service.

I would draw Mr. Bedford's attention to the specimen form of indemnity in the Manual of The Chartered Institute of Secretaries which states: "The Company may (and will if the account be any magnitude) require a guarantee or indemnity by a Bank or a person of standing as follows:—"

And I of concur in the above request and guarantee the performance by the said of the above undertaking."

It is clear, therefore, that not only is a firm of stockbrokers in the U.K., according to the Institute's Manual, a person but a partnership of several persons

of standing, all jointly and severally liable.

There is no need for Mr. Bedford to engage in question-begging and to extend the discussion to comparability with Land Certificates.

I conclude that it is high time the Council of the Institute should adhere to the Manual and instruct its members to act accordingly in the case of registered securities of British companies.

James McIntyre,
226 Renfrew Street,
Glasgow, C.3.

Management development

Sir,—Mr. J. P. Birchall's letter (August 31) blames rigid organisational structures for inhibiting management development. It is becoming fashionable to "knock" job definition, description and specification. Yet far too many organisations lack the discipline of job definition with the resulting failures in allocating responsibility and accountability.

A clearly defined organisational structure can aid the development of managers since such staff can be transferred between identifiable different jobs in the same grade, thus giving development experience without promotion.

Denotation is required in order to determine firm job targets—shades of M.B.O.

Where a man does take on increased responsibility then it is only just that his remuneration be adjusted accordingly—one of the functions of job evaluation.

An executive plateau must be a reality—we all have our limits, even if they are only limits of opportunity. We may all think that we could do a good job as Prime Minister, but there is only one job going.

Success without promotion may be an attractive idea for employers to save on salary bills. For individuals it may be a method of rationalising failure. Although in my own opinion it is not failure that is shameful but failing to try.

M. A. Hodges,
12, Aston Road,
Christchurch, Hants.

Book-keeping by banks

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(August 27), it was merely a statement of fact.

Banks have always had the right to make a charge on unremunerative current accounts, and it is difficult to believe that they could have done this if transactions on current accounts had not been regarded as customer transactions (what is had been regarded as "banker transactions").

L. A. Senhenn,
5, Kingshill,
Chesham, Bucks.

Pure market system

Sir,—When everybody is agreed on something, history shows that such agreement will usually look very foolish and pass in future times. An example is the current desire for price freezes and incomes policy. One by one, intelligent statesmen, commentators (the Financial Times thankfully excluded) and economists have undergone a sort of nervous collapse and thrown overboard their economic education and experience.

Where is Say's law? Where is Jevons' marginal utility? Where is Irving Fisher? Where, even, is Friedman, and the recent statistical analyses of the Federal Reserve Bank of St. Louis? Have all the war and post-war political lessons been forgotten: that to use an awful anthropomorphism, control and restriction simply drives inflation underground? It seems so.

The truth is that at all times, whether of inflation, deflation or even in a war economy, a freely functioning market system with rapid price change is the only way to ensure 100 per cent. utility in apportioning scarce resources over competing ends. The pure market is the best system. But if the State wishes to intervene, it should do so by bidding for what it wants, or by providing money aid to groups it wishes to benefit—not by adding the price structure.

Government policy should at all times do everything possible to speed up price change. In inflationary conditions, this means encouraging upward price adjustment. This will deflate excess demand by putting money into circulation, and furthermore would care recessionary tendencies in production (stagflation) by restoring business profits.

Take the present case of the U.S., where, since January, the money stock has expanded by 12.3 per cent. per annum rate, Southampton Row, W.C.1.

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Anti-dumping duty

Sir,—As a user of chromium (chromic acid) electroplating processes, I heartily endorse the merits expressed by Mr. Alexander, president of the Trade League.

However, one could infer from his letter that the Soviet Union was selling at less than their production—which we are reluctant to believe. A. the Soviet Union is rich in chromium ore, and it is reasonable to assume that their vastly greater mark production costs would, case, be lower than those sold to the best of our knowledge U.K. supplier.

The U.K. manufacturer enjoys protection to the effect of a 17.5 per cent. import duty. In one case, a compromise dictates that not rely upon only one. Furthermore, it is parimortem for us to have of chromium acid which is a luxury consistent in quality in this respect the material is excellent.

Mr. Alexander has assured that we shall not make our views known to the Department of Trade and Industry, and hereby hope that this vitally unnecessary anti-duty will, in fact, not be followed the full rigour by the D.T.I. It is time we thought again.

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FT Monthly Survey of Business Opinion

GENERAL OUTLOOK

U.S. measures check industry's rising optimism

UNCERTAINTIES generated by indications in this and previous surveys that prospects for capital investment may be improving slightly. The better monthly survey was still being conducted—have set back the recovery in business confidence, at least for the time being. Business leaders interviewed after President Nixon's speech took a much more cautious line than those sounded earlier in August.

Mr. Barber's July package was, however, widely regarded as grounds for higher optimism, although the brewers and distillers expressed worries about a recovery in consumer durable spending leaving less money available for their sector and most engineering companies were doubtful about an early revival in investment spending. On this last score, there are

GENERAL BUSINESS SITUATION

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Are you more or less optimistic about your company's prospects than you were four months ago?							
More optimistic	60	60	55	43	53	5	43
Neutral	30	37	38	39	22	79	27
Less optimistic	9	3	7	18	22	16	30
No answer	—	—	—	—	3	—	—

EXPORT PROSPECTS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting direct export sales during the next twelve months to:							
Rise	63	60	58	58	66	57	77
Stay about the same	17	21	21	18	34	—	22
Fall	5	1	2	1	—	38	1
Not applicable	15	18	19	23	—	5	—

NEW ORDERS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
The trend for new orders in the last four months is:							
Up	34	31	30	44	41	3	45
Same	7	10	13	16	13	—	10
Down	15	17	16	14	47	2	2
Not available	44	42	41	26	—	95	43

PRODUCTION/TURNOVER

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting production/turnover in the next year to:							
Rise over 20%	3	1	1	2	22	—	—
Rise 15-19%	1	1	1	4	—	—	—
Rise 10-14%	6	18	25	25	3	—	1
Rise 5-9%	52	40	36	31	19	97	92
About the same	32	33	28	15	25	—	—
Fall 5-9%	3	5	6	5	9	—	7
Fall over 10%	2	—	—	—	22	—	—
No comment	2	2	3	18	—	3	—

STOCKS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Volume of material stocks or bought-in supplies during the next year expected to:							
Increase	12	7	10	16	19	38	1
Stay about the same	62	53	49	35	81	59	99
Decrease	17	29	29	37	—	—	—
No comment	9	11	12	12	—	3	—
Volume of goods on hand for sale:							
Increase	21	19	21	12	9	38	29
Stay about the same	51	43	39	35	44	59	46
Decrease	18	20	23	29	—	1	10
No comment	10	18	17	24	47	2	15

FACTORS CURRENTLY AFFECTING PRODUCTION

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Are any of these factors affecting turnover at the present time							
Shortage of:							
Home orders	78	80	75	60	100	19	56
Export orders	22	37	35	44	97	—	48
Executive staff	2	2	2	2	—	—	—
Skilled staff	4	3	5	7	9	—	—
Manual Labour	—	—	1	4	—	—	—
Components	2	2	2	3	25	—	—
Raw materials	3	3	3	11	—	—	—
Production capacity (plant)	12	4	5	14	3	76	8
Finance facilities	4	2	2	1	9	16	—
Others	1	—	1	2	3	—	7
Labour disputes	5	—	1	10	—	38	—
No factor	8	14	19	23	—	5	36

LABOUR REQUIREMENTS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting the number of employees during the next twelve months to:							
Increase	18	21	24	24	19	38	—
Stay the same	58	56	54	55	38	24	88
Decrease	24	22	22	20	44	38	12
No comment	1	1	—	1	—	—	—

CAPITAL INVESTMENT

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting total capital expenditure in the next year to:							
Increase	45	41	35	34	13	80	76
Stay the same	30	27	27	25	47	1	15
Decrease	25	31	37	36	41	19	9
No comment	—	1	1	5	—	—	—

COSTS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting hourly wage rates in the next year to rise by:							
0-4%	—	—	—	—	—	—	—
5-9%	46	32	30	26	50	78	93
10-14%	50	62	66	65	50	22	7
15-19%	1	3	2	2	—	—	—
20%+	—	—	—	—	—	—	—
Same	—	—	—	—	—	—	—
Decrease	—	—	—	—	—	—	—
N/A	2	3	2	7	—	—	—
Those expecting total unit costs in the next year to rise by:							
0-4%	7	6	4	5	—	—	30
5-9%	80	74	72	62	88	78	53
10-14%	6	8	8	16	—	16	7
15-19%	—	—	—	—	—	—	—
20%+	4	3	—	—	—	—	—
Same	1	—	—	—	—	—	—
Decrease	—	—	—	—	—	—	—
N/A	2	9	16	14	—	6	3

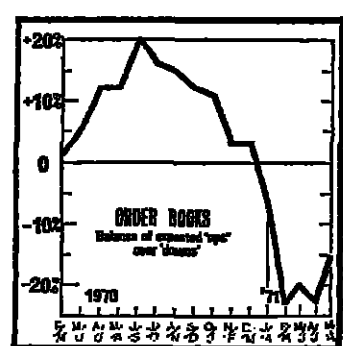
PROFIT MARGINS

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those expecting profit margins in the next year to:							
Improve	53	44	44	26	56	93	45
Remain the same	29	37	35	50	22	2	25
Contract	17	18	20	22	22	3	29
No comment	1	1	1	2	—	2	1

ORDERS AND OUTPUT

Order flow may be picking up

THE latest figures for both recent orders and total order books suggest that the trend of orders may have begun to improve. The indications are not very strong or long-lived at this stage, but the balance of "ups" over "downs" has stopped deteriorating. It may also be significant that so many companies in the paper, packaging and publishing sector—which is usually thought to be fairly sensitive to general economic trends—reported an improvement in order trends last month. Even so, the flow of new orders

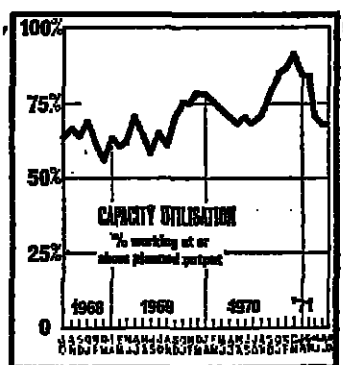


fact that total order books are still in overall decline—most companies report either falling or unchanged order books, and only a few claim an increase. The latest production forecasts also do not yet suggest that a strong rate of recovery is yet in sight. Indeed, the median forecast increase shows a further slight fall this month, from 6.4 per cent to 6.2 per cent. As might be expected, the most pessimistic reports this month on both order trends and output forecasts comes from mechanical engineering.

CAPACITY AND STOCKS

Widespread spare capacity

DESPITE the recent improvement in the rate of deliveries, industry is still working well below capacity. Indeed, the rate of capacity utilisation appears to have deteriorated further in the last few months, with a third of our all-industry sample now claiming to be operating below their planned or target capacity. The seriousness of the depression in the investment goods sector is clearly shown by the figures for engineering, where over two-thirds of the sampled companies were below target. There is also widespread spare capacity in the



to be an exception. Here, plant shortages were prevalent among our sample last month. But, apart from labour disputes in the brewing sector and some continuing component supply problems in engineering, the main limitation upon current output rates remains the relative inadequacy of orders. Manpower availability—as throughout 1971 so far—attracts hardly a mention in this respect. As for orders, the insufficiency of export orders attracts three or four times as many mentions as home business—but not, notably, in engineering.

paper, packaging sector. Brewing and distilling appears

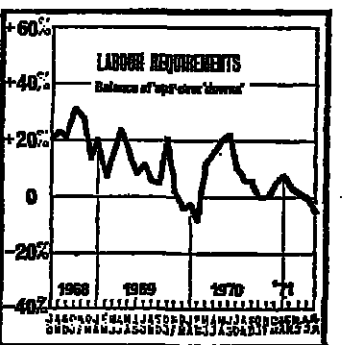
CAPACITY WORKING

	4 monthly moving total				August 1971		
	May-Aug.	Apr.-July	Mar.-June	Feb.-May	Eng'g. (non-elect.)	Brews. and Distills.	Paper and Packaging
Those working at:							
Above capacity	5	3	4	4	9	3	14
Planned output	63	64	68	79	22	97	47
Below	31	33	28	16	69	—	39
No answer	—	—	—	—	—	—	—

INVESTMENT AND LABOUR

Investment prospects improve

ONE hopeful feature is the indication that the prospects for capital investment may be improving. The balance of "ups" over "downs" has been improving for some months and the optimists now substantially outnumber the pessimists. The margin is still relatively small, however, and the position a year or two ago. But it is supported by the improving trend for corporate earnings, which in the past appears to have had a strong influence on the underlying trend in investment intentions. On experience so far with this survey, the upward movement in recent investment fore-



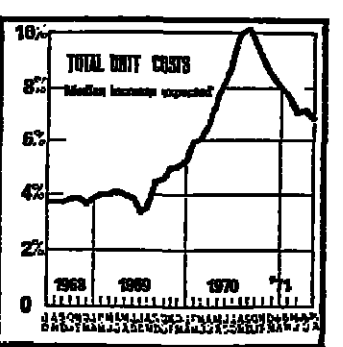
casture starting towards mid-1972. Among last month's three sectors, brewing/distilling and the paper/packaging group forecast higher capital outlays. The high cost of borrowing was mentioned by some companies (this was before last week's Bank Rate change), but most companies said they would expect to continue financing their capital requirements largely from internal funds. Fewer companies expected to have to rely upon bank borrowing in the next 12 months, but more talked of selling assets. Labour requirements, in contrast, are expected to go on declining.

COSTS AND PROFIT MARGINS

Better profits despite price curb

BOTH cost and profit trends continue to improve. On costs, very few companies now expect total unit costs to rise by 10 per cent or more, and the median forecast has now fallen to less than 7 per cent. Views about the prospective trend in wage costs show similar optimism: only half our total sample are now predicting increases of over 10 per cent, as against two-thirds a few months ago.

For prices, the median expected increase remains 7.4 per cent. Even so, all the interviewed companies last month said they would follow the CBI initiative on price restraint, particularly for standard products already on the market. New products and one-off contracts might be a different matter, although price competition was cited as a restraining influence in engineering and consumer resistance was mentioned in the paper/packaging



situation in engineering and parts of the paper/packaging sector. These surveys, which are conducted for the Financial Times by the Taylor Nelson Group, are based upon detailed interviews with top executives about companies' situation and prospects. Three industries and some 30 companies are covered in turn every month from a sample based upon the FT-Actuaries' Index, which accounts for about 60 per cent of the total turnover of all public industrial companies. The weighting is by market capitalisation.

The all-industry figures are four-monthly moving totals, covering some 120 companies in 11 industry groups (mechanical engineering is surveyed every second month). Foreign-owned companies operating in Britain have been included in the sample since November, 1968.

INTERIM STATEMENTS

KLEEMAN INDUSTRIAL HOLDING

INTERIM STATEMENT 1971

At their meeting on the 3rd September, 1971, the Directors declared an Interim Dividend on the Ordinary Shares of the Company in respect of the year ending 31st December, 1971, of 12.5 per cent less tax. This dividend amounts to £2,500 gross, payable on the 15th October, 1971, to the Shareholders of the Company registered at the close of business on the 17th September, 1971. The Interim Dividend for the same period in 1970 was at the rate of 10 per cent, and the increase at this time is due to the improvement in the trading results for the Company's half-year's business and the prospects which are expected to balance of the year. The Directors have also considered appropriate that the discrepancy between the Interim Dividend and the Final Dividend can only be given after the full results are available to the Board. It is the Directors' intention to recommend a Final Dividend of not less than 10 per cent, which is the same rate as was declared for the Dividend for 1970.

The unaudited results for the six months ended 30th June, 1971 with comparative figures are as follows:—

	6 months ended 30th June, 1971	6 months ended 30th June, 1970	12 months ended 30th June, 1971
Profit before taxation	301,180	248,220	531
Corporation Tax (estimated)	120,580	111,700	230
Net Profit	£180,600	£136,520	£301

Corporation Tax on the profit for the six months ended June, 1971 has been provided at the rate of 40 per cent of profits before taxation.

In my statement accompanying the Report and Accounts you received in March, I referred to the fact that I hoped that the progress we had made in recent years was consistent with a long-term basis to earlier periods. In a statement to Shareholders at the time of our offer for the business Henry Crossley (Packings) Limited, I informed you that the four months of our year indicated we were making good progress. The increase in profits over 1970 of a little more than 50 per cent is a very satisfactory bearing in mind the difficult conditions which have existed. Progress continues to be made in our both in the home market and in our large overseas business. The demand for our products has continued in the first two months of the second half of our year and I believe, therefore, that the results for the second half of 1971 should be at least equal to the results before you.

I should now like to turn to the important merging of the two companies, which I said in June 1970, would be completed by the end of the year. The long-term advantages which should accrue to us from this merger are of a very substantial nature. Their manufacturing resources are of a very quality and include growth areas of business where the appears to be bright. I refer here to the fluorocarbon polytetrafluoroethylene (PTFE). It is generally recognised that the western world that this highly sophisticated raw material has an important position to fulfil in industry and Crossley's placed to take advantage of the growth potentialities. Crossley has already developed great skills in the use of this material and has been increasing its profits from this particular source. At the end of last year and in the earlier part of 1971, certain British industry have been investing at somewhat lower level capital equipment and accordingly, there has been a demand in this period which has had an effect on Crossley's business. In addition, as I mentioned in the circular letter to holders in June, the results of Crossley will be affected by adjustments for trading between the Companies which from substantial trade which our subsidiary, The Beldam P. and Rubber Company, does with Crossley and has done for more than 50 years.

These factors, together with the expenses of the reorganisation, necessitated by the merger, will, as I said in June 1970, result in a profit for the nine months ending 31st June, 1971, being somewhat lower than might otherwise be expected from their last full year's trading which ended on the 31st June, 1971. In order to give a general guide to Shareholders, I thought it right to mention that the contribution to profits of our which I would expect from Crossley in this period is, so far, I can at present see, likely to be about £100,000. After payment of the six months' interest on the 7.4 per cent Convertible Unsecured Loan Stock issued in relation to the acquisition of Crossley, I believe, subject to unforeseen circumstances, the profits of the Group as a whole for the year ending December next will show the same satisfactory increase that has been achieved in recent years.

In view of our recent acquisition, the preparation and distribution of the annual accounts for the year ending 31st December 1971 will be delayed by approximately three to four weeks. However, we will continue to do our utmost to ensure that Shareholders receive their accounts as promptly as possible after the year-end.

DERRICK KLEEMAN

13-14, King Street, London, EC2V 8EA.

6th September, 1971.

BRITISH MOHAIR SPINNERS LTD

INTERIM STATEMENT

The unaudited results for the six months to 30th June, 1971 are shown below.

	6 months to 30.6.71	6 months to 30.6.70	Year 31.12
	£	£	£
Consolidated net profit after all charges but before taxation	138,800	157,200	430,500
Estimated taxation	64,100	89,400	199,500
Group Profit after taxation	72,700	87,800	240,500

New town corporations 'anxious about future'

By David Fisheloff
By Arthur Smith

THE NEW TOWN CORPORATION, which was set up in 1964 to develop new towns in the south-east of England, is now facing a crisis of confidence. The corporation's annual report for 1970-71, published last week, shows that it has lost its way. It has failed to attract the necessary investment to develop the new towns, and its financial position is precarious. The corporation's chairman, Sir John Gifford, has resigned, and the corporation is now in a state of flux. The new towns, which were supposed to be a model of modern urban planning, are now in a state of stagnation. The corporation's future is uncertain, and it is now facing a crisis of confidence.

\$ crisis 'has brought sale of ships to standstill'

By Ray Dafter

THE recent international currency developments have brought the sale and purchase of ships to a standstill. The dollar crisis has made it impossible for shipowners to finance the purchase of new ships, and the sale of existing ships has also been affected. The shipbuilding industry is now in a state of stagnation, and shipowners are unable to replace their ageing fleets. The dollar crisis has brought the sale of ships to a standstill, and the shipbuilding industry is now in a state of stagnation.

84 PER CENT. TREASURY LOAN, 1987-1990

ISSUE OF £600,000,000 AT 84 PER CENT.
PAYABLE IN FULL ON APPLICATION

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive applications for the above loan. The loan is to be repaid in full on the 15th June 1990. The interest rate is 84 per cent. The loan is to be repaid in full on the 15th June 1990. The interest rate is 84 per cent. The loan is to be repaid in full on the 15th June 1990. The interest rate is 84 per cent.

Lord Selborne dies aged 84

By David Fisheloff

LORD SELBORNE, a prominent Conservative politician and a member of the House of Lords, has died at the age of 84. He was a member of the House of Lords from 1963 to 1970. He was a member of the House of Lords from 1963 to 1970. He was a member of the House of Lords from 1963 to 1970. He was a member of the House of Lords from 1963 to 1970.

BETTER N.I. position for part-timers

By David Fisheloff

THE position of part-time workers in Northern Ireland is improving. The Northern Ireland Labour Party has secured a victory in the recent elections, and the government has announced measures to improve the position of part-time workers. The Northern Ireland Labour Party has secured a victory in the recent elections, and the government has announced measures to improve the position of part-time workers. The Northern Ireland Labour Party has secured a victory in the recent elections, and the government has announced measures to improve the position of part-time workers.

GRAY DAWES TO DEAL IN EXCHANGES

By David Fisheloff

GRAY DAWES, a prominent financial institution, is now dealing in exchanges. The institution has announced that it will be dealing in exchanges, and it has announced that it will be dealing in exchanges. The institution has announced that it will be dealing in exchanges, and it has announced that it will be dealing in exchanges. The institution has announced that it will be dealing in exchanges, and it has announced that it will be dealing in exchanges.

PROCESS PLANT EQUIPMENT MAKERS

The need to sell directly abroad

By John Trafford

AS THE DUST from the international currency crisis begins to settle and world trade continues unabated despite the supposed dangers of floating exchange rates, British exporters are hard at work trying to decide where they stand.

One branch of industry which will have plenty of guidance about the importance of exports is the process plant equipment makers and contractors. They can turn to the Little Noddy process plant working party's sixth report which was published recently.

The best grounds for optimism are the contractors' export record. London-based contractors signed up £170m. worth of export business last year, 27 per cent. up on 1969. Forecasts for the current year suggest that that record will be surpassed with ease.

If prospects are so good, one might wonder what all the fuss is about. Surely the equipment suppliers only have to stay com-

Warning

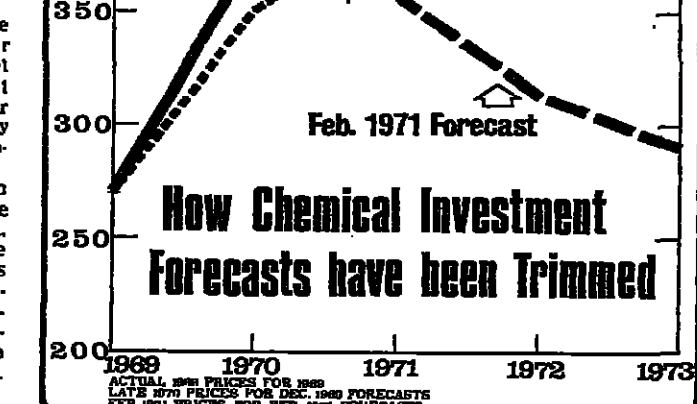
The report warns that there will be no growth in demand for process plant on the home market over the next two years. If plant manufacturers wish to see their businesses grow, it says, they will have to look to import substitution or overseas markets.

The chemical sector, which accounts for two-fifths of the whole business, is the soft spot. Largely because companies have cut back their investment plans following world-wide over-capacity, in 1972 and 1973, expenditure on new plant and engineering services is now expected to be £110m. below the £784m. forecast in last year's report.

Opportunity

A better opportunity for exports rests with selling to the overseas-based contractor. There are a number of these in West Germany, Italy, Holland and France as well as the U.S. and Japan. Many of them are local subsidiaries of American contractors, which tend to have a wider ranging, more international approach to the purchase of equipment.

To gain business, the British equipment supplier has to do three things: get on both the contractors' and the clients' list of preferred suppliers and then sell his equipment when a contract is awarded. Already some efforts have been made to interest foreign contractors. The Council of British Manufacturers of Petroleum Equipment sent a ten-man mission to the U.S. at the end of 1969 to learn what business was in the pipeline and to inform the American contractors about British hardware.



work are normally handled by the process operating companies themselves.

Historically, the equipment makers have sold partly to their ultimate clients, the process operators, and partly to the contractors who build new plant. This poses no special headaches for domestic business. But for export markets the equipment makers have very largely relied on U.K.-based contractors getting overseas orders; they have not tried much direct selling to foreign process operators.

Recent history, however, suggests that British equipment makers are not always competitive. At BP Chemicals' Baglan Bay petrochemical complex in South Wales, most of the turbines and compressors—both important bits of machinery—came from West Germany, Holland and the U.S. There are no good grounds for complacency.

Significant

Slightly increased activity in the sale of tankers reflected the continuing interest in modern tonnage but the significant factor in this market was the chartering of tankers for grain business "which invariably implies that this market has hit rock-bottom".

All the lines imposing currency adjustment charges point out that as the rates of exchange have not yet stabilised it may be necessary to alter special charges from time to time.

British equipment makers need to sever their heavy reliance on home-based contractors and process operating companies. The question is, how?

The hardest nut to crack is the process operating company sitting on the wrong side of a tariff barrier. With the EEC's Common External Tariff on process plant equipment standing at around 15 per cent, the world on their own account.

Adjustment

United Kingdom-Red Sea Conference Lines is imposing a currency adjustment factor of 2.5 per cent. for seven currencies or agreements from to-day. This increase covers cargo for Aden, Jeddah and Yembo, Assab and Djibouti, Massawa, Berbera, Aqaba and Mukalla.

In addition, the Conference Lines announced a 3.5 per cent. adjustment factor for the U.K./North Continent-Seychelles Conference, starting to-day.

On the technical side, the problems are severe. Few British companies have spent enough in design and fabrication research to compete with their American, West German and Italian counterparts in advanced equipment.

Some rely on licences from foreign equipment makers. This helps to close the technological gap but it usually limits the number of countries where the equipment can be sold. U.K. makers rationalise their production during a period of home market stagnation and growing competition.

Better N.I. position for part-timers

THE position of part-time workers in Northern Ireland is improving. The Northern Ireland Labour Party has secured a victory in the recent elections, and the government has announced measures to improve the position of part-time workers. The Northern Ireland Labour Party has secured a victory in the recent elections, and the government has announced measures to improve the position of part-time workers.

Then you're prepared constantly to rewrite your programs?

Not necessary! There'll be new programs of course, because we'll have new applications, but UNIVAC 1100 hardware and software is built specifically to cope with an expanding business, efficiently and economically... And incidentally I suggest a March Brown."



"We've come to a decision on the new computer"

I should think to pick the right computer is as difficult as choosing the right fly on a day like this.

Well, you've certainly got to know your waters. But we knew precisely what it had to cope with. We've got to stay ahead in our business, so we're going to guarantee a 24-hour turnaround on every order. And we'll send the invoices with them to improve our cash flow. Which means a terminal at every branch and every depot, as well as the ones we're putting in the lab. With this sort of programme it soon became clear that a UNIVAC 1106 was the answer.

Well, an 1106 takes care of things for the moment, but what about the future?

What happens if you outgrow it?

We intend to - we're aiming at a much wider market. So we begin by adding more core, more terminals, more disc files to our 1106. When that gets too small, we'll move on to an 1108 - or even straight to a modest version of the 1110 - and that's one of the most powerful general-purpose computers on the market.

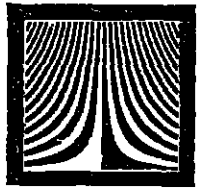
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UNIVAC 1100 Series

UNIVAC Division Sperry Rand Limited, Univac House, 160 Euston Road, London N.W.1. Tel: 01-387 0911

FIRST IN REAL-TIME AND COMMUNICATIONS



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PROCESSING

Measuring heat flow in solids

DURING the past few years the growth of refrigerated transport and concern with building standards has led to a marked improvement in the insulating properties of materials used in all types of widely differing buildings, containers and plant.

But before the designer can use a new material with any degree of confidence he must be able to measure the conductivity of a specimen accurately. With an existing apparatus, this is a lengthy procedure because of the time taken for the hot and cold source and sink to reach a steady state.

Cold chamber

Now, Varesley Laboratories of Clayton Road, Chessington, Surrey has developed a heat flow meter thermal conductivity apparatus that reduces the time taken for such a test to only 30 minutes. In addition, it is small, com-

Plastics mirrors

SILVERED acrylics, PVC and polycarbonates can now be supplied by Artisan and General Products, of 81, Cromwell Road, London SW7. Manufacturing mirrors allows the use of safety plant has been established in the U.K. and the company hopes to export the material to Europe until such time as negotiations are completed for licences to manufacture in France, Germany and Switzerland.

The company claims that the strong adhesion of the silvering allows acrylic sheets to be cold-formed for simple convex and concave shapes. The material can be sawn, and with further development the company expects that hot forming will also be possible. Already formed or moulded acrylics can also be silvered.

Drying by radio frequency

SILVERING of coloured forms of the materials, of course, gives a rapid drying of applied coloured mirror image. All the materials are unbreakable and light weight compared with glass and the company believes that it is approaching an entirely new market in this field.

For industrial and domestic purposes, panels for heat and solar reflection can be supplied

Improved control of wind tunnel

THE EIGHT feet by eight feet mach 2.5 wind tunnel at the Royal Aircraft Establishment, Bedford, uses some 60 megawatts of electricity under maximum power conditions. Typical test runs last up to eight hours so that power costs alone are considerable.

The need therefore arises to run the tunnel as efficiently as possible and to this end Honeywell Information Systems is to install twin computers and peripheral equipment as part of a scheme to replace the present data handling instrumentation.

The new system will be able to perform on-line computations and display parameters of a test as it proceeds. Using a keyboard associated with a TV type display, it will be possible for the test supervisor to call for displays of "raw" or processed data in both tabulated alphanumeric and graphical forms to help make decisions on what the future course of the test should be.

The same keyboard will be used to communicate with the computer during a test to allow modifications of programs and, at a later date, to specify functions for model attitude and tunnel control.

Two Honeywell 316 mini computers will be used, one with a 4k store operating in real time collecting and recording data from the tunnel and passing it to the other with 16k store for processing.

Manufacture and marketing of

lathes, and devised a fluidic system which operates the saddle and cross feed automatically, using a Kinetrol semi-rotary actuator to drive the cross slide and an air cylinder to move the saddle.

Simple 1 inch inside diameter sensor tubing in drilled blocks monitor the saddle and cross slide positions, and signal the fluidic control system.

Production of components has increased from 70 to 300 per hour, and several other advantages were obtained: it became possible to use female operators; permitted tolerance (0.003 inch on 11 inch bore) was more easily held; carbide tool life increased because of the even tool feed; introduction of compressed air enabled other functions to be incorporated (e.g. suds on/off is now automatic).

APPLICATION of a fluidic control system has converted a standard Herbert and BSA capstan lathe to semi-automatic operation. The lathe was machining small sintered iron automotive components at a production rate of 70 per hour, which was considered uneconomical.

Norgren Fluidics, of Shipston-on-Stour, Warwickshire, was invited to semi-automate the

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COMMUNICATIONS

Centralised news

UPI is setting up a service to users which may be of considerable influence throughout the world of journalism through the next several years. In essence, it is a large computer-controlled memory system to which news stories from all over the world are fed and which extracts relevant details of the stories for display in a greatly abbreviated form in front of the editors responsible for a whole series of news sections.

Stories filed by UPI correspondents and bureaus are fed automatically into the memory of the RCA computer system the service is using. The machine is programmed to extract item number, slug, first paragraph and length.

Abstracts of this type are then sorted and committed to teleprinter lines with outputs at the desks of senior editors. These

key personnel can select any story which in their judgment will be of interest to the area they cover. At the touch of a button they can have the whole story displayed on a TV-type console and, through the attached keyboard, correct as well as add and delete, just as if they were wielding the proverbial blue pencil.

One this job is done, the corrected text goes back to storage in the computer for dissemination to clients in the newspaper and broadcasting industries. Because of the way in which the news is handled, the final versions will be virtually free of typographical errors and UPI believes its new venture will mean a considerable saving in cost, particularly where users set directly from punched tape into type.

Initial operations begin in earnest next spring. For an un-

specified running-in period, the computerised service will operate in parallel with the old manual wire system; but about a month is the anticipated wire service which will give length of the experimental working.

By the middle of 1972, the UPI wires will be linked to the computer centre, adding manual wire system; but about a month is the anticipated wire service which will give length of the experimental working.

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Finding the wrecks

EXPERIMENTS with low light TV equipment designed by EMI during recent trials on the miniature underwater research vessel Pisces indicate that an important future exists for such units in salvage and deep-sea commercial work such as on drilling rigs.

Clear pictures have been obtained in "half-moonlight" conditions with the units, developed by EMI's Systems and Weapons Division of Feltham, Middlesex. They enabled scientists in the machine ship to see objects in front of Pisces as that unit was manoeuvring. The TV pictures were transmitted from the submarine to a buoy on the surface and from that by radio link to the Venturer. They also recorded on videotape for further analysis and record.

Equipment such as this, prove invaluable in these areas for objects such as wreckage or sunken vessels and large areas of the sea bed when visibility is poor.

EMI claims that the low light TV camera developed for such as was involved in the trials in the U.K. will have dimensions of 128 x 128mm. The light intensity comes from an Ebitron which is some 300 times sensitive than an ordinary vidicon.

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Moved on inverted castors

TO SIMPLIFY and speed the movement of fabricated ship sections without using heavy and cumbersome lifting gear, the Haverton Hill division of Swan Hunter Shipbuilders has installed a total of 60 castors, mounted in an inverted position on the floor in three of the bays in the fabrication department.

Each castor, a low loading version, has a three-ton capacity, and is fitted with a finish diameter tapered roller bearings are fitted in both the wheel and the drop forged steel swivel head.

The supplier, Elexell Casters and Wheels, Slough, Bucks, states that not only is it possible to move the fabricated sections quickly when completed, but also to shift the position of the completed sections to allow access for welding as the sections can be moved by the men on the shop floor without mechanical aids.

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MONDAY SEPTEMBER 6 1971

A talk with Mr. Lynch

TO-DAY'S meeting between the British and Irish Prime Ministers inevitably has to bear the weight of public expectation. It is not too melodramatic to call the present situation desperate and it is therefore understandable that a "summit" meeting between any of the main parties involved should immediately become the centre of everyone's hopes and fears. The Heath-Lynch meeting cannot, unfortunately, sustain any such burden. At this moment Mr. Heath and Mr. Lynch have very little room to manoeuvre and it would be unwise to hope for anything like a dramatic breakthrough in their relations. What is, however, possible—and indeed essential—is an understanding between the two men that they are agreed on certain central principles—or rather pairs of principles—and that they are prepared to uphold these against all comers.

Status of Ulster

The first, and most important, of these pairs concerns the status of Northern Ireland. There will be no peace in Ulster while Protestants fear and Catholics hope that the British Government intends to hand over the Province to Dublin against the wishes of the majority. This has often been stated by both Conservative and Labour ministers but it will bear repetition by Mr. Heath, and an acknowledgement by Mr. Lynch that he understands and does not challenge it would be even more helpful. On the other hand, it would be both unwise and unrealistic on the part of Mr. Heath to pretend that Mr. Lynch is not entitled to put his views about the internal situation in the North to the British Government and to be listened to with respect.

The second pair of principles is concerned with the political situation in Ulster. It will be hard for Mr. Lynch to accept this, but Mr. Heath must try to bring him to see that in present circumstances the destruction of the Stormont framework by direct rule from Westminster or by some other means would be a recipe for civil war. It may at some later date become the least of the available evils, but

since it would certainly provoke the Protestants to take the law into their own hands, the British Government cannot be expected to embrace it at this stage. That does not mean, however, that within the Stormont framework radical changes cannot be made. They can and should. Commonsense as well as necessity dictates some radical shift of real power towards the Catholic minority and Mr. Heath can at least indicate that he realises this and proposes to see that it is put into practice. He will, no doubt (with Unionist reactions in mind) be inclined to play these cards very close to his chest, but the more explicit and public he finds it possible to be, the more help he will be entitled to expect from Mr. Lynch.

Containing IRA

This, of course, is where the third set of principles comes in. Mr. Lynch can be shown that the reasonable demands of the Catholic minority in Ulster shall be met by peaceful means, there is no good reason why he should not condemn those who resort to the gun, or attempt to control them in so far as they operate from within the Republic. It is probably no use expecting him to intern IRA suspects on the spot, simply on the basis of a private, long-term, political promise from Mr. Heath. But at least, with such an assurance in his pocket, he could take more risks both in what he says and in the kind of measures he takes to limit IRA activities. The corollary of this is that Mr. Heath should give his own reassurances about the security situation. Intervention cannot be undone, though the numbers kept in detention could probably be reduced. The essence here is that the British army should continue to hold the ring and that it should be seen to be impartial. Pressures for a third force, or Protestant militia under Stormont control, are understandably alarming Catholics and if Mr. Heath can give Mr. Lynch to understand that he will resist them, that would be one of the most helpful contributions to better understanding that he could make.

Going through the motions

FOR much of the time the TUC will just be going through the motions at Blackpool—and in a highly predictable manner at that. Most of the main themes and no doubt many of the speeches will be indistinguishable from last year. The overall tone, though, may well be more strident. Last year, the TUC did not yet really know just how much or how little influence it would be able to bring to bear on the then new Government. It may have had its suspicions: now these have been confirmed. The unions have found that they carry very much less weight than they did while Labour was in power.

Firm stand

The Government has stood firm on its industrial relations legislation and what a year ago was an election promise is now an Act. The unions have seen that the Government has been prepared to stand up to strikes in the public sector in order to try to get the rate of wage settlements down. It has not attempted to lean on private employers in order to get strikes settled. Meantime, the topics which preoccupied the TUC at last year's get-together are still very much with us.

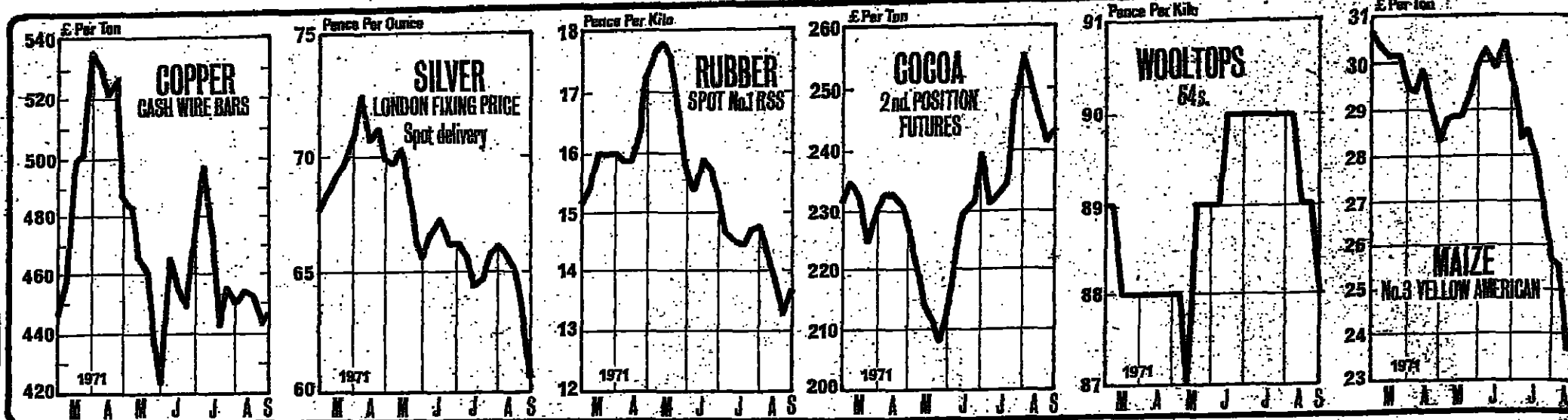
The concern then expressed on unemployment will be expressed more bitterly this time round now that the number of jobless is substantially greater. There will be the familiar complaints about the rate at which claims are rising coupled with opposition to pay restraint. Now that terms have been agreed for Britain's entry into the EEC, the TUC will register its anti-views since it is highly unlikely that the swing in favour of entry which has been discernible in the country will make itself felt at the minimum wage. It has been campaigning for some time for a minimum wage of £16.50.

After a study by the TUC Economic Department the General Council decided some 10 days ago that this figure should be raised to £18. Meantime, however, the Transport and General Workers Union has pushed the demand up to £20. Presumably this latter figure will now be accepted as the target only a few days after the TUC opted for the lower one. This merely shows the way in which the left-wing unions can in many instances sway the issue irrespective of the practicality of their views.

Whether they will be able to do just that when it comes to the question of registration under the Industrial Relations Act remains to be seen. The TUC policy agreed in February at Croydon laid down that unions would be "strongly advised" not to register as a first step of non-co-operation. But the left-wing are trying to force the TUC to "instruct" member unions not to register. If this were to go through, unions which defied this ruling—as some of them will certainly do—would lay themselves open to penalties including expulsion. There is thus the possibility of a major split.

Prices and incomes

The one subject which will probably hardly be mentioned at all is the attempt to bring down the rate of inflation. The unions together again to talk about prices and incomes in Noddy. The Government has indicated that it does not wish to keep the unions at arms' length if there is any chance that a reasonable basis for discussion can be established. Some trade union leaders are anxious to get back to a situation where Government will take their views seriously into account in framing policy. But here there is a very long way to go and the Government is certainly not anxious to force the pace. It is thus a good thing that the one subject of potential practical significance will not really be talked about in Blackpool.



COMMODITIES REVIEW

BY ROBIN REEVES, Commodities Editor

Currency confusion sends markets lower still

THE world currency crisis has left most commodity markets in a more depressed state than ever. The mid-July to early September holiday season tends, in any case, to be the quietest time of the year. And with activity at a low level, markets are liable to drift lower. But the floating of the dollar, the imposition of the 10 per cent surcharge on U.S. imports, and subsequent changes in parities of a large number of currencies, has reduced business to a very low ebb indeed.

Commodity traders are of course used to dealing with uncertainty. Taking a quick view of the likely consequences of sudden crop failures, strikes and so on, is part of their stock in trade. But ever since the war the financial background against which they have operated has been one of fixed exchange rates. The floating of the world's major currencies has therefore added a new dimension to the list of uncertainties, a dimension which is going to take some getting used to.

Import surcharge

Certainly, since the crisis broke three weeks ago, there has been a general tendency on the part of producers, consumers and speculators alike, to sit back and wait for things to settle down before entering into fresh commitments. But currencies have not been the only difficulty. Equally important has been President Nixon's 10 per cent import surcharge. By and large, imports of food and raw materials are not affected directly: though there are exceptions—lead metal for example. But there is bound to be an indirect effect. Assuming U.S. import demand for manufactured products is reduced, then by the same token there will be a cut in demand for raw materials going into products which would have been made for export to the U.S. market. In these circumstances, anxiety over the future of world

trade in manufactured goods arising from the U.S. surcharge is far from irrelevant to commodity markets.

In the last analysis, the demand for, and price of, primary commodities is dependent on the health of the American and European economies. Even before the most recent troubles, markets were reflecting the effects of the economic recession in the U.S., not to mention the stagnation of the U.K. economy and difficulties elsewhere. Therefore, the ultimate aim of President Nixon's measures—economic expansion and growth—is what commodity markets need most, if they are to recover from their present generally depressed levels.

This is particularly true of metal markets, which, with few exceptions, are plagued by poor demand and surplus stocks. London Metal Exchange copper stocks, for example, are at an all-time high of well over 100,000 tons. The copper market has in fact had plenty to think about. Earlier in the year, it was subject to a speculative boom which lifted prices by over £100 a ton from the year's lows, before falling back to around present levels. The main reason for the upsurge was the impending strike in the U.S. copper mining industry, the world's largest, which started as expected on July 1.

But unlike 1967, when the U.S. copper industry was strike-bound for nine months, resulting in 1m. tons of lost production and prices topping over £800 a ton, this stoppage has proved short-lived. Since the end of July there has been a steady stream of settlements by individual companies, and output of the industry is now getting back to normal. The same may not be true of Chile, which has been having difficulty in meeting its export commitments. How far this can be blamed on "normal" strikes and purely technical problems is the subject of much speculation. The resignation of key personnel following President Allende's decision to nationalise the country's copper industry is not clear. Never-

theless, Chile is producing less copper than was promised. But as long as stocks remain at present high levels and consumer demand shows no signs of recovering beyond hand-to-mouth purchases, copper prices are expected to stay around the present trading range.

Disappointing silver

The silver market continues to disappoint those who have been long forecasting a sharp upswing in prices. From their point of view, things have gone from bad to worse, with prices down to the lowest level since before the devaluation of sterling. Moreover, one of the reasons put forward for buying silver—a hedge against currency instability—has been finally exposed as wishful thinking. The fundamental cause of a silver price rise—the fact that world consumption is well in excess of mined production—still holds true. But sales from the mammoth stocks of silver in the world continue to torpedo any significant upward movement in values.

The tin and lead markets have also been depressed. Tin values have fallen to a level where they are subject to support buying by the International Tin Agreement buffer stock, while lead prices have fallen particularly sharply in recent days due to the withdrawal of producer support buying on the London Metal Exchange. Although zinc values have risen, this has been achieved only by heavy cuts in output. Similar big cutbacks by aluminium producers have not yet managed to bring any buoyancy to a poor market.

Producers of other metals like antimony, bismuth and cadmium have been forced to cut their official prices to consumers on long-term contract. Nickel and platinum producers are holding their official quotations, but the parallel free markets are both selling at a discount. In short, the whole of the metals sector awaits a

solid revival in consumer demand.

To turn to some of the food commodities: prices on the international grains market have been showing remarkable weakness. This time last year, prices for all grains were surging upwards under the impact of a poor European harvest, production cutbacks, and disease damage to the all-important U.S. maize crop.

This summer, exactly the reverse has happened. Farmers responded to the price rises by increased plantings and most crops throughout the Northern Hemisphere look more than adequate. Despite a renewed disease scare in the early summer, it is now clear that the U.S. maize crop, far from being damaged, will break all records. In the absence of some last-minute harvest disasters, world supplies of foodgrains and feedgrains for livestock, look more than adequate.

The cocoa market reflects better than most the low level of activity brought about by the currency crisis. The months of August and September are almost always a time of considerable excitement in the market, with the West African main crops imminent and speculative buying and selling on crop forecasts at its height.

Minimal interest

So far, however, interest has been minimal. Speculators have had nothing to get their teeth into, since by all accounts the crops are developing normally and, unless conditions suddenly change, should provide supplies sufficient to meet demand. With a world surplus of production over consumption during the past year, any revival in prices seems more likely to be based on a marked improvement in demand; though new efforts are being made to establish an International Cocoa Agreement which will presumably aim to lift prices.

Certainly the latest International Coffee Agreement

quota arrangements have this in mind. The past year has been a depressing one for many coffee producers after the boom conditions enjoyed in 1969-70. The global quota for all exporters during the coming year has just been fixed at the comparatively low level of 47m. bags, compared with the final quota for the past year of 49m. bags. There are arrangements for export quotas to be increased if prices move above certain levels, but the extent to which this will happen is uncertain.

The export performance of coffee producers is becoming more and more influenced by the fact that the Agreement is due to be renewed in 1973. This means the possibility of obtaining a bigger quota. Every exporter will therefore be out to show that it can ship its entitlement and more; particularly Brazil, which has an option on more than a third of the world coffee market but does not always fill it.

The sugar market has been particularly inactive. The supply control arrangements of the International Sugar Agreement are keeping prices within a narrow range, though the market has been on the defensive lately because of the prospect of a bumper sugar beet harvest in Western Europe.

The statisticians argue that world consumption over the next 12 months is likely to exceed production for the second year running and could give rise to a distinct shortage in 1972. But for the present, there is enough in exporters' hands to meet requirements and the impending EEC surplus (the EEC is not a member of the Sugar Pact) suggests there could be more than enough available for the time being.

Rubber presents a particularly gloomy picture. Poor demand has inevitably been an important factor. But matters have been made worse by the decision of the U.S. to resume the run-down of its national stockpile, albeit at a reduced rate. The Malaysian Government has given intermittent buying support to the market but

prices on the Eastern Hemisphere have nevertheless fallen to their lowest level since 1949. The recent visit of a C. trade mission to Malaysia resulted in an order for tons of rubber and price picked up a little in consequence. But it will take more than this to put the market on the permanent recovery.

Wool is also the obvious Government support—in Australia. The Australian Wool Commission was into existence last season buying support to the auction sales, where prices had fallen to the lowest level over 20 years. The new season got off to a disappointing start last week with the mission buying more than a third of the offering at sales in order to prevent falling through the floor.

Synthetic substitute

The currency situation being blamed for the demand, with some justification since the yen was only the week-end before the ing and Japan is now the single wool buyer. Wool continues to suffer effects of a downturn world textile industry further erosion of its by synthetic substitutes. The same is likely to of another fibre, jute. I market has inevitably more concerned with the happy events in East Pakistan's principal raw jute supplies. Prices have come down the highest levels of the but jute nevertheless relatively expensive.

The general view is that is more than sufficient East Pakistan—the cr planted before hostilities—and it is being harvest doubt surrounds the mo of supplies down to the in view of the reported up of bridges by Bangl guerillas.

MEN AND MATTERS

Shakespeare's polyester playhouse

If you are one of those people who like old world pubs with exposed beams, and get furious when you discover they are made of plastic, then the man you should probably speak to is Mr. John Rogers, managing director of a family company which fits out pubs and restaurants in "period" styles for most of the big brewery chains. His latest exploit is do-it-yourself Shakespeare Globe Theatre kits, where he sells you a design for the shell, which you erect yourself, then sends you a complete prefabricated interior and exterior decor, in kit form, made from fire-resistant glass fibre-reinforced polyester.

Rogers, whose company, John Rogers (London), has been in this business for over 100 years, explains that it used to buy up old barns to get genuine old timbers and panels. But there are few old barns left to buy, and anyway, old timber is often a fire risk. So Rogers took beam moulds from a Jacobean barn, called the Barn of Bellows, which was scheduled to go to the U.S. to become a steak house, but somehow never made it.

Rogers has teamed up with Mr. Gordon Frost, who used to be a "period" specialist at a brewery, to sell his Globe Theatres, using the same moulds as his normal pub business, but via a different company which the two have set up, the Shakespeare Globe Development Company. Rogers expects a complete complex—theatre plus shops, pubs, museums, conference facilities—to cost around £1m.

His design—the result of

work done by Mr. Walter Hodges, who has written two books on the Globe—is, he claims, an exact replica of the second Globe Theatre, which functioned between 1613 and 1644. The first one was burnt down. The only difference is that the replica has a roof—theatregoers are not as hardy as they were.

Rogers expects North America to be the main market for his Globes. About three-quarters of his pub and restaurant business is export anyway, and he has just sent off the interiors for the Old English Pub being erected next to London Bridge, on Lake Havasu, Arizona. This pub is part of the English Village being built there on an acre now owned, as a gift from the developers, by the City of London, and it has "Victorian, Georgian, Nautical Georgian and Elizabethan styles in it," says Rogers; "but one of your stockbroker Tudor."

There is then an infinitesimal pause, and a quite different voice says "Thank you for calling—your message has been noted." I can only presume that this is some ghostly Government voice acknowledging the Con-

sumer Council's message, still beaming out loud and clear from its grave.

Gott back

Czechoslovakia has got back one of its more valuable national assets. Top Czech pop singer Karel Gott was probably the country's biggest individual foreign currency earner, until he decided some months ago (as I then reported) to stay abroad after the Czech censorship complained about his allegedly "gloomy" songs. However, last week two officials of the Czech Ministry of the Interior met Gott in Munich, and the day after he returned to Czechoslovakia, it was supposed to be the Czech Finance Minister must have told the Minister of the Interior that a bit of Gott's gloom would cheer him up.

Risk capital for Danger Man

It is still comparatively rare for merchant banks to invest directly in film-making, and film-making has not so far recommended itself as a suitable field for venture capital investment—at least by the City's venture capital specialists. So Midland Montagu Industrial Finance (a joint subsidiary of Samuel Montagu merchant bank and Midland Bank) is breaking new ground both for itself, and probably for the venture capital concept, in paying £65,000 for a direct equity stake (in true venture capital style) in a new television film series about the RAF Pathfinder Force during the Second World War.

The pilot film is already nearing completion, made by Tolead Films. The director of the series is Mr. Don Chaffey, who also did television film series

like "The Avengers," "Danger Man," "The Prisoner," and "Four Just Men." Technical advice on the new series comes from Group Captain Hamish Mahaddie, who was a Pathfinder.

Midland Montagu says that the series "represents an attractive venture capital prospect," with "wide mass appeal and therefore sound commercial prospects." The vehicle for Midland Montagu's investment is a new company called Worboys Film Productions, which is handling the financial side of the series. On its board are two men from Toledo Films, a man from Global Television (which is doing world distribution) and in the two hot seats, two Midland Montagu men, to look after their investment. They are Mr. Neale Edwards, chairman, and Mr. Peter le Mesurier, as managing director. The series has not yet been sold to a British television company. But its backers feel that with the present nostalgia for war-time topics, it must succeed. And they have had some connection with television before—the parent Samuel Montagu was involved in setting up London Weekend Television.

This happened

An American in a hotel room in Bermuda phoned down to the receptionist and said: "How do I get out of my room?" "Well sir, you go out of the door, turn left."

"Now look," interrupted the American: "I'm in my room, right? There are three doors. One has 'bedroom' on it. One has 'bathroom' on it. The other has 'Do Not Disturb' notice on it. So how do I get out?"

Observer

PROPERTY MATTERS...



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LOR

INDUSTRIAL PROPERTY

Financial Times Survey

ds Caution is still the investors' watchword

By MICHAEL O'HALLORAN

To say that the industrial property market has regained completely even keel might move too optimistic a statement to the present time, but there is no doubt that the over-all picture is much brighter than a year ago. The difficult period of the past three years has been gradually weeded out the many speculators who attempted to jump upon what then appeared to be a lucrative bandwagon, and the industry is once again in the province of the professional. Although institutional and company attitudes were adversely changed by the sudden slump, and the market is still a long way below its past, at least there now exists the guidelines which can be trusted. That, in itself, is a welcome step forward, even though the guidelines are a pale replica of the boom era. False heat generated by the boom took yields down to below par cost, without very much

sary property expertise. When their appetite was eventually and inevitably blunted, they all took stock of the situation, realised their mistakes, and naturally reacted too much in the wrong direction. Although the pendulum is veering back towards the middle road, caution is still the slogan of the day.

Inflation element

The once important inflationary element no longer has any place in a feasibility study of a new project. In short the deal must make very good commercial sense on current figures. Furthermore, a new finance source is liable to demand a high proportion of the equity—no matter how prestigious the covenant may seem, major company failures in the 1970's have made investment managers very wary.

least interested, and shows a high initial yield on current rentals. In effect, this means that a property company can be hard put to show a satisfactory profit upon anything which gives much less than a 13 per cent. yield.

So where does this leave the industrial specialists? Actually, in a very fair position. Money may no longer be flooding in to support the developments at ridiculously low yields, but the supply is at least steady within easily defined limits. If the figures add up to a sensible deal, there are two alternatives available.

development is an all-embracing description for a wide variety of deals, some of them a long way from the traditional interpretation.

As an example, look at the discount warehouses. With the abolition of Retail Price Maintenance, certain "industrial estates" could well become nothing less than bulk goods shopping centres. Planning can still present strange problems, but the potential is most definitely there. Furthermore, revision clauses—even rental based upon turnover—but this type of industrial development into a new and almost unfathomed category. On a square footage basis certain industrials could soon be recording higher rents than certain in neighbouring, central area shopping developments.

Biggest headache

Planning, of course, remains the biggest headache of all. Despite the industrial growth of certain regions—particularly the North-West—London and the South-East is still the focal point for industry—and still a severely restricted area. Governments may try to seduce companies to development areas, but the stark facts of the matter are that manufacturers and distributors will pay very high rents (£1.20 per square foot has been recorded in the Ealing area) in order to stay close to

customers. It seems to have escaped official eyes that pure space is by far the cheapest overhead, almost regardless of rent.

Unfortunately, Government opposition to new development in the South East is building up a long-term problem. Where industrial user rights exist, renovation is often the only solution, but to renovate old buildings within existing road patterns is to create the industrial slums of the future. This is a fact recognised by fund managers, who look askance at most "tart up" projects and demand particularly high yields. Even a straightforward replacement agreement would alleviate the problem.

With "property assets" being one of the most emotionally charged business expressions of 1971, ordinary purchase and development of land and/or buildings is not so easy as it used to be. A number of agencies are specialising in giving help to companies with under-utilised assets, and a few organisations are taking the extreme course of turning themselves into what amounts to new property companies. British Anzani at Maidstone is a classic example.

During the next year, therefore, we may expect to see more direct development and management links between property companies and industrial groups. The benefits to both sides are obvious, for land and expertise need each other. Several examples of this pooling of interests have been shown this year, and many more are being negotiated. Although office projects on this basis have been fashionable for some time, the industrial equivalent is still in its infancy.

There are also special opportunities which exist because of communications or economic reasons. Internally, a close watch upon the motorway network and trunk road system is



A large industrial development involving 525,000 square feet of single storey buildings in a prominent site at Eastleigh, near Southampton. Renovation of the existing space has already begun, and the first units will be available for letting next spring. (Grendon.)

mandatory—at least, it should be. In fact, it is surprising how few companies bother to do their homework properly, and choice motorway sites always seem to fall to the same small group of companies. In fact, the same can be said of new towns, where there are many

More expertise

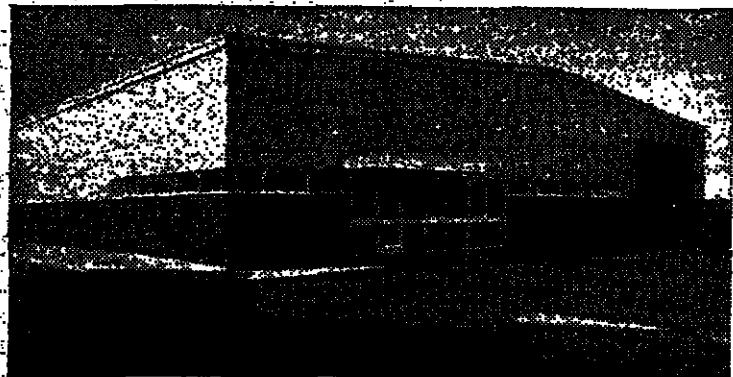
The Common Market—albeit something of a gamble for developers—is another neglected source of potential profit. Indeed, the apathy in some areas has been such that rents have actually fallen behind the right U.K. level. Certain parts of Kent look to be a cheap investment buy even for development companies, let alone the insti-

More expertise
As with most other types of property, U.K. industrial developers have more expertise than virtually any of their overseas counterparts, and it is logical that these skills should be exported. Of course there are many difficulties to be overcome, but the rewards in less financially sophisticated coun-

To sum up, the industrial market has weathered the long storm and has emerged leaner but none the less effective. Individual positions may have altered, but the rules of the game are not so different. Industries are not the poor relations of the office sector, but a completely separate entity. Treated as such, the future for next year is brighter than for some time.

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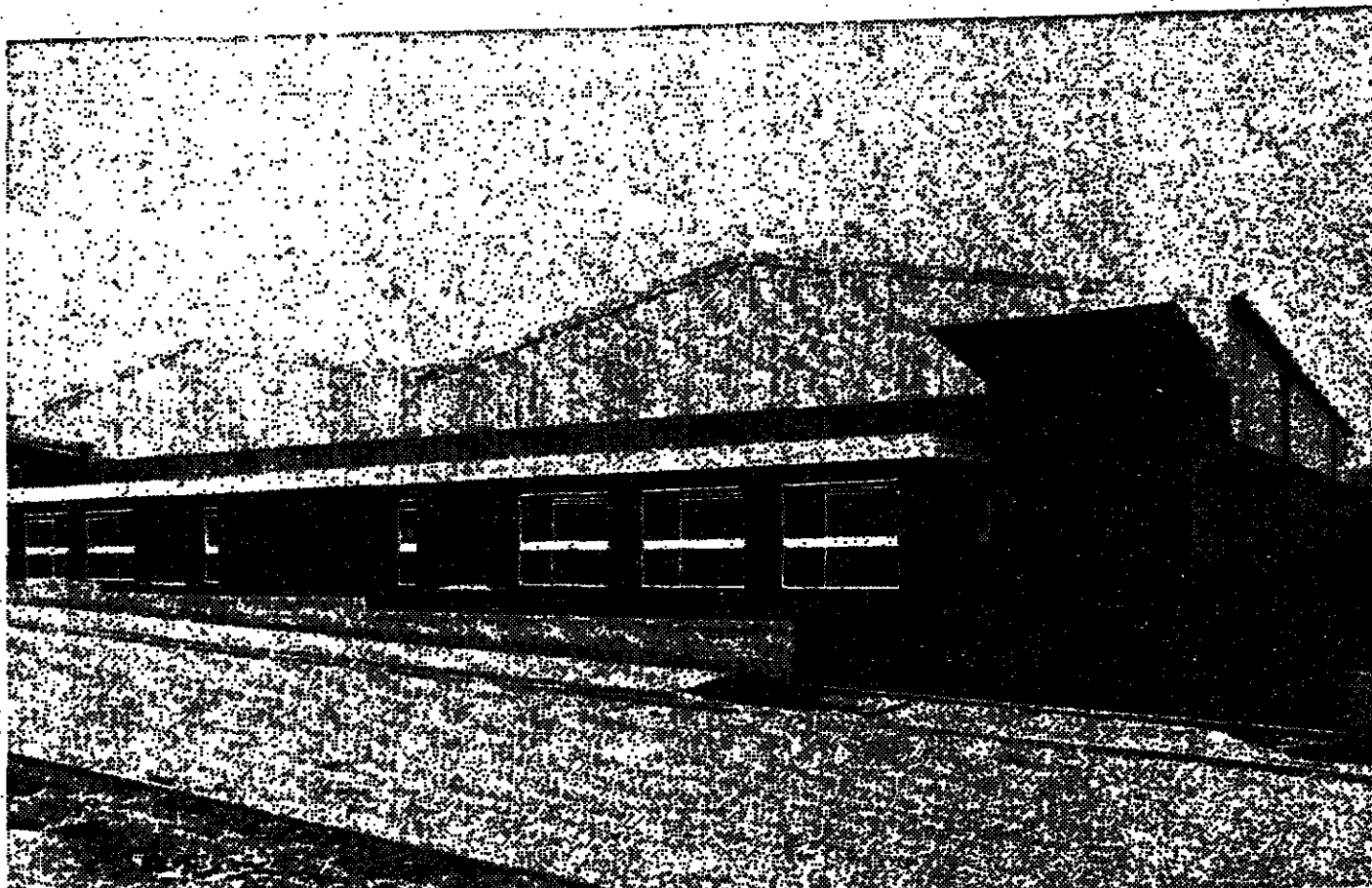
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INDUSTRIAL PROPERTY II



A recent warehouse development, carried out by Argyle Securities Limited at Ossett, near Leeds, and let to Rank Zerox Ltd. The site is situated within a mile of the M1 and M62 Motorways.

Brighter picture on investment scene

By ANTHONY I. CONWAY

Raising long-term finance for industrial property, whether it is a factory unit or a warehouse, has always been more difficult than for shop and office premises which traditionally have been the favourites of most institutional buyers. Following the bull market period between 1967 and mid 1969, during which time good industrial property was relatively easy to finance at yields in certain exceptional circumstances of even less than 7 per cent, developers have been faced with a poor market. The supply of money for property investment generally diminished in the face of other forms of investment showing more attractive yields and additionally many potential buyers had too high a proportion of industrial property in their portfolios, and returned their attention primarily to the traditional first-class shop and office investment and development fields.

To persuade an institution to finance a speculative industrial development over the last two years has therefore been very difficult. Unless the proposed scheme is ideally situated, in a good growth area with ideal road and rail communications, there is little chance of raising speculative development finance. A large proportion of fund managers will only consider propositions in the Southern half of England. Some, I fear, take the view that a stagnating northern industrial belt commences just north of Watford and stretches right up into Scotland! This general attitude necessitates a highly critical appraisal of all the aspects of an industrial development project by the developer.

One of the many detailed considerations an institution will make in considering whether to finance a particular industrial development scheme, will be a close scrutiny of the developer's viability report or financial appraisal. The institution will expect to see figures of rental value that can be supported by current rental evidence and not figures based solely on anticipated rental increases guessed at by the developer, and the building cost figures on which the calculations are based will need to be supported by a quantity surveyor's estimate taking into account known future increases. Naturally the institution will want to ensure that a satisfactory profit margin exists in the scheme, taking into account realistic development costs and rental value figures, since if the scheme is wholly or partly speculative, as opposed to being fully prelet, the institution will almost certainly require a share in the equity as part of the overall long-term financing deal.

Costs increase

Over the last 24 months or so the industrial developer has had to contend with a very substantial increase in building costs, which in some places have increased by as much as 30 per cent to 35 per cent. However, in many areas, the speed with which this substantial inflationary increase in building cost has occurred has not been met by a counter-balancing rise in rental values. There has not been any accompanying fall in the price that the majority of vendors will accept for the sale of industrial land with the result that developers' profit margins have been substantially reduced, and in some cases, drastically so.

Thus, in many instances, a viability report showing a satisfactory profit margin cannot be produced on known figures of cost and rent and the

institution will reject the project for the purposes of long-term finance. The rapid inflation in building costs has naturally had its most serious effect on those schemes situated in areas with rental values at the lower end of the scale, say in the order of between 37p and 47p per square foot per annum with a less drastic effect being felt in those areas with a strong demand from occupiers and where rental values are over the 60p per square foot per annum level. I feel it probable that within the near future it will not be possible to lease first-class new factory or warehouse accommodation anywhere in the United Kingdom for less than 50p to 55p per square foot simply because developers will either not be able, or not be prepared, to put up buildings without a proper profit margin.

Harder line

The collapse of major industrial companies like Rolls-Royce further hardened the line taken by many institutions towards industrial property. There have been a number of ill-advised funds which have acquired property principally because it has been let to a so-called first-class covenant rather than because it has been a first-class real estate investment. That is to say, far too much attention has been paid to the covenant of the occupier whereas this should have been discounted, and the real judgment as to whether or not to buy should have depended on an experienced assessment of the quality of location, design and layout of the particular property. The Rolls-Royce affair, therefore, has not only shocked the nation, it has also made the fund manager even more wary of industrial property and he is going to make doubly sure that his property is not too specialised and that it faced with vacant possession at some stage in the future that there would be a good demand from other occupiers.

It is, perhaps, pertinent to point out that the industrial investment, always the poor relation, has been traditionally avoided because frequently obsolete buildings have been likely to stand empty and in industrial property there is a very high proportion of money invested in the bricks and mortar as opposed to the land. Nevertheless, there are today in many parts of this country traditional High Street shopping positions purchased by major institutions since the war, where new comprehensive and pedestrianised town centre development schemes and changing retailing patterns, have led to these previously 100 per cent shopping pitches becoming secondary locations and now lying vacant. One wonders, therefore, if an investment in shop property is always quite as "safe" as many people have traditionally thought. How much can an off-pitch shopping position, where it is impossible to attract tenants, be worth on the basis of land value alone, in relation to its original investment value?

The result of a buying market already disenchanted with the low yields prevailing on industrial property in the 1968 era, of a stagnating economy with a number of major industrial organisations ailing or even going into liquidation, and a diminishing profit margin on industrial developments owing to the sharp rise in building costs without a proportional rise in rents, has led to a continuation of the very hard line towards industrial development.

In order to persuade them to finance schemes they have needed to be offered extremely attractive yields even for first class projects. The rate at which the best freehold industrial investments, in a prime location, built to high standards and let to first-class covenants on long lease with frequent rent reviews, have been sold over the past 12 months is in the region of 8½ per cent net yield to the purchaser. This rate is of course for a completed project, however, if as in many cases the developer has been obliged to approach the institution before commencing a speculative scheme, in order to raise long-term finance he has to add to offer as bait to the institution in addition to the basic yield anything from between 25 per cent to 50 per cent of the equity in the entire scheme. This has usually resulted in a financing cost of between 9½ per cent and 10½ per cent and in addition if interim finance has been required this has cost the developer as much as 12 per cent. As a result of this, the prudent developer has had to reject schemes showing a gross earnings yield on cost of less than 12½ per cent. If he was going to finance them speculatively by way of outright forward sale or by way of a sale and leaseback at cost. Should a developer wish to finance a scheme by mortgage when built and let, then the project has had to show an initial gross earnings yield of more than 14 per cent, in order to recoup 100 per cent of the cost, bearing in mind current industrial mortgage rates at around 11 per cent.

The future

What does the future hold in store for the industrial property developer? The recent impetus given to the economy by the Chancellor is the first real boost to demand for consumer durables for many years. This is intended to lead to a period of industrial expansion and to greater capital investment by industry which will be reinforced by the challenge and opportunities presented by the probable joining of the European Economic Community by the U.K. As a part of the new capital investment and the increase in confidence there will undoubtedly be an increase in demand for new factory and warehouse accommodation and this increase in demand is already beginning to be noticed in the letting market. Developers can therefore reasonably hope for more immediate growth in rental values with the prospects of new developments, and existing good industrial buildings, letting more quickly than over the past few years. This increase in confidence on the part of industry may well be matched by a more confident attitude on the part of the institutional buyers towards industrial investments. With the arrival on the property investment scene of several new pension funds and property bonds it does seem likely that the demand for first class industrial investments will improve, resulting, possibly, in a drop in long term interest rates. However, it seems unlikely that the industrial investment "bonanza," with yields as low as 7 per cent, will be repeated.

Hopefully the pendulum has now gone full swing from the middle fifties when the property men borrowed many millions of pounds from the institutions at very low rates of interest without having to share the equity of their schemes with those

Continued on next page

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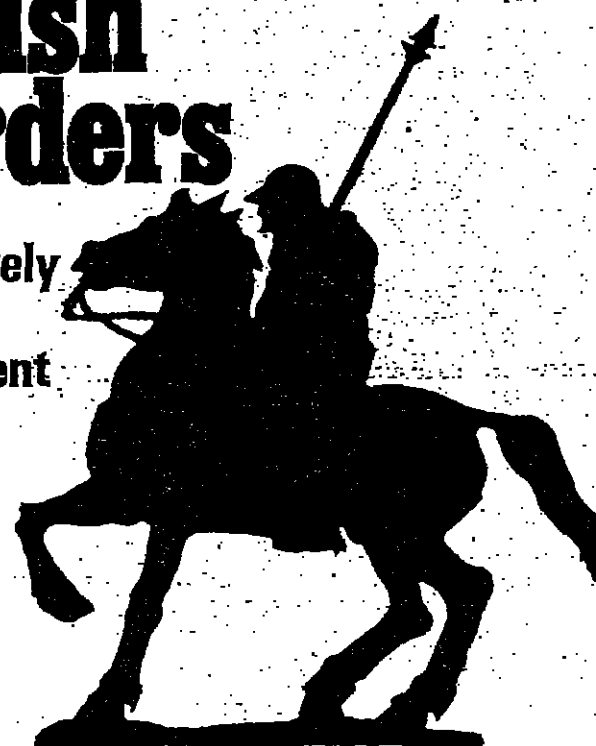
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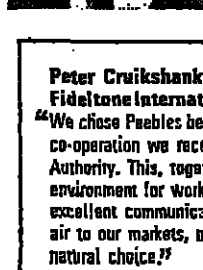
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Scottish Borders

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Southampton, focal point of the Solent area, a favourite growth point.

Growth area prospects again improving

By ROY HODSON

A certain cynicism towards the concept of "growth points" has sprung up during the economic recession. Whereas the maps of England during the mid-Sixties could have been liberally spotted with the self-styled "growth points" and districts it is true to say that by less than a year ago the prospects of real growth had become so remote to so many places that the emotions of the moment were often allowed to obscure hard facts.

To-day the prospects for growth and for growth points are looking brighter again. In the new climate (more correctly the old climate restored) regions, counties, areas, and communities are beginning to see the rate of growth potential. This is both useful and convenient to the business world. For the problem where to invest can be answered so much more easily and quickly when a good flow of information is available from growth points telling what they each have to offer.

In terms of sheer weight of economic assistance, Scotland, Northern Ireland, and the small special districts in the old coal-mining areas have the edge. The Scottish industrial belt and Northern Ireland produce the highest return of all to prospective industrialists. The extent of assistance they can offer to an incoming industry is now near enough to being unlimited. Certainly it is about the best deal a company could get anywhere in Europe.

Ulster grants
For instance, if you want to set up a light engineering business in Western Ulster you might cajole from the Northern Ireland Government (backed by Westminster funds) some 60 per cent of the cost of plant and machinery in grant form together with half the cost of highly-paid instructors to train your workers, and £10 a week for each man in training. If you cannot manage on that you should not go into business. Indeed, there are continuing strong protests from some quarters that the top rates of aid in the British Isles are so high as to be self-defeating. They encourage industrial ventures of doubtful quality to set up, so runs the argument, and the rest of the country thus rob the fringe areas of

other opportunities of more permanent employment. Certainly it seems there is a point in this matter of Government aid beyond which you are simply pouring the tax-payers' money into open pockets without getting anything more back.

Complex calculation
There is no point in labouring the disadvantages attaching to some of the areas of Britain where Government aid is most generous. Distance from markets is always an important factor; quality of labour another. Political stability is a factor industrialists looking at Northern Ireland must now clearly take into account. The difficulties with labour on the "Red" Clyde and on Merseyside are also factors that any prudent industrialist would weigh in his calculations. In short, the choice of a growth point for industrial expansion must necessarily be a complex calculation which takes into account fiscal inducements and weighs them against geographical, social, and political drawbacks.

The growth pattern of Britain up to the present day during the period of post-war expansion has been mainly one which accentuates the disparities between North and South (those geographical and social components again). London and the South East has been out in front all the way. Wages may be higher there (not so much higher however nowadays because so many national union agreements operate). But the convenience of the big rich South East market, the convenience of the Continent, the convenience of being in or near to London which is the political capital, social capital, commercial capital, major port, and financial capital of Britain: these are conveniences which have overwhelmed the average industrialist with their importance. Undoubtedly successive Governments have been right to use the twin weapons of the Industrial Development Certificate and the Office Development Permit to restrict aid in the British Isles as so development in the South East, high as to be self-defeating. Otherwise an industrial estate they encourage industrial ventures of doubtful quality to set up, so runs the argument, and the rest of the country thus rob the fringe areas of

Merseyside case
Merseyside, the other great estuarial growth area in England, must be accounted a special case. An old industrial area which is now being expensively and thoroughly resuscitated, Merseyside has a labour relations problem not shared by other growth points. It also has a seemingly bottomless pool of unemployed which no Government has yet managed to drain dry. But the overall statistics which look so black for the Merseyside case should not be allowed to mislead. Despite all

the traumas of the 1950s and 1960s Merseyside has maintained a surprisingly high growth rate in terms of new activities and plant expansion.

The smaller manufacturer may well feel that he will be fighting unnecessarily hard for the skills and facilities he needs in these big growth areas. Then why not look closely at what a great number of go-ahead cities, towns, and even rural district councils are doing up and down the country to attract the new industries they require. The New Towns with their special facilities and ability to provide good housing quickly are obvious cases. They are manned by professional New Town corporations and the man who wishes to expand his business without having to worry overmuch about the detailed arrangements of land, drainage, housing for workers, travel-work facilities, and the like, can do a lot worse than seek out a New Town to do the worrying for him.

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Investment

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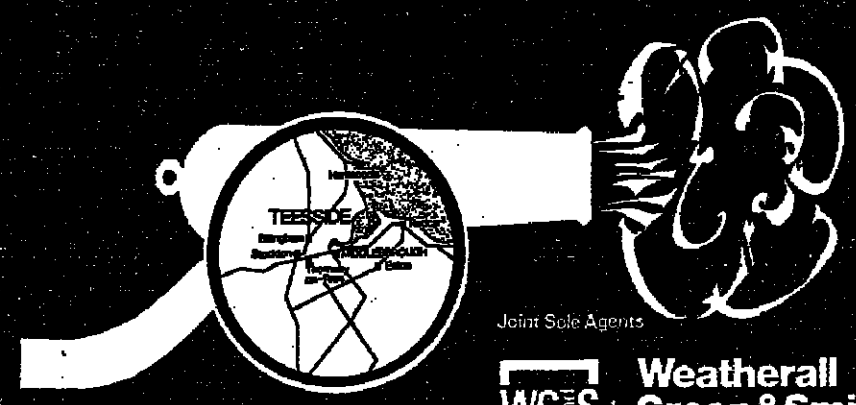
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In today's market of industrial finance is expensive and the liquidity there will undoubtedly be left with a fairly small margin, comprising high risk top slice income, after taking considerable risk. It should be recognised that for the developers who intend to hold the property for say five years, and wait for the sale and leasehold transaction is not ideal. Perhaps, therefore, instead of approach the currently lukewarm financial institutions, provide for the financing of their schemes, require in addition some small developers will gradually make equity participation. However, more novel arrangements, with if they become too greedy in this other the existing merchant banks, or the growing number of merchant banks joined as institutional lenders.

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INDUSTRIAL PROPERTY IV

Relating factory design to competitive production

By WILLIAM ALLEN, FRIBA*

By far the most important requirement in factories is that they should be able to accommodate any reasonable change of product or way of making it. If manufacturers cannot introduce techniques that reduce costs or improve quality control when their competitors can do so, they will be at a disadvantage.

Britain has a stock of factories which for the most part is poor or bad in this respect. If it were merely part of a past that is really behind us it might be excusable; we would be no worse off than some other countries: but we are building them still. There is a new industrial estate 35 miles from London which to-day is building factories that should frighten any perceptive accountant, production engineer or investor.

And we should not have been building them these past 30 years or more. America began to relate its factory design to the realities of competitive production in the early 1920s, and by the 1930s had ceased building factories of kinds that were not only still in vogue here in the 1960s, but apparently are still thought suitable to build.

This is not to say that there are not sound and creditable factories being built here, for there are; but there is not that general understanding of what is a good production building and a sound investment which pervades American management, finance houses, and factory architects. In this sense we are still building into much of our factory investment a national handicap on future productivity and quality control which will be harmful to our competitive position in the world, and damage the prospects of many individual firms on the way.

The critical factor is their lack of adaptivity, which depends mainly upon three design features—the floor, the height, and the roof.

First, floors must always be able to carry stacker-trucks, whether a firm foresees an immediate need for them or not. They are one of the keys to low-cost handling. The trucks must be able to move freely everywhere if they are to give full value. They do not like slopes, especially when loaded. Floors and related external areas should therefore have constant levels. They are also very heavy, especially on their front wheels when loaded, and the punching shear these exert is a much more critical structural design load than any normal piece of plant. An under-capacity floor will limit truck size or altogether prevent their use.

Further points

Two other points about floors are important for adaptability. As few facilities and services should be put beneath them as practicable, and plant should not generally be bolted down on to them. Both restrict change, but when this change has to be made it damages the floor and shortens its service life. Then relaying has to be brought forward and is a very disruptive operation.

Height is a more complex matter to argue, but definitive views have existed for a long time that a satisfactory minimum is 22 or 23 feet. This was arrived at from experience which mainly represents two groups of factors, those dimensioned from the floor upward and those from the ceiling downward.

The floor-based factors are again the stacker-trucks, the heights to which they can stack,

the fixed plant, and some kinds of process. The clearance needed for stacker-trucks is quickly disposed of. Everywhere they have to go, 10-12 feet is necessary.

As for their stacking height, this will commonly be exploited up to 15 or 18 feet, though of course deeper stacks are possible. Its significance as a design factor lies in the desirability of being able to do local reservoir-stacking at any point in a production layout, or to stack stores or finished goods to a reasonable depth anywhere, or even to convert a factory partly or wholly to warehousing. The force of the point lies in the fact that horizontal space is expensive and generally needed for productive work, while things on which no work is being done should occupy as little floor space as possible. Height is generally cheaper.

Next, the plant. Most of it goes no higher than about 12 feet, to which one would have to add about 2 feet for loaders when it has to be moved. Some plant items are of course higher, often up to 18 or 20 feet even for quite commonplace tools, and when production calls for these, inadequate clearance shows its disadvantage sharply.

Then there are production processes which simply require time; examples are the setting of adhesives and the cooling of heated items. If these are allowed to take place at working level, expensive production space will again be wasted for things on which no work is being done. It is better to send them travelling overhead for whatever time is needed.

Conveyor lines

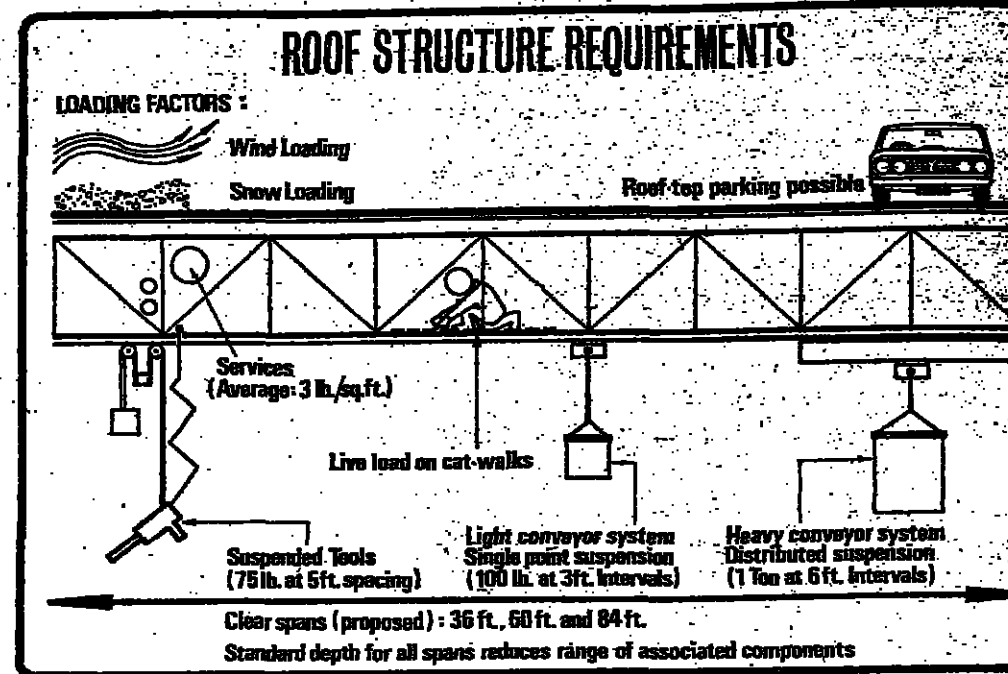
Moving now to roof-hung items, the first is conveyor lines. They can become essential for economic production, and the space necessary for them can be a vital insurance policy. They need a depth of 8-10 feet, allowing for cross-overs and the customary size of their loads. If they are needed it can be a disaster not to be able to get them in.

Craneage is another obviously important form of overhead conveyor. Types which can be slung from the roof require least depth and the minimum of special structural provision, but are generally limited to moderate loads. Their depth is likely to be much the same as for conveyor lines. Heavy-duty cranes usually have to be of the type where a bridge travels on column-mounted rails, and it and its characteristic loads may occupy a depth of 20 feet. With the clearance necessary beneath them, they need factories of more than the minimum height.

A third category of overhead equipment is the type of suspended tool rig which often accompanies assembly lines.

Again if the lines and rigs are needed at all, they are essential. These rigs can be very heavy in some industries. The overall height needed for them is the sum of their own depth, often 10 or 12 feet, plus head-height clearance above the operatives.

Finally, in a category of its own, is double-decking. If floor space has to be occupied by substations, toilets, supervision offices and so on, it is a nuisance and often a serious obstacle to efficient arrangement of production layouts. They need mezzanines or raised islands far enough off the floor to give 11 or 12 feet of working clearance beneath. Another valuable use for these is to supplement production space where a need arises, at some point and one does not want to disturb the general layout. Such space may attract favourable rating if it can be classed as temporary accommodation. The overall height needed also means that two floors of offices can be built



inside the factory if desired.

No one would argue that all of these height factors will become operative together in any one factory, but the likelihood that two or three or more will be required for economic production, singly or together at some time in the life of an occupying firm, is really very great, and then an inability to accommodate them could be seriously damaging.

The view that 22 feet is a good general-purpose minimum to meet these needs had become established in America by 1945. Our own studies suggest another foot, because certain items have been scaling up. If one goes beyond this, probably it is worth going another 10 feet, where one is in the realm of heavy duty cranes, triple-decking and high-stacking. This generally implies heavier than average industry of course.

Generally speaking, big roof spans are not as important as is often supposed, but load-bearing capacity can be very important in terms of what has been said about suspended loads. A good compromise can be reached with spans of 45-60 feet.

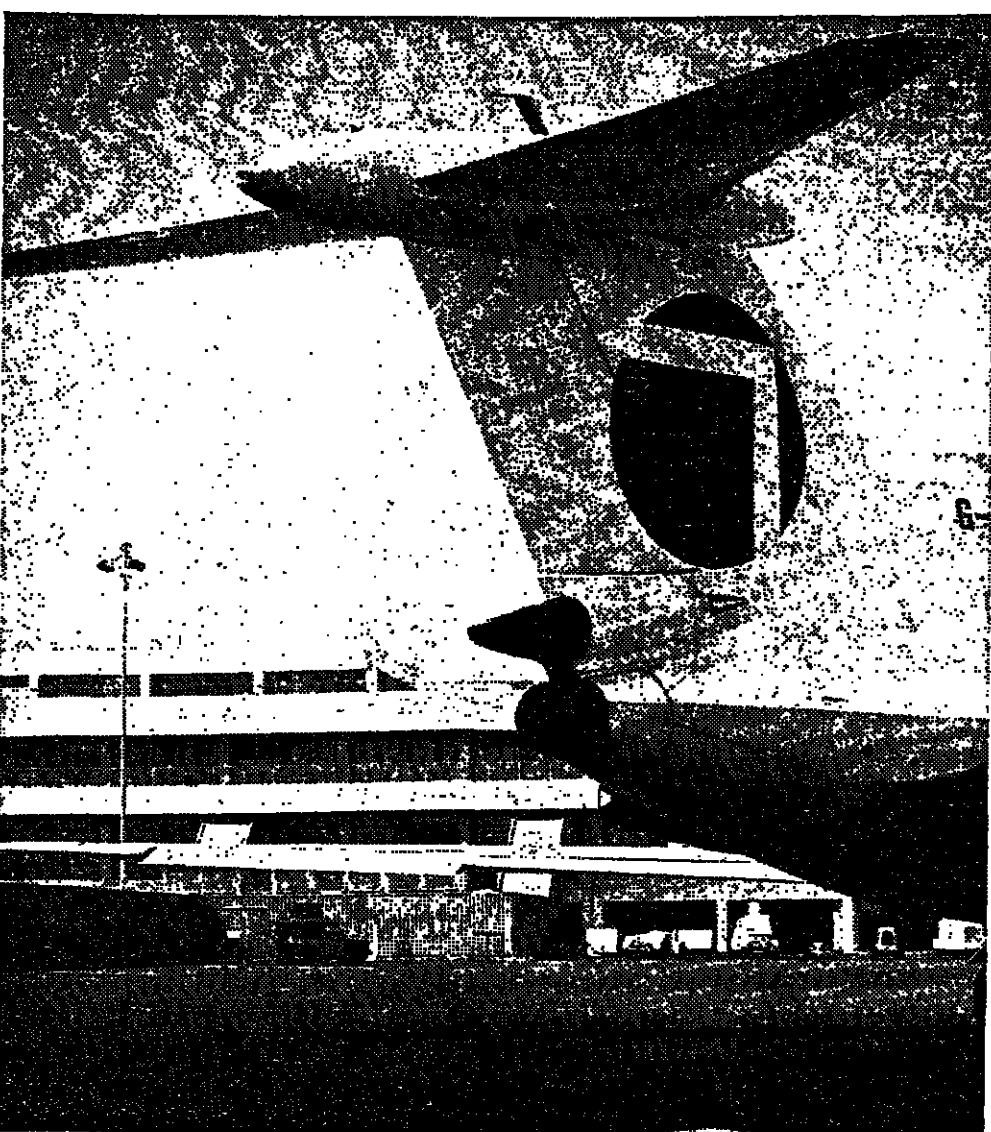
Another critical factor in roof design is to be able to introduce air ducts, and perhaps the heating plant as well into it. The range of manufactures for which humidity, dust, bacteria and/or temperature must be controlled in order to reach required quality standards is large and steadily increasing. It already includes furniture, paper and printing, food processing, pharmaceuticals, electronic and electronic goods, specialised mechanical equipment and several other categories of manufacture. This of course is apart from the desirability of comfortable working conditions, which would incidentally be well served.

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It is necessary to avoid a roof system which forces ducting into the work zone below the truss-line. It was this which chiefly caused American designers and managements to abandon north-light and high-bay, low-bay construction as far back as the 1920s and 1930s. The roof will usually accommodate all the other piped and wired services, and the lighting and power supplies, for all of

Continued on next page



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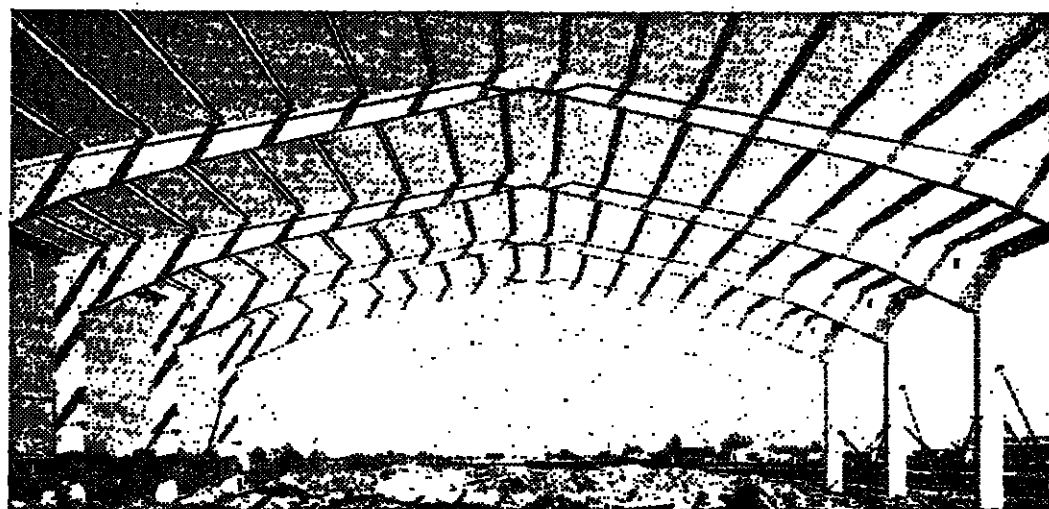
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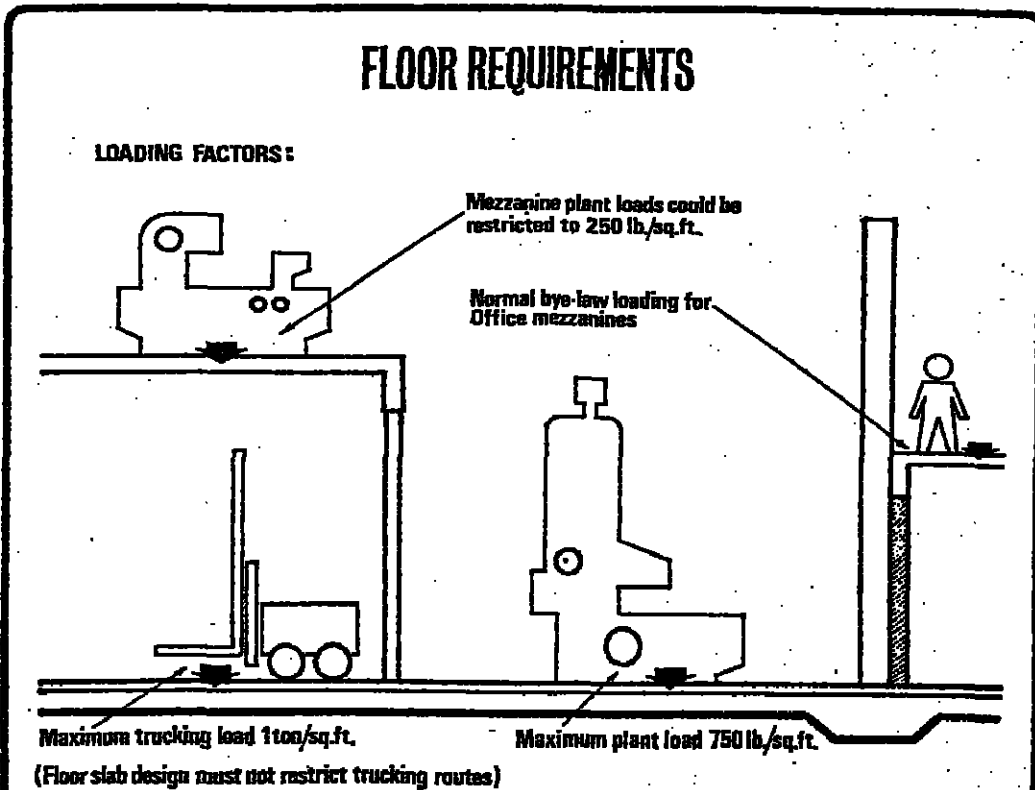
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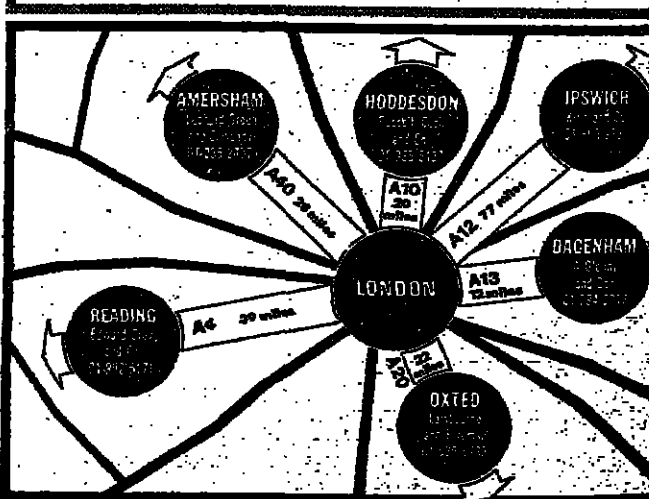
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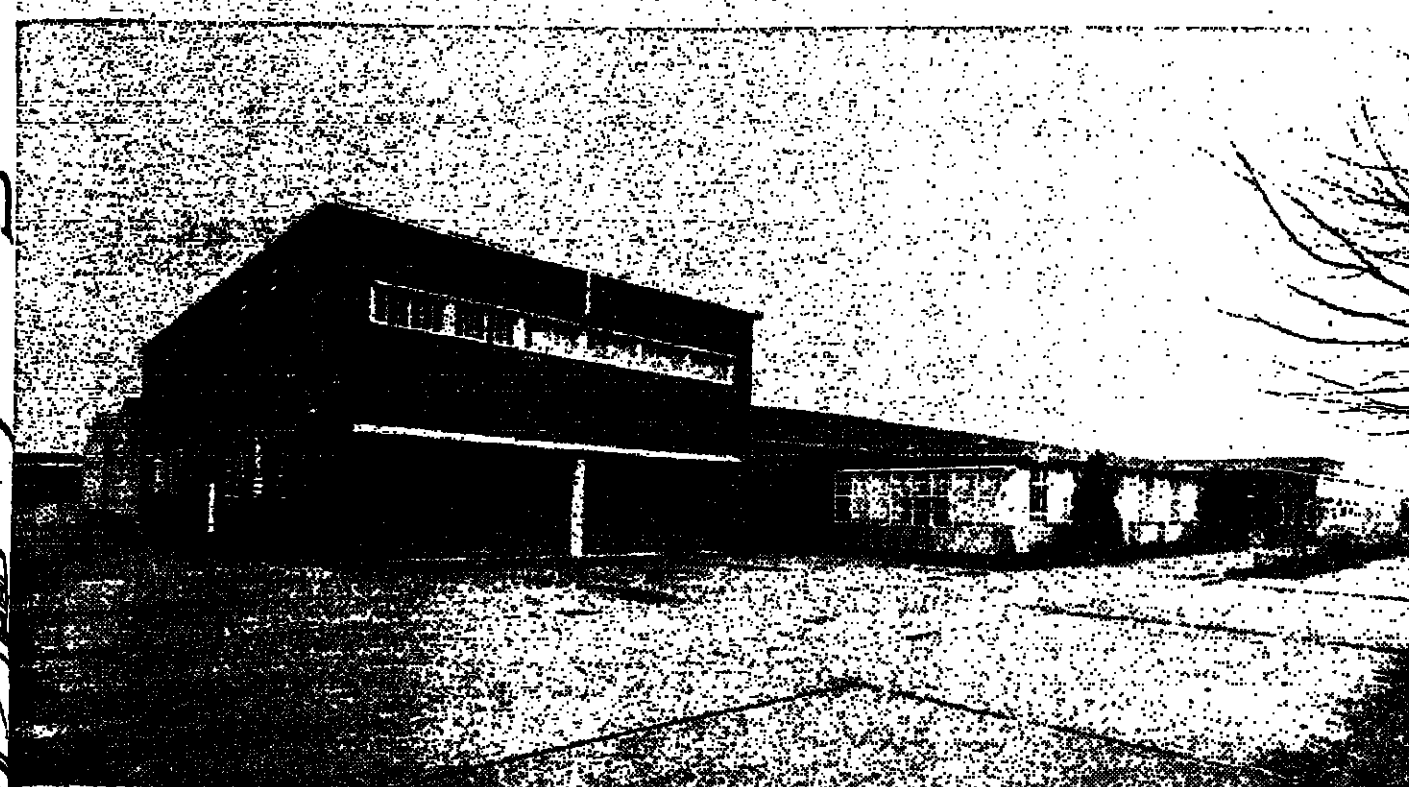
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INDUSTRIAL PROPERTY V



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Similar problems for Wales and Scotland

HARVEY M. SONING, Chairman, Guardian Properties (Industrial Estates) Limited

Both Scotland and Wales are now facing similar problems to those which have bedeviled North Wales. The amount of industrial development which appears to be overspill from the great Merseyside developments. Other than Glasgow a similar effect is felt throughout the rest of Southern Scotland with only limited development taking place outside Glasgow and its environs. Some of the restriction in activity may possibly be attributed to the fact that construction costs in both Wales and Scotland are generally higher than in England. Of necessity therefore, rent levels have to be at least in the region of 40p per square foot in order, successfully, to de-capitalise the construction costs. With industrial land values in the centre of Glasgow and Cardiff reaching £30,000 per acre, of necessity rent levels must reach the figures indicated for sound common-sense reasons quite apart from the market considerations of demand.

Intriguing point

The intriguing point about the growth in these areas is that it has centred almost exclusively on the main commercial cities. Glasgow, for instance, is still the only real centre for industrial activity in Scotland and rents there reflect this. These have climbed from approximately 25p per square foot in the early '60s to 55p/60p per square foot to-day. The main centre of activity in Wales is in Cardiff and, to a lesser extent, in Newport. Here units are now renting at 50p and 55p per square foot which ten years ago would only have fetched 20p per square foot. There is little or no activity in Swansea and further west, private industrial development is almost nil.

North Wales there is a fair amount of industrial development which appears to be overspill from the great Merseyside developments. Other than Glasgow a similar effect is felt throughout the rest of Southern Scotland with only limited development taking place outside Glasgow and its environs. Some of the restriction in activity may possibly be attributed to the fact that construction costs in both Wales and Scotland are generally higher than in England. Of necessity therefore, rent levels have to be at least in the region of 40p per square foot in order, successfully, to de-capitalise the construction costs. With industrial land values in the centre of Glasgow and Cardiff reaching £30,000 per acre, of necessity rent levels must reach the figures indicated for sound common-sense reasons quite apart from the market considerations of demand.

Greatest problem

The greatest problem with the promotion of industrial development in both countries is again historical. Labour relations have never been particularly good with work forces which have been noted for their militancy. It is a pity that due to bad management in the early part of the century the unions should be so anti-management now. As one would expect, this is guaranteed to produce hostility in management which became anti-labour and the system is prolonged. As a result, new industries are hesitant about coming to either Scotland or Wales as they feel that their fresh start in these areas will be seriously hindered by labour problems. We have been aware of companies, which have specifically stated to the Government that they would not be prepared to go to certain growth areas in order to establish new manufacturing units. It therefore seems that the management and union relationship will have to change considerably in both countries in order that mutual trust can take the place of the present feeling before new industries, particularly the smaller ones, will feel happy about re-locating themselves in these areas. All this will build up their economic strength and thus attract more and more expansion.

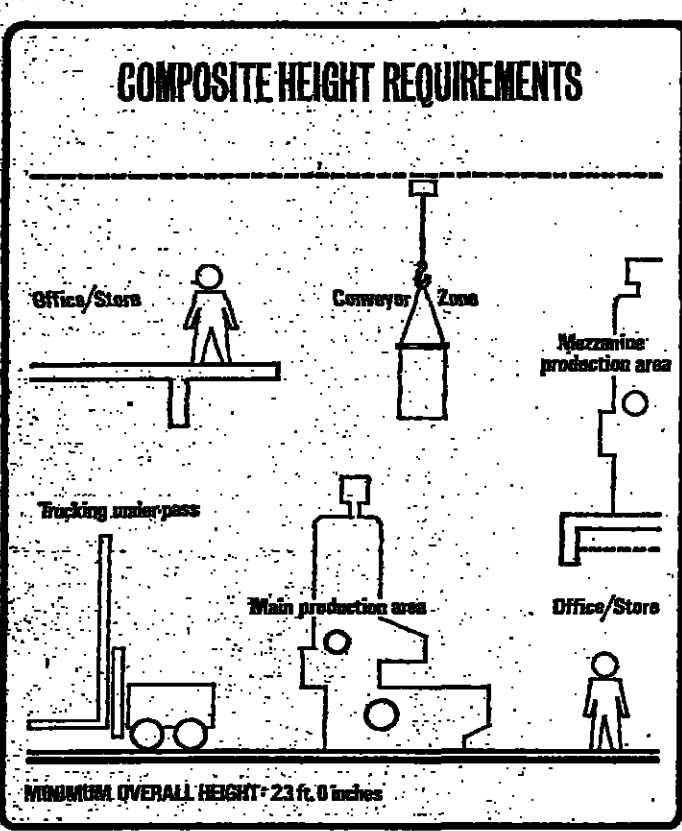
Design - (Cont'd.)

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which convenient access should be an aspect of design. These are not all the details of ideas useful for adaptivity, they are the guidelines for low-risk, high-yield factory investment. It is a design basis which production techniques be continuously and easily dated. As in America, such factories would remain modern efficient for 50 years or more. If a firm wants to change it is making, it can do so as easily as making any other change. If it wants to sell up or move, there will be a ready market because the buildings will suit so many buyers, and by the same token, a better price will be paid. Psychologically, people working in them can say that they are working in efficient places.

In national terms, as American managers have put it to the floor, they create conditions of flexibility and buoyancy in industry, giving it a capacity to respond sensitively to changes in market demands and national needs.

This should be our main aim in factory design. It is the only safe direction of investment for firms, finance houses, and the country. Of course there will be a continuing need for the operation of lowest-cost sheds, at least for young firms striving to get established in general, much bigger items and the bigger, heavier-than-buildings. The indication is that a factory might typically represent 4 or 5 per cent of production costs (excluding the materials produced), and this is in line with American opinion. Occasional dimensions are the most spot checks in the U.K. are of it suits much chemical production, and the buildings are freely convertible to and of course, plant write-down, very deep-stacking types, regional assistance grants, wage incentives, and other financial manipulations that are made for one purpose or another. In the U.S., rapid factory write-down is also usual. The essential perspective survives nevertheless that the factory is almost always a roof that is capable of the smallest category in a firm's production costs. An analysis of remaining competitive, of avoided annual outgoing of rebuilding or removals, and presented an annual outgoing of keeping asset values high - a four-fold times that of a good policy altogether for firms, and labour about four times that of plant. No doubt such ratios shift around somewhat as time passes and in any case vary a lot from one industry to another, but the relative position of lowest-cost sheds, at least for young firms striving to get established in general, much bigger items and the bigger, heavier-than-buildings. The indication is that a factory might typically represent 4 or 5 per cent of production costs (excluding the materials produced), and this is in line with American opinion. Occasional dimensions are the most spot checks in the U.K. are of it suits much chemical production, and the buildings are freely convertible to and of course, plant write-down, very deep-stacking types, regional assistance grants, wage incentives, and other financial manipulations that are made for one purpose or another. In the U.S., rapid factory write-down is also usual. The essential perspective survives nevertheless that the factory is almost always a roof that is capable of the smallest category in a firm's production costs. An analysis of remaining competitive, of avoided annual outgoing of rebuilding or removals, and presented an annual outgoing of keeping asset values high - a four-fold times that of a good policy altogether for firms, and labour about four times that of plant.



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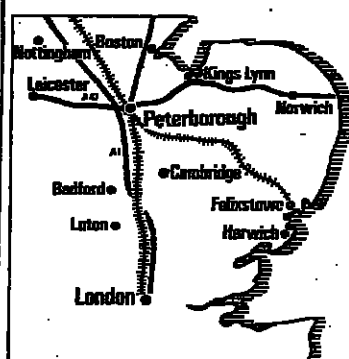
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INDUSTRIAL PROPERTY VI

Makings of a true estate

By G. H. HIRST, Managing Director, Eldonwall Limited (a subsidiary of Town and City Properties Limited)

Look into every town and city, hamlet and village and find industry. In every "Down your Way" broadcast, the inter-viewer always finds a staple industry invariably started in a back street shop.

This process continues and with every new idea a man goes into business. He may end up being taken over by a giant concern and be dubbed part of a conglomerate, a subdivision within a division, but he still has to operate from somewhere. We know that that somewhere could be a modern version of a backstreet shop, a converted mill-house, or an apology of a building with few amenities. It. Only last week a developer overheard a young lad say of his working conditions that the premises were unsuited for the work being done, and the toilets disgusting.

Revolutionary words from an innocent young lad is probably the best teaching. Remember the disaster in a Scottish factory where the fire escapes were shut off? And the shipbuilder in the South West who hit on the idea of building his ships indoors? Draw all the graphs and prepare the statistics, but through it all pervades a continual state of movement with the rise and fall of trade and the varying of standards, brought about by affluence (and the lack of it) changes in government and legislation (and the excesses of it), not forgetting the money market for property investment.

The question is what industrial property is the best investment in the form of a true industrial estate and in whose eyes?

What are the ingredients in the pudding that make a good estate or a stodge of bad working conditions, and where should the estate be? Setting aside economic geography and Government employment policies for others to discuss, let us travel down wide roads with avenues of trees to arrive at a Hypermarket with 150,000 square feet and an enormous tarmac for 15,000 cars. Shall we build warehouses for general distribution next to it, or factories with all their heavy transports mixed in with the family car? Perhaps not. It may be that in ten years that Hypermarket will be converted into something else and a traditional trading estate growing round its nucleus.

Traditional trading estates vary from a few acres developed by a local builder, from plots sold off individually by a private owner or the local authority, to huge complexes like Pensnett, Slough and Trafford Park, the latter type boasting district heating, dock and rail facilities. Plot ratios and car parking, central road patterns and traffic circulation, dispersal areas and open storage, have at times been taken into account; at others thrown to the wind. Central Government has never taken a long hard look and issued standards for all planning authorities to apply as guidelines and more is the pity.

Building regulations were tightened up after Ronan Point, and after Ibrox Park they thought about the design of football grounds and the safety of spectators. No harm would come from the establishment of a working party to guide the hand of the planning authority in the direction of better standards of planning of trading estates.

Unpopular word

Not that direction is a popular word, but we have to give expression to the needs and objects of all concerned, the developers, financial institutions, the occupiers, both employers and employed, as well as that of the community in the shape of local authorities, the State and the public.

arise in connection with local industry which has grown over the years in a particular area will need to be borne in mind carefully. It may be light engineering or connected, say, with furniture and timber trades; or may be particularly suited to the distribution of certain locally produced goods between the surrounding counties because the road patterns in the region have been so organised as to make a centre of distribution at a particular spot one of general consent. The true position in this regard is, however, always strongly influenced by the local authorities who want to see certain types of development take place in their locality, or even to restrict influx into the county due to shortage of zoned land for the purpose.

They may want to see a diversification of activity from being dependent upon one industry alone in order to dispel the twin spectres of unemployment and reduction in rates income. The institutional backer will want to see a mixed use so that the owners are not faced with buildings taken back into possession when, being all connected with one trade, that particular trade falls on hard times. The pull seems to be in all directions at once and the real needs, and true objectives, simply obscured.

With respect to the buildings and their environment, so often buildings fail to keep pace with the advances in technological demands and quickly fall into obsolescence. Look around the nation's cities and see many examples of 100 per cent site coverage or more, with congested access roads parked both sides. Perhaps we are going into a period of shrinkage of plot ratios in industrial development in urban renewal. Strange that on the housing front, the reverse is happening.

Open options

The true estate needs a dedicated developer who can keep the options open according to requirements. All the planning and legal hurdles overcome, a good sound building, well equipped, flexible enough to meet changes in use and demand, adaptable where required to modern sophisticated techniques in storage and distribution methods, and of universally acceptable dimensions, would be the first priority. Good (and more than merely adequate) means of access, egress, and parking, both for estate personnel and visitors, would be a sine qua non; and the estate would be sufficiently landscaped to obscure the ugly disfigurements of industry, and this for the benefit of the estate managements, the tenants, employees and the public. In these respects, experience often tends to show that economies turn out to be false, but for who? And there is a converse argument too. On the one hand, the badly planned forecourts and accesses, with non-existent car parks for staff cause friction in management and with visiting personnel alike. Inefficiency and loss of working time results, particularly when the inadequate facilities are choked with pallets, raw materials and waste products. A quart in a pint pot in fact. On the other the overdone space about buildings can produce expensive site/building ratio costs abhorred by management as an excessive overhead. The existence of space to expand sometimes pro-

An artist's impression, above, of a current wall renewal in Park Royal, London, and below picture of obsolescence.



duces unwanted sprawls of access roads with no on-site buildings maybe for research or parking. And an opportunity training, canteens or workshops, give his staff a place to Perhaps pulling a pint into a close by. Telephone quart pot spells lack of shopping facilities and open space to walk and talk discipline.

Extend the argument beyond not come amiss. He will the unit of building to the con- prepared to pay his share cept of the ideal trading estate, the maintenance, repair and what the developer ought to, rating of public car parks, the landscape around hi provide. When that is decided, the expensive mistakes could well within reason.

Keeping abreast

Bold strokes of the c grapher's pen and the hat back of over-densely popu areas of industrial develop- created since the Indu- Revolution are very mean e This may mean a creche may attract female house zoning in the right a labour but it does also afford the o- demic crises could dislocate the tunity for improving the ap- production line. The men in ance of trading estates turn can dislocate themselves working conditions for playing netball in the lunch workers, office staff and housemen alike.

It is highly desirable- keep well abreast of devel- changing conditions that pr in our highly developed i- trial society, for nothing is want? And what will he pay retardating to growth than for? Apart from the on-site faci- lities discussed above, in the ing, nor more compulsive form of a good, sound, flexible- the dynamic of indu- in-use unit, he wants well-fit progress.

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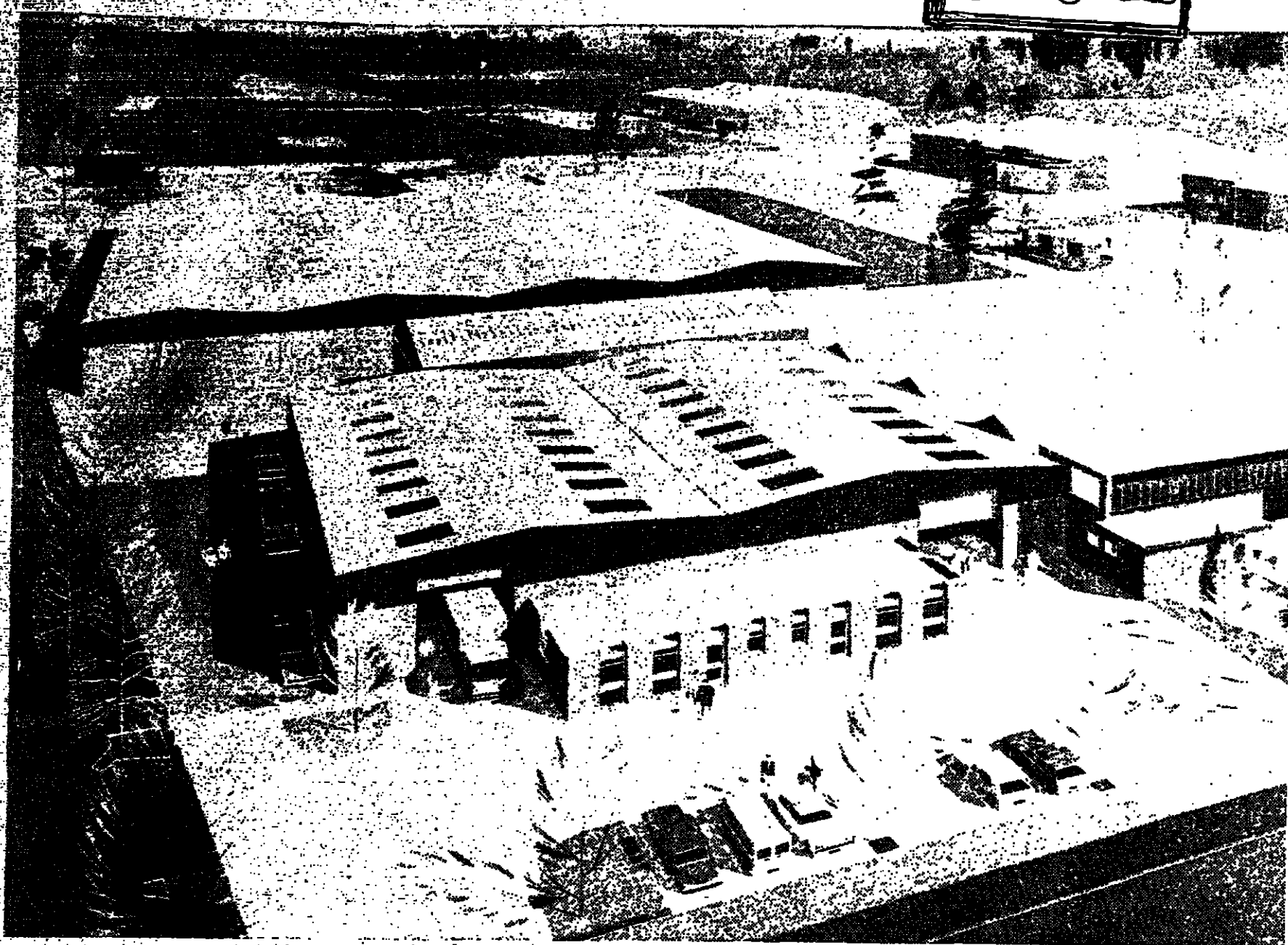
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INDUSTRIAL PROPERTY VII



An artist's impression of Arrowcroft's development on the Aintree Industrial Estate at Liverpool where some 50,000 square feet of new warehouse and factory space has been built and let to public companies.

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Expansion plans in the North

By MARTIN J. BARBER, Managing Director,
Arrowcroft Investments Limited

When the Queen opens the latest extension of the M62 Lancashire-Yorkshire Motorway in October it will mean that a further major motorway link in the North West will have been completed and comes only a short time after the opening of the 13-mile trans-Pennine section of this motorway.

The North West will thus have Motorway connections to virtually every major city in Britain and will make the region one of the finest areas for industry and distribution. These new communication links, coupled with the recent revivification of Rolls-Royce in Derby, should bring a major injection of capital and industry into the region which, in recent years, has suffered more than most from the bad economic climate and has an unemployment problem higher than the national average. Already this year there have been many factory closures and there are currently more than 100,000 people unemployed in the North West of which more than 88 per cent is male labour with the worst unemployment blackspots at Liverpool, Fleetwood, Morecombe and Wigan.

Up until now, the main reasons for the basic economic weakness of the region stemmed from the large stock of obsolete industrial buildings, the relatively poor representation of growth industries, and the comparatively low level of new investment in both the private and public sector.

Although there is currently over 30m. square feet of factory and warehouse space on the market in Lancashire alone the greater proportion of this is completely unsuited for modern production processes and distribution techniques. This not only perpetuates the outdated physical image of many North West towns but seriously affects the efficiency and productivity of much of the region's industry. It means too, that large numbers of the labour force are denied proper working conditions and the level of earnings enjoyed by workers in more prosperous parts of the country.

Wind of change

But the North West has not turned a blind eye to the situation. A "wind of change" has gradually spread throughout the region and most towns and local authorities are making tremendous efforts to attract new industry by offering first class office and warehouse space with a modern trading estates with, of course, a ready supply of labour. In fact, the North West is very much alive to industrial development and now because of its unique motorway location it should prove to be an

ideal place for industrialists to set up operations in the next decade. Typical examples of towns with superb Motorway connections and operating schemes to attract industry into their area are Worsley, Bolton and Preston to name but a few.

Further north in Cumberland and Westmorland there is similar high unemployment with both counties undergoing a transition brought about by the run-down of mining and metal working industries and the change to a more diverse industrial structure. Cumberland, for example, with an area of 1,520 square miles, is the ninth largest county in Britain, yet it has a relatively small population—225,000 in the administrative county and 71,000 in the City and County Borough of Carlisle. In the west of the county there are at least 500 acres of land undeveloped and designated for new industry. Carlisle itself has impressive expansion plans with a population target of 100,000 by the end of the century. In addition to the controversial "State" pubs, Carlisle has a healthy industrial climate based principally on textiles and engineering.

Exciting plans

Westmorland is a much smaller county with a population of 70,000. Manufacturing and service industry is mainly located at Kendal and a number of smaller centres such as Appleby, Shep, Kirkby, Stephen and Milnthorpe.

But the North West is not alone in having exciting expansion plans. On the other side of the country, in the North East, the Regional Development Council, representing Darlington, Durham, Gateshead, Hartlepool, Newcastle-upon-Tyne, North Riding of Yorkshire, Northumberland, South Shields, Sunderland, Teesside and Tyneside, are also faced with similar problems and are taking the necessary steps to overcome them.

Here again traditional industries have declined and with unemployment also running well above the national average, the need to diversify and attract industrial newcomers is obvious. Currently about 9,000 acres of good industrial land is available for expansion in the region. The ultra-modern communication pattern now enables manufacturers to transport raw materials and the finished products in and out of their factories with relative ease. This region is also an important market in its own right. Consumer spending is in the order of £900m. a year and capital expenditure about £150m. annually. Five new towns in the North East region play an important part in the

Washington example

At Washington, which was designated as a new town in 1964, there is a target population of 80,000. When fully developed, it will have some 765 acres of industrial land and this figure does not include currently productive mining areas which are likely to be closed by the time the target population is reached. The proposed industrial sites are located on the periphery of the town in the main and average 40-50 acres in size. Newcomers to the estate are encouraged to lease at least 15 per cent. additional space to allow for expansion and the estates are planned to accommodate this level of growth.

The Northern Regions, for so long the poor relations, are now ready for new industry. They probably have more to offer than any other part of the country and forward thinking industrialists now setting up expansion programmes for the late 70s and beyond can surely do no better than explore the many opportunities that these regions have available.



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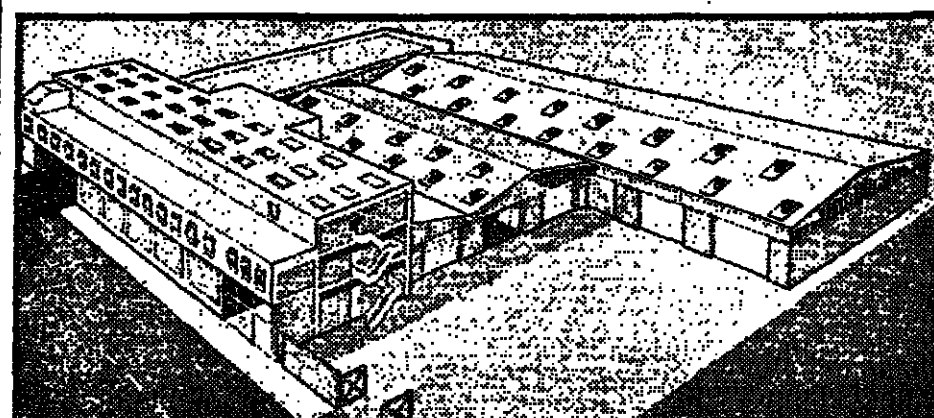
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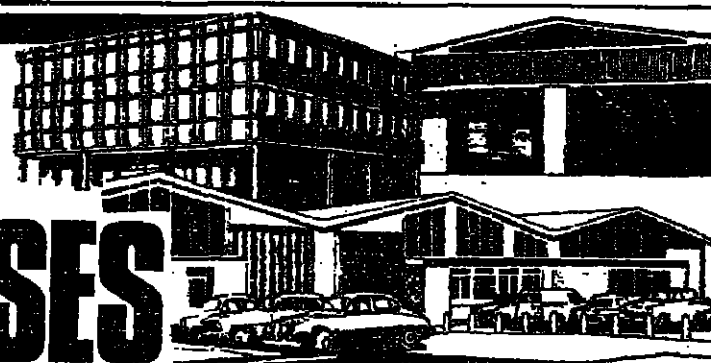
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INDUSTRIAL PROPERTY VIII

London and South-East still a focal point

E. G. SMITH

Indoubtedly London and the South-East remain a focal point for industry even though many firms have moved from inner areas since World War II. It could hardly be otherwise since London enjoys many natural and artificial advantages. Railways and motorways connect the capital to most parts of the country's ring air freight centre. There are heavily populated residential localities which provide a large labour force for nearly every form of production, for whom entertainment and leisure facilities are available within reasonable distance.

It is, however, an area where successive post-war Governments have tried to restrict the amount of industry by using Industrial Development Certificates to be obtained for premises of very small (virtually workshop) size. The object wherever possible of steering new factories into the Development Areas, usually to localities where special inducements have been granted to attract industry. IDCs have been granted in the South only sparingly and requirements have been tightened up over the years following the passing of the Town and Country Planning Act, 1947. The limit was increased recently but it still stands at only 5,000 square feet in this location and an alteration in the law since the 1947 Act made it necessary to obtain an IDC where the use of an existing building is changed to industrial for which, of course, planning permission is also required.

Many large works have, in fact, been built post-war in Development Areas or in positions away from established urban centres. In some cases doubt the firms concerned have been influenced by the financial inducements provided here (appropriate) but also by the difficulty which is experienced in finding a suitable site in the South of England. As so large an amount of industry has now been distributed throughout the country, it would seem unnecessary to continue the restrictions on London development quite so

severely and the present Planning system has various undesirable results:—

● The decision as to where an industry is to be located is controlled by Government officials and not by those in charge of the undertaking and who are familiar with its problems.

● Firms wishing to make extensions to an existing factory are specially affected. They are often not in a position to move any distance away from the sources of their labour, customers, suppliers or businesses for whom they act as subcontractors.

● Rebuilding of obsolete factories is often hindered, delayed or made impossible.

Uneconomic method

It is uneconomic for builders to start the development of an industrial estate by putting up one small building of the permitted IDC size, involving a substantial expenditure on roads and services in addition, without any assurance that prospective tenants will be approved by the Department of Trade and Industry (the planners do not normally approve the initial erection of a terrace of small factories, each within the prescribed limit). Many developers have erected warehouses in the expectation that IDCs will be granted in suitable cases but this is not really a satisfactory procedure as there are often different requirements for factory use and unnecessary expense may be incurred on alterations.

Most of the accommodation which is available for letting is provided by Property and Development Companies and comes within the following categories:—

(a) Existing factories containing a number of buildings, which are not in demand for single occupation and are most suitable for reconditioning and division into units. Often the open yard and parking is inadequate for modern requirements and if this is the case developers are well advised to be ruthless in clearing some of the buildings to provide these facilities, even though it involves sacrificing floor space. It is more difficult to let converted

buildings of this type if the yards are inadequate and the loading and access are restricted, factors of considerable importance as commercial vehicles are so much larger nowadays.

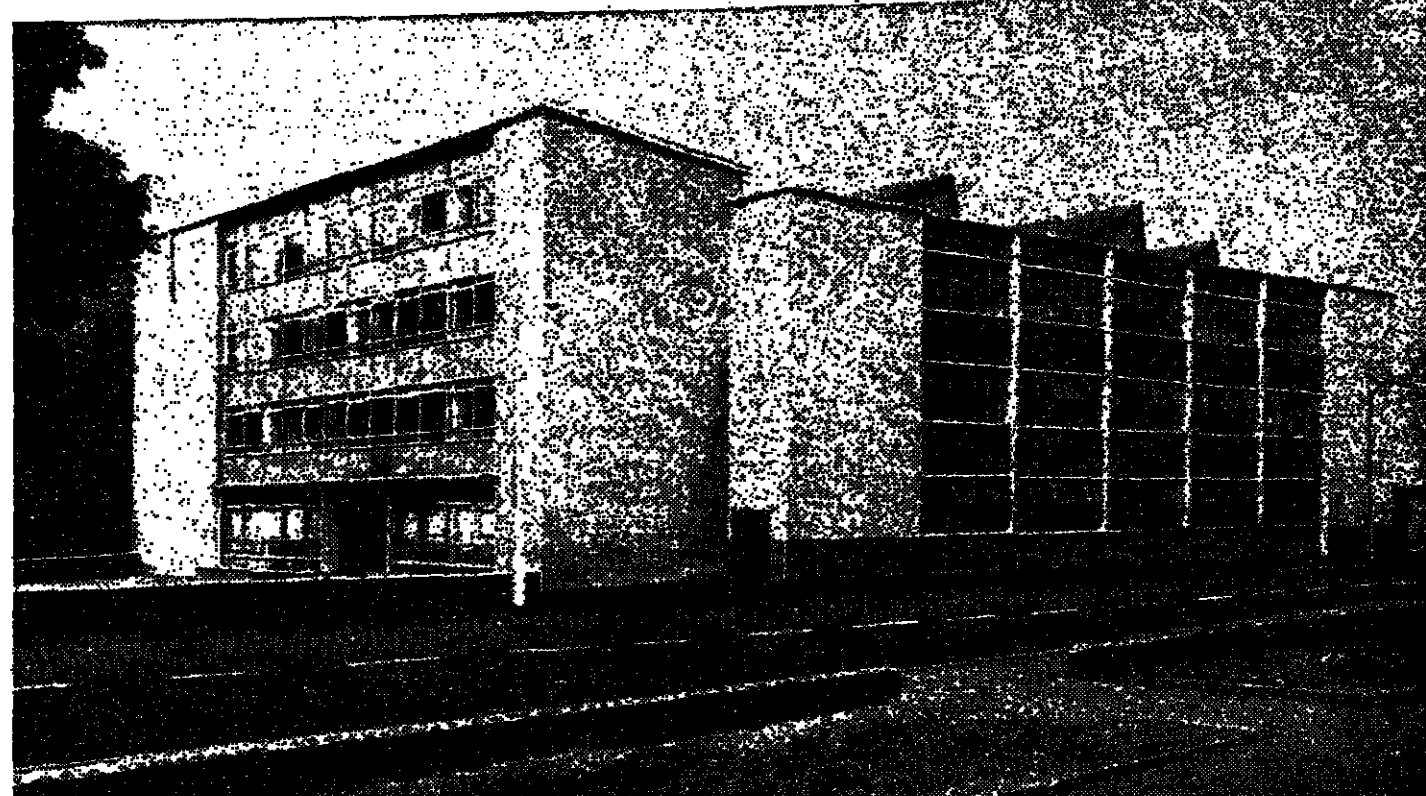
(b) The erection of new warehouses on land suitably zoned under town planning. These estates have been developed in various parts of the country and tenants with household names have branch depots in many of them. It seems that most large firms are still desirous of improving and reorganising their means of distribution.

(c) Industrial estates which can be designed and laid out ready for the erection of factories if and when IDCs can be obtained. As pointed out earlier, this method has disadvantages but if the developer can make an early start by finding several approved tenants quickly, it is usually possible to make good progress afterwards if the site is well situated and in a locality

which is in good demand. While it may be necessary for social and political reasons to retain the location of industry requirements in some form, there would appear to be little justification for the continuance of office development controls which have had an effect on industrial building. Planning authorities have limited the amount of offices in new warehouse and factory projects to a fixed figure which prohibits the normal degree of flexibility in the use of the accommodation.

Location reasons

There is a considerable amount of space on the market in some localities at the present time but many of the empty buildings are in the older parts of London, often on trading estates developed between the wars where roads and access are congested and parking space limited. Judging from past records of the factories and warehouses submitted to auction over the past few years, about 95 per cent. were sold



A modern printing works at Mitcham, Surrey, of 60,000 square feet, which is to be submitted to auction in October by Chamberlain and Willows in conjunction with Edwards Bigwood and Bewlay.

accommodation when the Government's measures to help the economy begin to bear fruit.

It is indicative of the continuing demand for properties to purchase in London and the South that according to my records of the factories and warehouses submitted to auction over the past few years, about 95 per cent. were sold.

There is always keen competition from purchasers for small and medium sized modern single floor factories especially in the London suburbs and these realise good prices.

It is not easy to quote specific rents, which vary considerably, dependent on the quality and size of the buildings and position. There is little difference

between the values of modern factories and warehouses assuming both have similar quality of construction and amenity.

The London Airport region is one of the most sought after localities around London and premises in the surrounding districts fetch high figures. A normal quotation for accommodation near the airport would probably be in the region of 85p per square foot. Watford is also an area which is in demand and somewhat higher rents have been obtained there than those prevailing in other parts of Hertfordshire which range between 55p/75p. Rents in the East End are usually lower but some districts are proving popular for container freight transport users. Rents are from 45p to 50p for older converted buildings and 57p to 60p for new single floor premises but higher figures have been realised for attractive new buildings complete with all amenities.

South of the Thames rents range from 60p (mainly S.E. London) up to 75p (mainly S.W. London). These figures are for buildings of good quality. Rents have greatly improved along the South Coast between Brighton and Southampton where figures from 60p to 65p can now be expected.

Rents in Kent have not yet touched the levels anticipated in view of Channel Tunnel and Common Market possibilities. Modernised factory accommodation at Ashford can still be rented for as low as 45p per square foot which may prove a very moderate figure as time goes on.

Looking to the future, there is every reason to suppose that London and the South of England will continue to be a centre of attraction for manufacturers and distributors possibly even accentuated. If we go into Europe, in view of the valuable strategic position of the region, joining the Common Market should result in a greater exchange of facilities between members of the Community and I expect that in due course there will be more inquiries for accommodation from the Continent.

Inadequate exemption

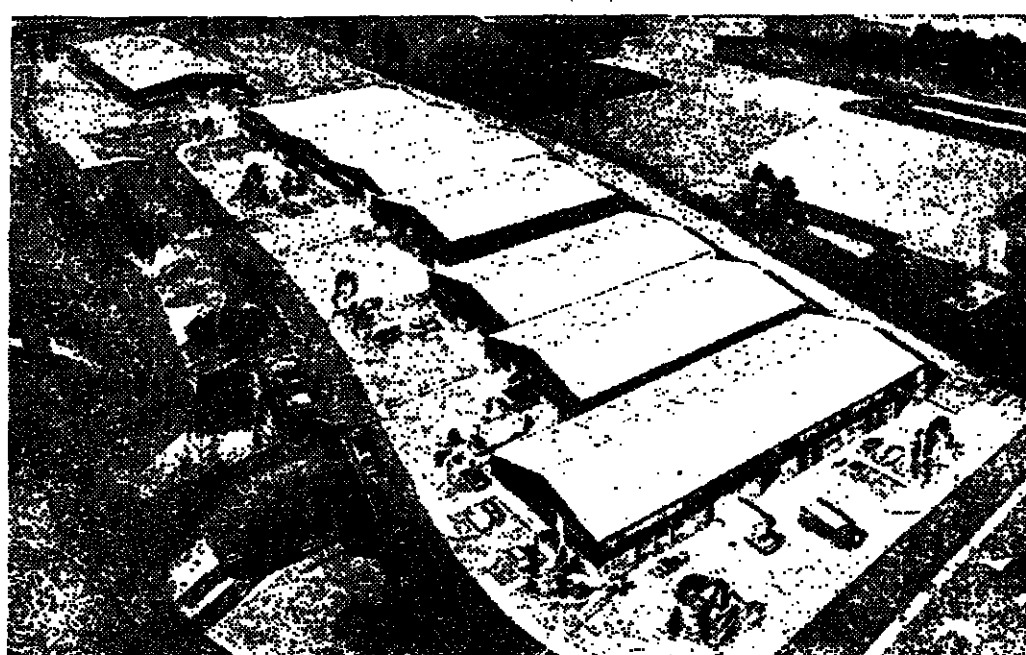
While the abolition of the IDC system is possibly too much to expect, there seems every reason for the inadequate exemption limit of 5,000 square feet (in the South) to be substantially increased, also that the rebuilding of antiquated factory premises should be permitted without the necessity for obtaining an IDC, providing the size of the existing buildings is not exceeded. It would be helpful if present protracted planning procedures could be speeded up, possibly by delegating some decisions not involving major matters of policy to senior Planning Officers.

If there is reasonable co-operation from the authorities, I consider that the future prospects for industrial and commercial property in London and the South East are very good and that this area will maintain its special attraction for companies engaged in highly skilled and technological forms of production.



A modern factory and offices at Portsmouth with a floor area of 31,000 square feet on a site of three acres. The freehold was sold by auction recently on behalf of the Metal Box Company, Ltd., for £200,000.

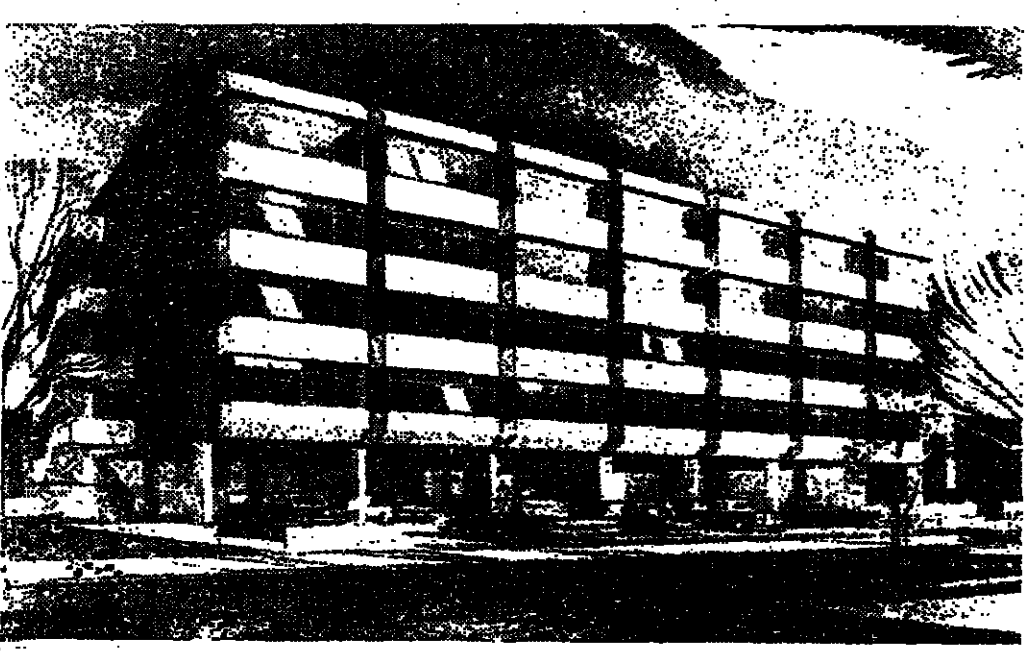
the ashville group developments at



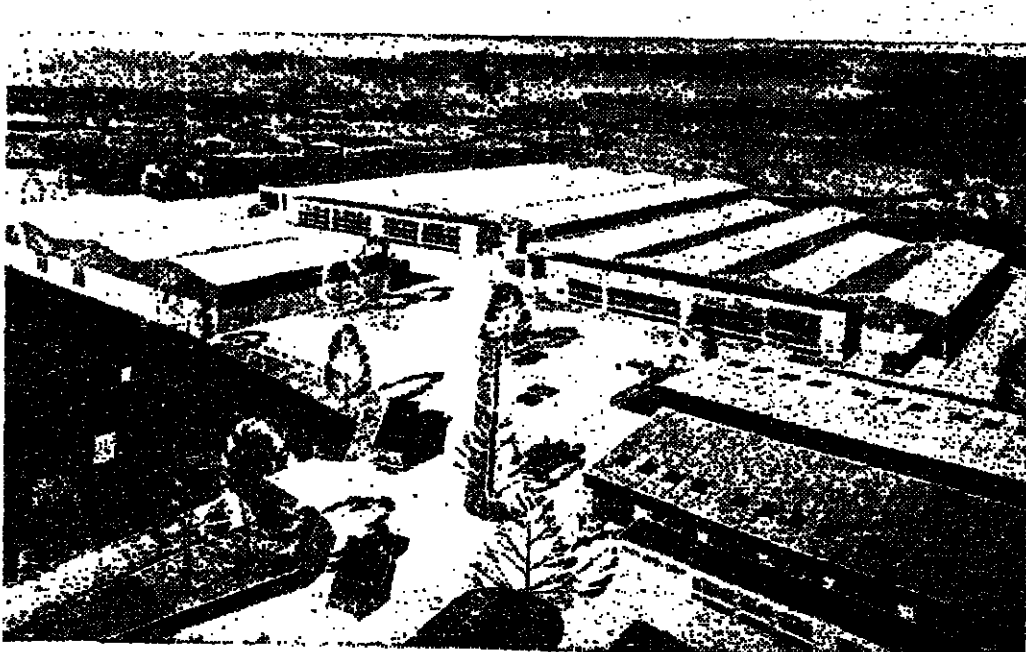
Cheltenham



Baldock



Portsmouth



Gloucester

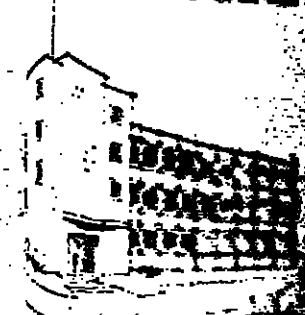
Major Companies who have leased accommodation from The Ashville Group during the past twelve months:

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Meredith & Drew Limited
Allied Breweries (UK) Limited
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INDUSTRIAL PROPERTY IX

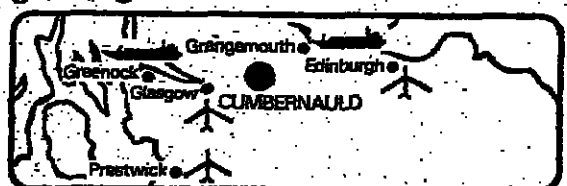


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A critical year for Midlands

By W. G. H. HAIGH

For the industrial property and tele-communications. The market 1971 is a critical year and one in which a combination of external factors could well, in the historical context, create a significant milestone.

In looking to the future there are two principal factors which will influence the whole shape and pattern of Midlands industry. There has been an awareness of these factors for a number of years but the maximum effect of their impact will now be felt.

Forward look

Firstly by the end of the year, the basic motorway network M1-M5-M6 will be complete with Birmingham and the West Midlands as its focal point. The line of these principal motorways has long been known and, in the pattern of industrial development, anticipated but the feeder motorways which will provide cross-linkage are now moving from project stage to defined lines with forecasts of completion in the late 70s. Thus the facility of first class communication which is a prime requisite of industrial development is already present to a substantial degree and future expansion along the new arteries already taking shape for the next decade.

The second factor is the necessity of obtaining an Industrial Development Certificate for the building of a new industrial unit in excess of 5,000 square feet.

Inhibiting effect

There can be no doubt that the IDC requirement has had an inhibiting effect upon expansion of Midlands industry. Seen against the broad background of a generally prosperous Midlands industry 10 or 15 years ago, the social concept of the IDC appeared admirable in its purpose of siphoning a part of its prosperity off to less fortunate areas.

It has been increasingly apparent, however, that the effect in practice has been to take away both substantial sections of the established industries, notably the car and satellite suppliers and more as the estate grows. Such particularly the new growth industries such as electronics both privately and by local

authorities. In the last year or so, there have also appeared speculatively built warehouse units of considerable size between 50,000 and 100,000 square feet.

There is in the broad spectrum still some lack of confidence among industry generally. Despite renewed hope for the RB-211, the Rolls-Royce failure is still having repercussions in Midlands industry and a high proportion of company reports in the Midlands engineering field over the last few months has referred to losses in this particular connection.

Rents generally, at the moment lie in a band from 40p to 50p per square foot and are showing a tendency to go higher particularly for smaller units. This pattern is fairly general throughout the Midlands with the exception of possibly the North Staffordshire area and one or two smaller towns. Industrial land values in the established areas such as the inner ring of Birmingham have tended over the past few years to be static, if not recessive, showing a present level of £10-12 per square yard, although one or two very recent sales of substantial parcels have indicated a marked rise. During the same period, however, land values in the Black Country and South Staffordshire have increased markedly from £2 to £4 or £5 per square yard. This increase can be related mainly to the improvement in communications and to the relative dearth and higher cost of industrial land in the more central positions.

External trading

Nevertheless, external trading conditions appear to be improving: the resilience of Midlands industry has always been a noteworthy factor and the ability and ingenuity of the Midlands industrialist in overcoming setbacks and difficulties of all kinds is well known. Despite therefore the adverse situation in some respects, it can be anticipated that there should be a reasonable market in industrial property in the next year or so with, however, the premise that buyers will become more selective.

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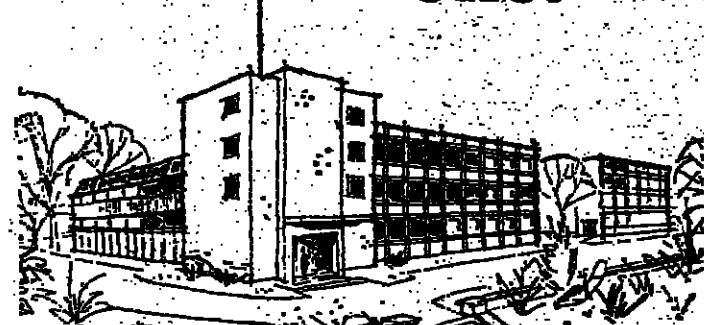
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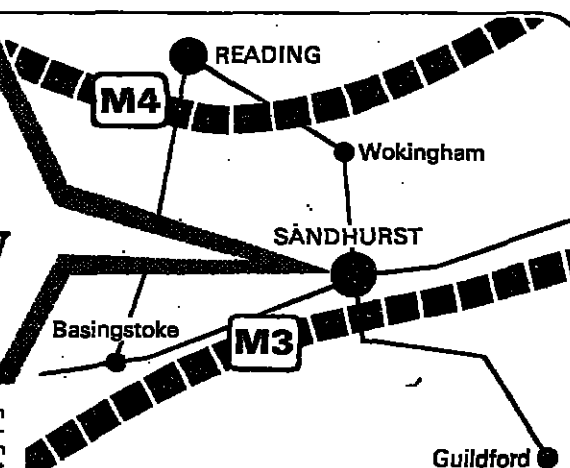
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John S. Curtis on how and why Thames Board Mills have prospered in Cumberland

In a recent interview John S. Curtis, Chairman of Thames Board Mills Limited, a Unilever Company, and President-Designate of The British Paper and Board Makers' Association, expressed his views on the advantages of the County of Cumberland as a territory for industrial expansion. He said:-



quality packaging board. The placing of the Mill at Workington gave us access to good trunk routes servicing customers in all parts of the Country, helpful Local Authorities and good raw material sources. Furthermore, we are making an import

saving contribution to our balance of payments of nearly £3,500,000 each year."

"In looking at the needs of the packaging board user in this Country, following the decision to progressively dismantle the U.K. tariff protection with the 1958 EFTA Agreement, we were conscious of the demand for a high quality U.K. produced board to match imported products mainly from EFTA countries. This, combined with a need for increasing quality and rapid delivery, influenced our decision to invest £65 million in a new board mill, relying largely on home grown timber supplies for our raw material.

Intensive searches over the whole Country brought us to Cumberland, where availability of good wood, water and labour finally influenced our decision to locate Britain's first fully-integrated pulp and board mill at Workington.

The combination of our own technology and Cumberland's raw materials and willing work force has introduced a new dimension into the U.K. packaging market, and has enabled us - in four years - to gain a substantial share of the market for high

Cumberland is a development area and the region includes the following special development areas which qualify for maximum Department of Trade and Industry development grants: Alston, Aspatria, Cleator Moor, Cockermouth, Lillyhall, Maryport, Millom, Whitahaven, Workington. There are additional training grants and assistance for key workers coming into the area.

Among the other famous Companies flourishing in the new, resurgent Cumberland are English Calico, Hawker Siddeley, Metal Box, Elbeo, British Gypsum, High Duty Alloys, Pirelli, Rowntrees, Nestles, Carrs, K Shoes, Albright and Wilson and Sekers. May we suggest that you send for full particulars of this progressive County and what it has to offer you.

Write or telephone to
D. C. Embley, M.B.I.M.,
Industrial Development Adviser,
The County of Cumberland,
The Castle, Carlisle. Tel: (0228) 21362

The New Cumberland

INDUSTRIAL PROPERTY X



A factory and warehouse in Hatfield, Hertfordshire, which is being refurbished for letting in sections.

Legal controls need revision

By A. G. BYFIELD, Managing Director, Lyon Group Ltd.

Government intervention in the location of industry has its popular expression in the Industrial Development Certificate, the granting or withholding of which excites a variety of comment. An unsuccessful applicant for a certificate probably has a very great deal to say—usually privately, but public comment on any certificate decision can on occasions be both vociferous and pointed. Some complain that not enough are granted, others that too many are granted, and some would wish to see the back of them. What precisely, therefore, is happening in this relatively crude practice of location by certificate?

From the beginning, control over the location of industry has caused conflict. First, even if an Industrial Development Certificate were granted there was no guarantee that the local planning authority would grant permission to its planning application. Secondly, there were conflicts over priorities. Development areas had almost the only priority, but eventually new towns, then expanding towns, were added in as second and third priorities. The only exceptions were those industries, of whatever location, which could conclusively justify a need to remain and expand in situ.

Thirdly, the conflicts of priorities took on a new turn when regional development began its current vogue, and the old Board of Trade, the Department of Economic Affairs and the Ministry of Housing and Local Government appeared to face in different directions.

Fourthly, there was the political differences between development districts and development areas. The former were those labour exchange areas whose rate of unemployment exceeded 4 per cent, and the latter were whole geographical areas so designated, irrespective of individual local unemployment rates.

Fifthly, there is the total lack of attention to the remodelling of existing obsolescent factories, where buildings and capital can not rot away if they are not fortunate enough to be located in a development area.

Certificate needed

This latter point is worthy of further amplification. Although some remodelling of an obsolescent factory can take place with or without planning permission and without an Industrial Development Certificate, the rebuilding of it would require a certificate prior to making a planning application. An owner-occupier might just be able to get a certificate, but his chances are slim, and certainly totally unpredictable. This is a disastrous aspect of Government policy, for it condemns often highly sophisticated processes to be operated from obsolescent or obsolete premises and so prejudice their product in a competitive market—even more so where the competitors are foreign, because they are not subject to the same foolishness. Even if the factory is inside a development area where IDC's are freely given, the applicant would have to prove some economic and social gain before a certificate for rebuilding would be granted. In my opinion, the inflexibility of control by IDC's has probably caused untold harm to British industry, and sensible relaxation in the restricted areas would enable industry to be much more competitive, without the need of a penny of taxpayers' money being paid by way of grants and the like.

On top of all this there is the seeming inflexibility of the sole

criterion for granting or withholding an Industrial Development Certificate; that is the (now) Department of Trade and Industry have to be satisfied that the development can be carried out consistently with the proper distribution of industry. This is very unsatisfactory. The "proper distribution of industry" is not in itself a philosophy to be applied with care and skill, and it is not a strategy worked out to the nth degree. It is really no more than a crude set of priorities—development areas, new towns, expanding towns, and ad hoc cases. This leaves very little room in which an applicant can manoeuvre, and if he cannot slide into one of these categories he is out, and even if he does fit in he still has to prove that there is an economic and social gain, for example, more labour-intensive than capital-intensive and that new jobs will be created. It is this inflexibility (although the DTI consider themselves to act quite flexibly) which is causing the present outcry. The DTI recently published some notes on IDC control, but they rarely take a prospective applicant any further along the road than is just explained.

West Midlands

Take the West Midlands. Their recent economic appraisal (published on June 8, 1971) made the point that the West Midlands' share of science-based growth industries like chemicals, scientific instruments, radio and electronic appliances is no greater than 0.5 per cent, and that Government policy must include the encouragement of new industry as an insurance against technological obsolescence. Yet the Industrial Development Certificate system, by the application of its inflexible criterion, directs expansion away from the Midlands to Scotland and Wales. This might be good for Scotland and Wales, but two sick people are not cured by undermining the well-being of a healthy person. The DTI notes show concern for the rural fringes of the conurbation and for new and expanding towns, but they are silent on bringing newer industries into the region.

The same criticism to the control also applies to Greater London, especially East London. A leader in the Estates Gazette (February 2, 1971) said that the East End has been so doctored and planned that its once-flourishing industry has dwindled to an alarming degree. The East End is now almost a dormitory suburb; industries were forced to move out by bomb damage and post-war redevelopment and the docks are closing and moving further down the river. The labour force is moving into a buyers' market, and the East End has become an economic problem area. Yet again, the policy is to contract further the employment of the present system.

Other controls

Alternative forms of control might be postulated for examination: abolition of control, and allow the ordinary workings of the market to test against the development plans of the local planning authorities; the abolition of present locational criterion, its replacement by a care worked out system of prior standard and objectives, which would recognise the need each industrial district has for the country; the development of the concept of growth centres which would account of prosperous, and declining areas and concentrate industrial growth in selected locations; local control to be vested in Industrial Location Authorities which would comprise allegedly omnipotent servants, but economists, planners and business administrators, with a leveling of political comment; and finally, by putting a very high monetary price on an industrial permission, a favoured area and by giving grant with the same permit in a non-favoured area, whichever way is chosen, is very little merit in control with the present system.



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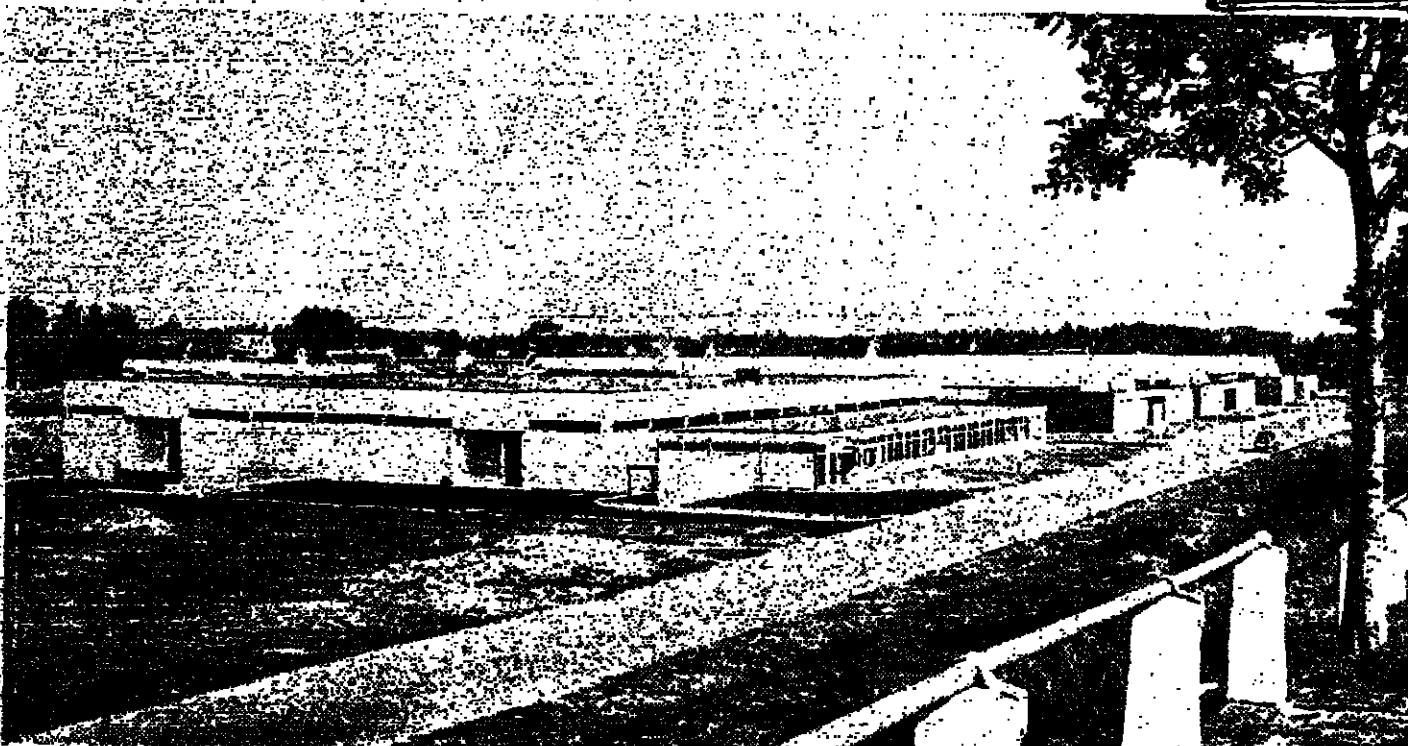
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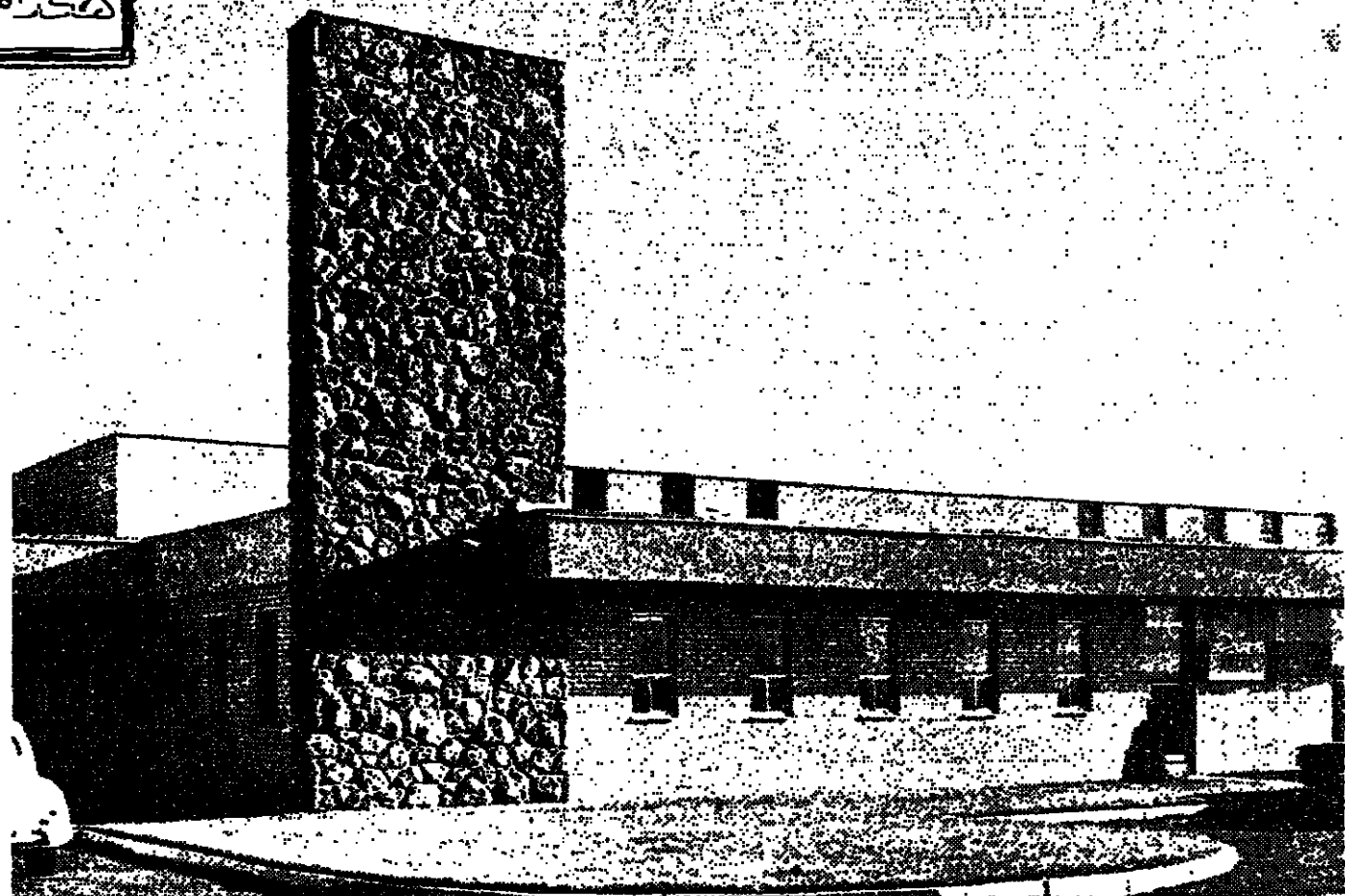
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INDUSTRIAL PROPERTY XI

مكمن الترحيل



Above: A view of the "Europark" in Belgium.



Right: A typical unit on the Slough Park, Malton, near Toronto.

Expansion overseas has rewards and pitfalls

By NIGEL MOBBS, Managing Director, Slough Estates Ltd.

Over the last decade U.K. industrial estate developers have been increasingly looking abroad for opportunities to be complementary to their home activities.

As a start it will be useful to define the term "industrial estates" as employed in this article, as they referred to as such, or industrial parks, industrial districts, trading estates or industrial zones. The best definition is from Dr. William Knapp's book, "Industrial Real Estate," published by the general Society of Industrial Realtors, Washington, D.C., and it is as follows: "A special or exclusive type of industrial sub-division developed according to a comprehensive plan to provide serviced sites for a community of compatible industries. The industrial park, under continuous management, provides for adequate control of the tract and buildings through restrictive covenants and/or adequate zoning with a view to maintaining aesthetic value throughout the development." It is important to make this definition because, particularly abroad, many

industrial zones are termed industrial estates, but they do not conform with the basic criteria set out in this definition.

There are, of course, common factors to be taken into account in determining the location of an industrial estate, in what ever country it may be established. Among these are communications—road, air, rail and in some areas on the Continent, water—the availability of labour, taking into account quality as well as quantity together with facilities for training, the general environment, especially bearing in mind the requirements of senior management, the availability and cost of services (which, particularly on the Continent, can fluctuate widely from area to area) and finally the site conditions together with local building costs.

Slough Estates Limited, although by no means alone in the field, has wide experience among U.K. property developers in developing industrial estates overseas, and operates in Australia, Canada and Belgium. Each country has its own particular characteristics as regards

fiscal and legal practices, building and planning rules and market conditions although, as already stated, there remain many common factors. The formula employed by Slough is the renting of industrial premises. The expression leasing to the east of the city, where Slough have recently purchased a 39-acre estate at Waverley. The interest in this sector of Melbourne is further evidenced by the recent acquisition of a prime site by the Ronald Lyon group.

Renting trend

Slough acquired its first tract of industrial land abroad at Melbourne in 1949, but the lack of utilities in the area prevented development commencing until 1966. Historically Australian manufacturers have preferred to own their freehold rather than rent, but there is growing evidence that there is a marked trend towards renting. Rents to the west of the city (an area yet to be fully exploited until the completion of the Westgate bridge) are in the region of 38p-43p per square foot per annum.

Well-sited industrial land here is becoming increasingly scarce, and prices have escalated to between £17,000 and £24,000 per acre—an increase of some 25 per cent. over the last year or so. Rents for good quality premises are in the range of 52p-57p per square foot per annum. These land values are not surprising, and will almost certainly increase over the next few years because, with the natural spread of population to the east of the city, it is predicted that the ultimate natural centre of Melbourne will be some 13 miles to the east of the GPO building—in fact just

where Brixton Estates, Lyon and Slough are located.

Slough's move into Europe in 1963 was a major step; not only was it the first U.K. Industrial Property Company to establish a major industrial estate in Belgium, but it was providing a facility—factories and warehouses for rent—which was generally new to Belgian concerns. Indeed, the reaction from national firms is still somewhat sceptical, but Slough anticipated from the start that its marketing policy should be directed to overseas companies establishing in Belgium. Some 80 per cent. of overseas industrial development in that country over recent years has originated from the U.S., and it is from that source that the greater part of Slough's 250,000 square feet of buildings are occupied. Experience has proved that a considerable measure of co-operation is extended to the developer—both by the Government and local authorities, and even in the relatively prosperous North (Flemish) area of the country, the Slough Estate is situated at St. Nicolas, near Antwerp—important fiscal incentives are made available to industrialists

in the early years of establishment.

Leases are usually written for nine years (with the option to the tenant to break at the third and sixth years) and the present levels of rent at Slough St. Nicolas Estate are in excess of 65p per square foot per annum—adjustable quarterly in ratio to the index of retail prices. Land values vary widely—from the equivalent of some £5,000 per acre in the provinces to £40,000-£50,000 per acre for a prime Brussels location.

Three estates

The company's most successful overseas venture to date has, however, been in Canada, where three estates are operated at Toronto. Starting in the East with Ajax in the 1950s, recent purchases at Malton to the West of the city by the International Airport, and Markham on the Expressway to the North, have brought the company's total land holding up to 280 acres. Although it is exposed to aggressive competition, the market is strong as evidenced by ever increasing land values

around Toronto which vary from £12,500 to £35,000 per acre. Rental rates vary significantly depending upon whether the rent is expressed in gross or in net terms. In Canada it is particularly common for rents to include maintenance, municipal taxes, and other services. Generally rental rates vary from 35p per square foot to 72p per square foot depending upon location and specification.

Lease terms are usually for shorter periods than are prevalent in the U.K. or Europe but such short-terms offset the lack of rent reviews.

Industrial development in Toronto is very sophisticated and some of the most advanced design and management is to be found in industrial parks located in the suburbs. Currently, there is some uncertainty surrounding real estate development following the recently announced tax reforms, which will certainly have the effect of reducing the involvement of the individual investor, but institutional investors may well find encouragement in the incentives to invest in Canada. Apart from Toronto and

Southern Ontario, the main centres of industrial interest are Vancouver, Calgary and Montreal.

Basic differences

Many pitfalls await the industrial estate developer breaking into new territories abroad. Unfamiliar building techniques and planning procedures and requirements; in some cases fundamental differences in business etiquette coupled with language problems; the problem of capital—the problem being accentuated by Bank of England regulations on the export of sterling to be Scheduled and non-Scheduled territories. Nevertheless, the experienced developer has the skills to make an impact in many overseas territories, and an increasing number are finding that provided the necessary "home work" is carried out, expansion abroad can be a rewarding way of broadening the base of their activities.

However, in the final analysis success is very dependent upon the economic strength of industrial countries.

INDUSTRIAL & COMMERCIAL PROPERTY

Other comments

Alternative forms of land use are being developed in the industrial sector and allow the industrial sector to expand its base. The industrial sector is becoming more diversified and is now including a wide range of activities. The industrial sector is becoming more diversified and is now including a wide range of activities. The industrial sector is becoming more diversified and is now including a wide range of activities.

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INDUSTRIAL PROPERTY XII

The refurbishing of old buildings

By MICHAEL PIDGEON, Managing Director, Three Stars Properties Limited

Refurbishing or revamping, as it is sometimes called, is basically as clear as crystal to the people who are carrying out the work, but to the layman it appears somewhat confusing, so perhaps it is wise to try to clarify the situation.

The refurbishing of industrial buildings really came into its own when the Industrial Development Certificate was introduced in 1962. At that time people were unhappy about being sent to the development areas and one of the ways around the legislation was to take up occupation in what could only be described as secondhand factories. The original refurbished units generally speaking were very poor and in most cases were nothing more than a paint-up and the factory floor swept out, therefore leaving the factory in no better condition than originally. The institutions obviously resisted violently the acquisition of any of these newly created "investments" and quite rightly so, even though in some cases the covenant situation, position and growth potential were excellent.

Increasing demand

Still the developers persevered, anxious to satisfy the increasing industrial demand, and at the same time creating a factory which would be acceptable to the institutions should they decide to trade it on at the end of the day. More sophistication became evident to the extent where a factory with industrial use would be stripped of the roof, brick walls and the floor ripped up, leaving the remaining steel frame to be

refurbished or revamped, painted and the walls and floor are, quite happy, but this is obviously taking things to extremes and is an isolated case. In a lot of cases buildings which are to be refurbished are poorly laid out and even with a great deal of demolition the end result is far from perfect. One of the main criticisms is the eaves height, which is probably in most cases between nine feet and 12 feet. This, unfortunately, is not acceptable on today's market, where 18 feet to 20 feet is the order of the day, since the major institutions would like to make this standard.

More complex

The situation became far more complex. In North London there was quite a large, straggling factory which had obviously been at one time a farm building. In among the buildings there was an old-fashioned hay barn, 18 feet to its position on land which was zoned for industrial use. This building was carefully refurbished and is today occupied as a Class III factory.

Another example on the west side of London, where a certain local authority co-operated with a developer, looking in the opposite direction while he constructed a brand-new building inside what could only be described as a large wooden hut. The steel frame, walls and floor were constructed and on completion the wooden outer walls "fell" to the ground. During the course of construction the outer walls were propped up with scaffolding so that they would not collapse. When the new building emerged, a small ancillary office block was added to the front. It would appear all interested parties were, and still

are, quite happy, but this is obviously taking things to extremes and is an isolated case. In a lot of cases buildings which are to be refurbished are poorly laid out and even with a great deal of demolition the end result is far from perfect. One of the main criticisms is the eaves height, which is probably in most cases between nine feet and 12 feet. This, unfortunately, is not acceptable on today's market, where 18 feet to 20 feet is the order of the day, since the major institutions would like to make this standard.

Whether an industrial building should be 18 feet to 20 feet eaves is open to dispute, but this is another matter. Renovations required are in most cases rather extensive and it is necessary always to be on guard to know when to stop. There is a very fine dividing line between renovated buildings and refurbished buildings brought up to a modern-day standard.

Institutions happier

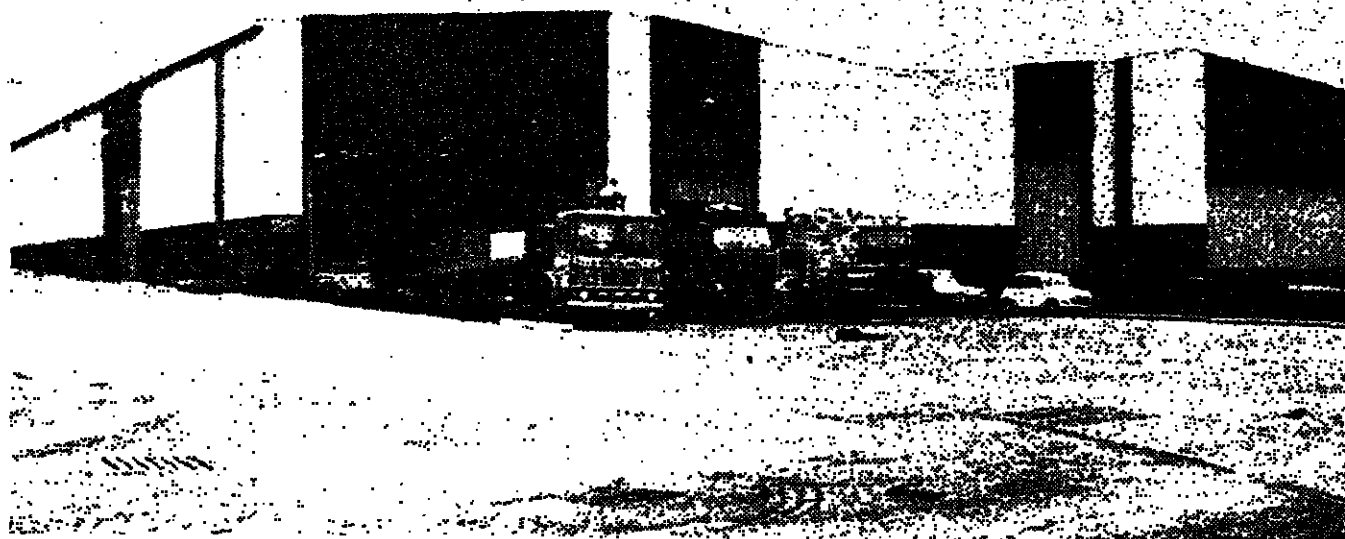
The institutions however are a little happier these days than they were. The eaves height still troubles them and the remaining life left in the buildings after they have been refurbished is always a constant worry to them. If it is assumed that buildings had a further 40 to 50 years of life, and that there was a good covenant in attendance, with a good position and growth, then a fair return could be obtained on trading the created investment. Of course, there is another aspect apart from Government

legislation which encourages refurbishment and that is with rising freehold prices, the developer in certain instances has little or no option but to use raw materials he buys with the site, although the end result as far as planning is concerned is probably very poor.

More difficult

It is becoming increasingly difficult when dealing with various local authorities, all of whom place slightly different interpretations on the present day legislation. Some will allow replacement, some will not. Some are in favour of refurbishment, and some are not, and those in this category resist in some cases quite violently by working to the exact letter of the law when considering a Building By-law Regulation approval. Generally speaking, the local authorities are in favour as it satisfies demand—they keep their local firms, and buildings are not left empty to deteriorate.

It would have been hoped that by now the Department of Trade and Industry would have had a change of heart and allowed developers to reconstruct the same square footage on a site as there was before the developer started with his planning. This surely must be right as it would allow a developer to re-arrange the site in respect of current day trends, that is, eaves height, provision for long lorries, circulation, etc. Surely the legacy to our children of poorly designed industrial trading estates throughout the country is something to be avoided.



A good example in East London of the modern type of warehouse.

Institutional investors and their influence

By R. A. STRACHAN, D. E. and J. Levy

It has long been recognised that the large institutions which invest in income-producing property tend to control the market in that commodity. More recently, the view has been widely aired that these property-orientated institutions are influencing new factory and warehouse development in a number of other less obvious ways.

It is of considerable interest to examine the truth of this view. If the institutions do exercise some control, this factor must be taken into account when examining a development project. Even though finance for a new factory or warehouse is initially found from other sources, the institutional reaction to a project should be considered as a factor in case long-term or permanent finance should be required in the future.

Main areas

There appear to be four areas of institutional influence in new industrial development which merit serious consideration: the location of the new building, the financial standing of the would-be occupier, the type of building required and the total cost of the project.

Perhaps the least recognised of these fields of influence is the choice of location. The demand from the institutions for good industrial or warehouse property in the South-East and particularly in the London area is apparently insatiable provided that the price is right. The number of institutions prepared to invest north of a line

drawn through Birmingham, or it is more likely to be forthcoming from the traditional sources of property finance. Such alternative sources will tend not to require a good rate of interest on the money invested but also some measure of control or stake in the equity of the company.

Fortunately, there are still a number of pension funds willing to invest small sums of money in property and these are always a few new recruits so, while the big institutions may give the lead and establish the general trend, they are by no means in a monopoly position.

However, it very soon becomes evident after knocking on the doors of a few pension fund and "investment" fund managers that they are not looking in the main for a property investment unless it involves them in a very substantial sum of money. In general it is easier to raise £1m. than £100,000 and to raise less than £100,000 from the larger institutions is becoming virtually impossible. Thus, it is fair to say that a company requiring to build a small building or a number of small buildings will have difficulty in obtaining institutional finance, regardless of the standing of the company. Funds such as the Hanover Property Unit Trust and the Hambro Abbey Property Unit Trust, which have available to invest perhaps as much as £20m. per annum, would run into very obvious difficulties if the cash influence of the large institutions were invested in lots of £50,000. There is persuasion, therefore, must

to build bigger buildings and to concentrate development on one site, and a disincentive to establish numerous small factories, particularly in remote areas.

Property-owning institutions are self-conscious. Pride of ownership enters their calculations. They like landscaping and lawns. They are particularly keen on cavity brickwork, well-built buildings with good architectural features. Many of these ambitions do not coincide with those of the industrialist, who will want to build a building as cheaply as possible, requiring only that it should carry out its function efficiently. A firm requiring a large open yard for steel storage and a lofty, custom-built structure with travelling cranes will encounter great difficulty in satisfying an institution as to the quality of building to be erected. Conversely, a light industrialist in the electronics field who wants a good-looking building to attract labour and to give his company a better image, will find no difficulty in financing his building. Thus, the heavy end of industry is being starved and the light end being overfed from the institutions.

To summarise, the institutions' appetite is best whetted by a new brick-built, multi-purpose building in the London area, occupied, say, by ICI and involving an investment of £1m. Each variation in this menu will result in progressive unwillingness to invest. From these principles, the undoubted influence of the large institutions on new industrial development is clear.

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READING
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BASILDON
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£37,500

INDUSTRIAL PROPERTY XIII

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The South Bradford Trading Estate, developed by Amalgamated Investment and Property Company Limited.

Urgent need for research into marketing

By ANTHONY P. GRANT, Grant and Partners

In an economy lacking in growth there are bound to be relatively few companies seeking new factory and warehouse sites. This is particularly true in the South East where the local authorities are in a state of financial crisis. Many developers are being forced to look for sites in other parts of the country. This is a trend which is likely to continue for some time. The urgent need for research into marketing is becoming increasingly apparent. The local authorities are in a state of financial crisis and are unable to provide the services which are required for the development of new sites. This is a trend which is likely to continue for some time. The urgent need for research into marketing is becoming increasingly apparent.

For the developer now faced with the prospect of the autumn season for promoting his industrial schemes, modern areas of marketing fall into four main categories: advertising, mailing, promotion on site and "image building". As we have seen, in order to direct one's budget effectively there must first be a detailed investigation into the types of industries and sizes of firms likely to be attracted by the location and facilities of the estate being offered. The categories of firms thus chosen are then reached through specialised trade journals, associations and local Chambers of Commerce. Selected property Press media are also used for advertising so that London and regional agents are constantly reminded of the estate. The geographical and economic advantages in relation to the potential market should be fully known when it is first acquired and not learned from actual lettings after years of expensive and largely mis-directed publicity.

Detailed statistics
To-day, as a result, developers using new sites or planning promotion of existing schemes are having to realise the need for a detailed, statistical examination of their market. They should discover which categories of firms are likely to be interested in taking space; the size, height and specification of building required; and the most influential business factors. Publicity should then be directed towards potentially responsive companies in a form that emphasises the most relevant advantages to them. It is no good shouting about proximity to a motorway when tenants are going to be concerned with the quality of local labour or the spending power of the regional population. In comparison with the methods used in marketing other products—even shop and office property—the promotional techniques of industrial developers have evolved very slowly and are still to-day relatively unsophisticated. As always, there are one or two exceptions. For example, English and Continental Property Company have begun to apply to their industrial schemes, such as Widnes, a suitably adapted version of the regular market research exercise they employ very successfully in their housing developments. However, most companies still seem to rely on "Agents' comparables."

Promotion forms
Industrial estate promotion has traditionally taken the form of large advertisements in the national Press; "To Let" boards on site; and circularising of agents and main industrial companies with duplicated scapings and attractive entrance particulars. The last five years have seen property pages grow and specifications allow for tree planting, fencing and prestige (sometimes illuminated) estate signs, street lighting and footpaths, but in the majority of cases these relatively cheap items are left until the estate is virtually completed and let. The industrialist can hardly be expected to study page after page of display advertising and the developer cannot possibly know where he is most likely to score with a particular scheme. The concentration of numerous property advertisements on successive pages on a certain day of the week is probably most useful to agents keeping track of the market and replenishing their registers. With so many advertisements appearing, some developers felt it necessary to resort to "gimmicks" in an effort to be noticed. In industrial advertising, for example, cartoons were quite often used and were once acclaimed as original and amusing. In certain instances the advertisement was even printed upside-down! However, this style is probably now obsolete. In direct mailing, too, gimmicks have played its part. Managing directors of industrial companies have been subjected to cardboard models of factories or complicated jigsaw puzzles to solve in order to locate a new industrial development. Various kinds of "bargain incentives" like free fork-lift trucks have been tried but in many cases they have been too far removed from the real needs of prospective tenants.

Mailing patterns
The trend in mailing is towards brevity and including as little accompanying "literature" as possible. The form will vary from estate to estate but the importance of letters actually reaching the managing director, estates manager or company secretary cannot be over-emphasised. A personalised form must be adopted and the promotional budget should allow for repetitive "follow-up" letters. These gradually imprint the name of the estate and its developer on the minds of key businessmen and keep them in constant touch with progress on site. The best news is always that of a new letting—preferably to a nationally-known concern—but this is often overdone as if the developer is amazed at his own good luck and the tenant's judgment in choosing his site!

The free editorial space available in several newspapers and journals is used surprisingly seldom to announce anything but completed projects. It is in "image building" that much of value is being borrowed by the new industrial developers from the office, town centre and even residential markets. Their well designed advertisements, topping out ceremonies and show houses as well as extensively publicised cocktail parties, are easily adapted to the promotion of factories and warehouses. A recent cocktail party given by Amalgamated Investment and Property Co.

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SOUTHWARK
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20 ft to eaves
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TO BE LET

BASILDON
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INDUSTRIAL PROPERTY XIV

Learning to live with the changing ways of planners

By E. E. TAYLOR

"REFUSED"—how often have buildings? Depression and for the Environment, thus industrialists faced this depression is even greater marking the clear end to at least a year's work.

Since the war, almost all industrial development of significance has required the approval of the Local Planning Authority, this being the Council of a County or County Borough, given powers of planning control by a series of Town and Country Planning Acts.

For centuries, industrialists made their own decisions in deciding not only what goods to produce, but how and where they should be manufactured. They experienced little influence or control from outside authorities until public opinion, shocked by the adverse effects of the "free for all" industrial revolution, began to have its voice heard after the first world war, started to influence parliamentary decisions in the 1930's in favour of town planning, and was responsible for the iron hand of control imposed by the Town and Country Planning Act 1947. The method of implementation of the Act and its successors has varied from government to government and Minister to Minister. The results were wide changes in policy from control by central government of the smallest detail to the present day emphasis on local planning, from economic planning to the current environmental lobby led by the Secretary of State for the

Secondly, certain changes in the type of industrial occupier are also deemed not to be development.

Further relief is given by the provisions of the General Development Order 1968 which defines certain industrial activities as "permitted development," thus removing the requirement to obtain consent from the local planning authority. These include, under certain conditions, the installation or erection by way of addition or replacement of plant, or machinery, or structures, or erections of the nature of plant or machinery, the limited extension or alteration of buildings and the continued deposit of industrial waste on land used for that purpose on the July 1, 1948.

In considering a proposal for development, a planning authority has to have regard to its development plan and "any other material considerations."

The development plan is in two parts, these being, until recently, the familiar 6 inches to 1 mile scale town map, which currently shows in some detail the allocation of land for industry, housing and other purposes and the "Written Statement" of the intentions of the authority. It is the second document which is often the most important and will be increasingly so, as new and more vague strategy plans replace the town maps.

The Written Statement may

to, necessary road, improve the fact that decisions are necessarily made, as in the case of law, on the evidence presented. They are made at Government level and may be from political motives or from particular whims and fancies of the Inspector, although the exception of minor cases does not make a decision.

How does one reach a decision? I suggest that you feed into decision-making process new factors, or external ones at the earliest date achieve this, however, faced with the problem of non-existence of a planning authority responsible for matters with powers to a private interests on a national scale and, more particularly, give the independent a required by the industrial

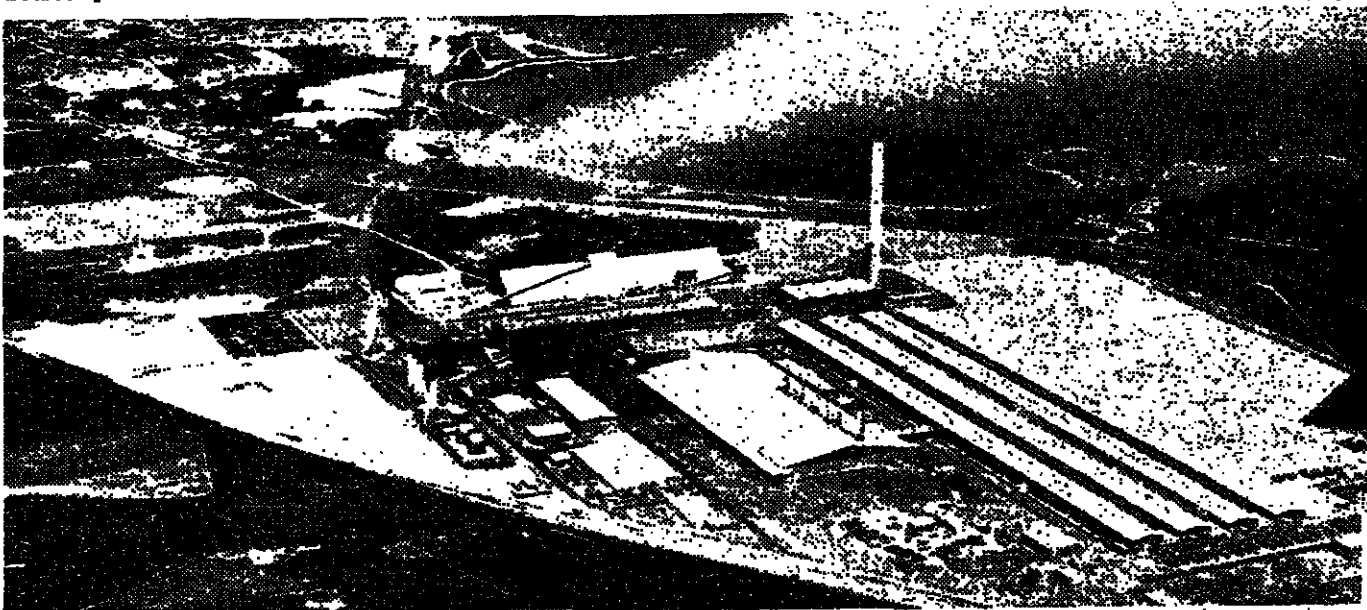
Total concept

Building design is strictly controlled by local planning authorities who usually employ qualified architects to advise members. Some, however, rely upon advice given by a local architects panel, others follow the principle that one does not have to be a hen to distinguish a good egg from a bad one, and operate a system of architectural sub-committees of selected members! Attention to design both in terms of individual buildings and total concept is therefore important. Gone are the days of the "cheap and cheerful." One cannot but question whether this rigid control is not responsible, to a large

Of greater consequence, the fact that decisions are necessarily made, as in the case of law, on the evidence presented. They are made at Government level and may be from political motives or from particular whims and fancies of the Inspector, although the exception of minor cases does not make a decision.

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The absence of such a select group of consultants services geared to the particular needs of industry and commerce. Although their numbers are limited, the technical available are at least as good as those the developer faces his negotiations with the authorities, and in some cases are better. These firms regularly employed in all local authorities and in on



Aluminium plant at Holyhead, a good example of co-operation between developer and authority.

Environment. A developer has little choice in these circumstances and must learn to swim with each change of tide.

Legal limits

How does the industrialist handle the problem? The first essential is to establish the legal limits of this control.

Development as defined in the Town and Country Planning Act 1962, the principal controlling statute, is the "carrying out of building, engineering, mining or other operations in, on, over or under land, or the making of any material change in the use of any buildings or other land."

Certain activities are, however, ruled to be "not development" in the Act and benefit an industrialist as follows:

First the carrying out of works of maintenance, improvement or other alteration to a building, structure or erection, providing such works affect only the interior of the building, or do not materially affect its external appearance.

define when the authority proposes that land should be developed, and often enlarges upon an allocation of land for a specific use. For example, it is not unknown for provision to be made in a development plan for a specific type of industry, as in that for Essex, which makes reference in the Written Statement to the reservation of land alongside the Thames river side for industry of national importance requiring deep water facilities. Other restrictions may include the reservation of land for the relocation of non-conforming industry from, say, the central area of a town.

It can be seen, therefore, that the allocation of your chosen site for industrial purposes may not, in itself, be the end of the problem.

A most useful document prepared with the development plan is the "Written Survey and Analysis." This does not form part of the statutory documents and is often not available for purchase although access to it can usually be obtained via a diplomatic approach to the planning officer. Containing considerably more detail than the Written Statement, it often reveals the thought behind an apparently absurd restriction imposed by the Development Plan.

The value of a development plan to the industrialist is severely limited for several reasons. For example, most development plans are out of date, and they normally contain allocations of land for general industrial purposes and local needs. They cannot be expected to provide for the infrequent and unusual demands of, say, a mineral processing industry.

Wide variation

As one can imagine, the "other material considerations," will vary widely from authority to authority, and planning officer to planning officer, and in some cases have to be seen to be believed.

Such matters as the traffic to be generated by the industry and the suitability of the existing road system to absorb it, are carefully considered by local authorities. The control exercised under this heading relates not only to traffic safety but to environmental aspects, such as the desirability of excluding heavy industrial traffic from residential areas. The authority will usually consider the possibility of improvements to a road system to cater for the traffic changes necessary to accommodate the new industry. It is, however, quite common practice for developers to be asked to pay for, or at least contribute

extent, for the mediocrity of our present day building design. Equally important in general terms, and probably more important in the case of capital intensive industries occupying hundreds of acres, is the question of landscaping. Unfortunately, there appears to be widespread misunderstanding that the object of landscape architecture is to achieve the complete screening of an industrial complex. This can never be achieved, nor is it desirable, for industrial architecture can be as stimulating as domestic building design.

Employment, its availability and suitability, is also a matter being considered currently in a more sophisticated manner than hitherto. The planning authority may be concerned with a particular unemployment problem, while the industrialist is more interested in the suitability of an area in terms of available skills and competition likely to arise from other employers for those skills.

The availability of services is particularly material both to the industrialist and local planning authority, but in different ways. Once planning permission has been obtained, an industry may have a statutory right to have a service provided. The imposition of a new substantial and unexpected demand can, however, result in an unbearable strain on, for example, water or electricity undertakings to the detriment of both the industry and the general public.

The ability of a local authority to provide finance to implement its proposals may have severe repercussions on a private developer's programme. For example, a new highway capable of absorbing the additional traffic from a new plant may be planned yet lack of finance can considerably delay its construction.

All the foregoing are matters for private negotiation between the industrialist and the various public authorities, led by the local planning authority. This inevitably extends the time taken to receive permission and may result in complete failure. In the event of dispute between the parties or a strong public lobby to the Secretary of State, negotiations and proposals cease to be private or local, for a public inquiry will almost certainly be held with its consequent expense, delay and uncertainty. At such an inquiry, proposals are open to searching cross-examination by lawyers highly trained in the art of driving the proverbial bulldozer through what, on the surface, would appear to be an industrialist's reasonable requirements.

were development consultants to the Surrey Council for the Metro Area up to the time of creation of the Greater I Council.

At the present time, a firm can offer all the necessary skills for negotiation and on the wide range of factors which extends to such extent as land use planning, traffic and noise pollution. Such informal consortia, however, have been created to off necessary services, together with the advantages from years of collective negotiations with public bodies. The manner in which advice can be provided by industrialist is probably illustrated by reference, case history, namely, aluminium reduction recently completed for Rio Zinc, BICC and the Kaiser Corporation of the U.S. The principal consultants employed a planning and traffic engineering firm, both London, together with consulting engineers.

Site location

The consultants joined RTZ management and technical committees at the earliest of the proposal and were entrusted to carry out detailed site location and study. They were first given the opportunity for a comprehensive study of similar plants in Italy and the U.S. to that posed to be constructed in country. These studies clarified the traffic and environmental factors to be considered in location study, and resulted in the early elimination of sites. The extent to which a company will use consultants depends upon the availability of skills within its own organization. In this case, the employment of primary aluminium was a large extent, new to the area, although it had an interest in an Australian smelter. The consultants were, therefore, wider responsibilities than necessary in all cases. For example, in addition to advising on government and local planning policy, traffic, noise, air and water pollution, physical suitability of sites, were concerned with the ability of deep water harbour dues, distribution and methods and manpower. The injection of specialist skills at the early stage enabled a study of three areas, Dunfermline, Tayside and Anglesey to be produced at an early stage. Continued on next page

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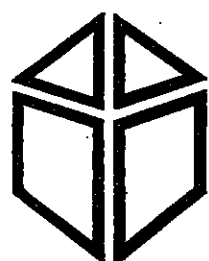
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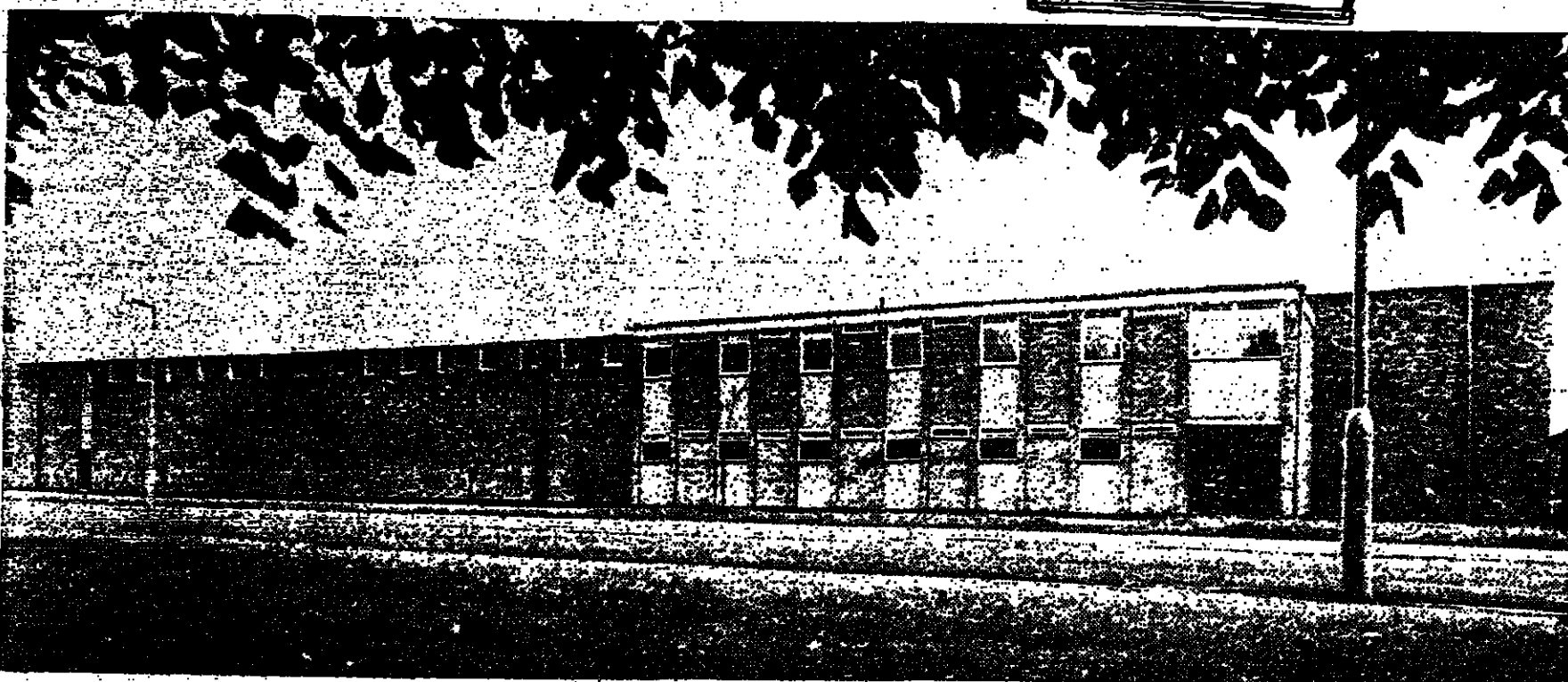
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مكازم النحل

INDUSTRIAL PROPERTY XV

هكنا من الأجر



A Brixton Estate "speculative" warehouse let to British Domestic Appliances Limited on the Castle Estate at High Wycombe.

warehouse. The principal advantages are:

1—Availability of sites—the best sites are usually in the hands of the major investment and development companies. This is only to be expected as they are specialists in site acquisition and spend a great deal of time and energy in finding suitable properties.

2—Cost—the good developer has a tremendous fund of knowledge and experience of cost control and the best methods of creating a satisfactory building for a reasonable outlay, a situation which is ultimately reflected in the rent charged or, if the property is for sale, in the sale price. This is especially so in today's highly competitive conditions.

3—Time—this is probably the most important of the advantages of speculatively built buildings. Normally, the planning cycle for the introduction of a new product is considerable. Board meetings take place at which marketing, labour, plant and raw materials are discussed, but it is usually very late in the day before the question of premises arises. In the case of a factory with the problems of Industrial Development Certificates, planning consents and the like, the time span from conception to occupation is rarely less than 18 months, and frequently longer. Even developers with suitable land are rarely able to help here, as it is virtually impossible for them to erect factories of any size in advance of need, because of IDC restrictions, a situation which is undoubtedly to the disadvantage of the industrial community as a whole. To get over this, one or two property companies recondition existing buildings to "as new" standards and it is sometimes possible to rent premises of this sort.

So far as warehouses are concerned, speculative building is practicable. In consequence, there is a better than average chance that premises will be

available when they are needed. 4—Flexibility. The principal danger of a purpose built building is that it may be quite unsuitable for any other trade or business other than that for which it was originally planned. Consequently, it may not only be impossible to sell (or in the case of rented property to assign) but it may even become unusable by the original firm for which it was built if the nature of that firm's business changes substantially. Developers are well aware of this problem and their experience over the years normally ensures that these disadvantages do not arise.

Best advice

What advice can one, therefore, give to a busy chief executive on this subject? Probably the best solution is to set up a small working party of the various interests involved and ask them to provide answers to the following questions:

How much space do we require?
What are the geographical limits of the area in which the premises must be sited?

Are there any suitable sites available in that area?

How soon do we need the premises?
Will the necessary permissions be forthcoming (especially IDC)?

Allowing for obtaining these approvals together with the appropriate building time, when will the building be ready for occupation?

Approximately how much will a purpose built building, together with the site, cost and what arrangements are there for financing it?

Can our requirements be fitted into an existing building (a certain amount of pressure by the chief executive may need to be exerted to ensure that this part of the exercise is properly carried out)?

Are any suitable ready-for-use buildings available in the area which are likely to be available by the time the premises are required?

How much will they cost in terms of rent or purchase price? The answer to the question "purpose built" or "speculative" will almost certainly become apparent from the answers.

Era of ready-made factories

By H. S. AXTON, Managing Director, Brixton Estate Limited

Forty years ago no young man aspiring to Board status would ever have considered buying a ready-made suit. Nowadays, the success of firms such as Aquacum, Chester Barrie and many others catering for this sort of market shows the enormous change which has taken place. A similar picture emerges in connection with the construction of factories and warehouses. Many industrialists who previously would have insisted on a purpose built factory are now perfectly prepared to buy or lease a "ready-for-use" building. This article considers the reasons for this change in attitude and provides guidance on how to decide which of the two approaches is more appropriate in a specific instance.

It is not generally appreciated that the basic requirements of "good" speculative building are identical with those of one which is "purpose built". They are:

A well designed and constructed building with adequate room—16 feet minimum to eaves in factories and at least 10 feet or preferably more in warehouses.

Adequate car parking and

loading and unloading facilities—the requirements of the local authority should, if possible, be substantially exceeded. American experience indicates one car space for each employee.

High grade amenities for staff—in the past only office employees got decent lavatories, cloakrooms and canteen facilities, but the present generation of factory worker rightly looks for similar standards.

Adequate office areas—with greater sophistication, industry now employs a much higher proportion of office workers to factory workers than previously. Office areas in warehouses can be substantially less than in factories but here again the demand is rising.

Some 'musts'

Good access—with the advent of larger road vehicles, good access becomes a must. This is where the modern industrial estate with extensive roads and easy access to the trunk road or

motorway systems is coming into its own.

If time and money are not important factors, then a purpose built building must always be attractive. This is particularly so—

1—where the nature of the firm's business necessitates a

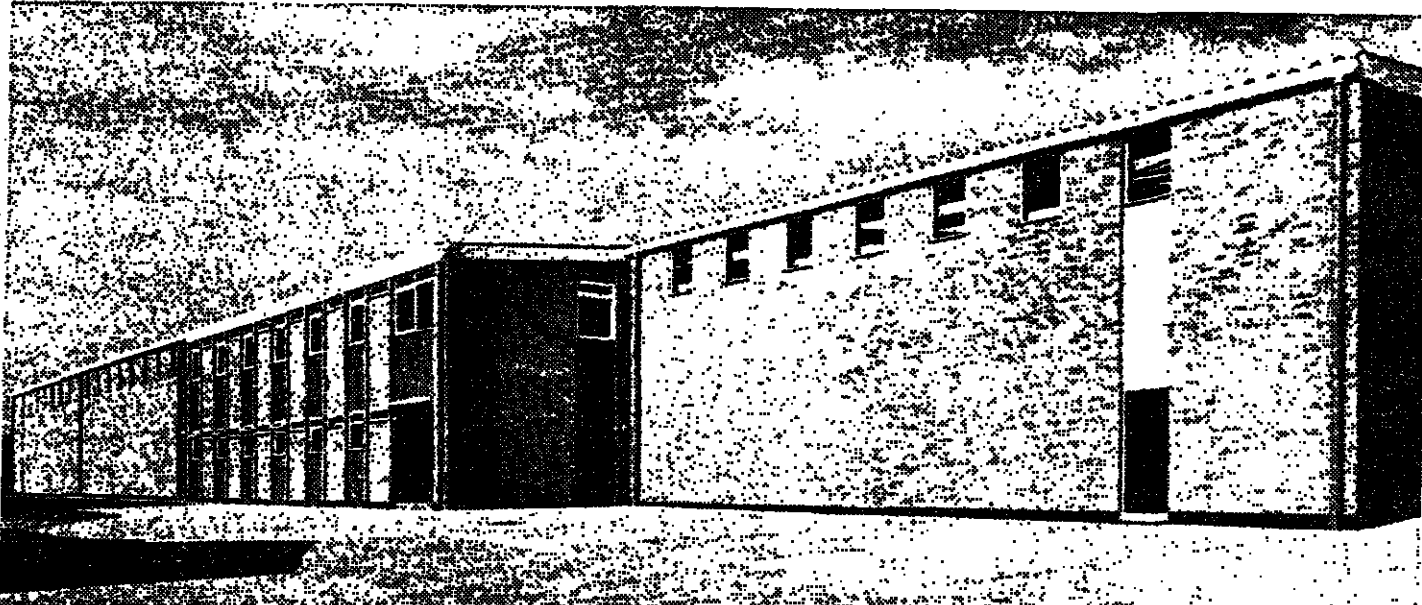
highly specialised building, for example a brewery or a chemical plant;

2—where a very high grade building is required for prestige purposes.

This solution can, of course, be a very expensive one, especially if the senior execu-

tives of the firm concerned have little experience of the problems associated with building new premises. It should, therefore, only be accepted after detailed investigation.

The alternative is, of course, a "speculative" factory or



A "ready-made" factory let to Ideal Toy Co. Limited.

Planning—(Cont'd.)

Continued from previous page

resulted in the choice of a site which received the full support of Anglesey County Council, Holyhead and Valley Councils. The detailed design of the plant was then carried out using consultants' advice. While a small minority of the Anglesey population have expressed doubts about the introduction of a new capital intensive industry into what was previously a mainly agricultural and tourist area, the majority opinion is that the careful attention to traffic engineering, pollution control and landscaping should enable all three industries to be happy neighbours, and Anglesey will benefit from an economic boost on a scale not experienced since the construction of the ferry link with Ireland.

The latest project to be presented for formal approval after comprehensive work by a team of company executives and consultants is the Burmah/Total Oil refinery at Cilfêr Marshes now being considered by the Kent County Council.

What is the limit of these consulting services? Probably the most common use of planning consultants occurs at public local inquiries into industrial projects. A study of the major ones shows this select group of experts regularly appearing to give expert evidence on behalf of a wide variety of firms, such

as Shell, Total Oil, Unilever, Bovis, Mackenzie Hill, Imperial Tobacco, British Leyland and the Lyon group. Many developers of speculative industrial estates use consultants for services extending from negotiation with planning and highway authorities, to the detail financial appraisal of the project.

It is surprising how many industries have hidden capital assets in terms of land ownership. The extent to which they exist and can be realised is often best determined by the use of consultants for detail planning and financial appraisals and selling the proposal to the local planning authority. This advice reveals not only the most suitable use in financial terms, but the one which will face the least environmental problems.

In conclusion, successful industrial development depends today upon the satisfactory solution of many problems outside the expertise of the industrialist. This has resulted in the increased use of specialist consultants who understand the problems facing the controlling authorities. The use of these experts cannot guarantee success but it may reduce the delay and chance of failure. It will never turn an inherently bad scheme into a good one but you should obtain your refusal quicker!

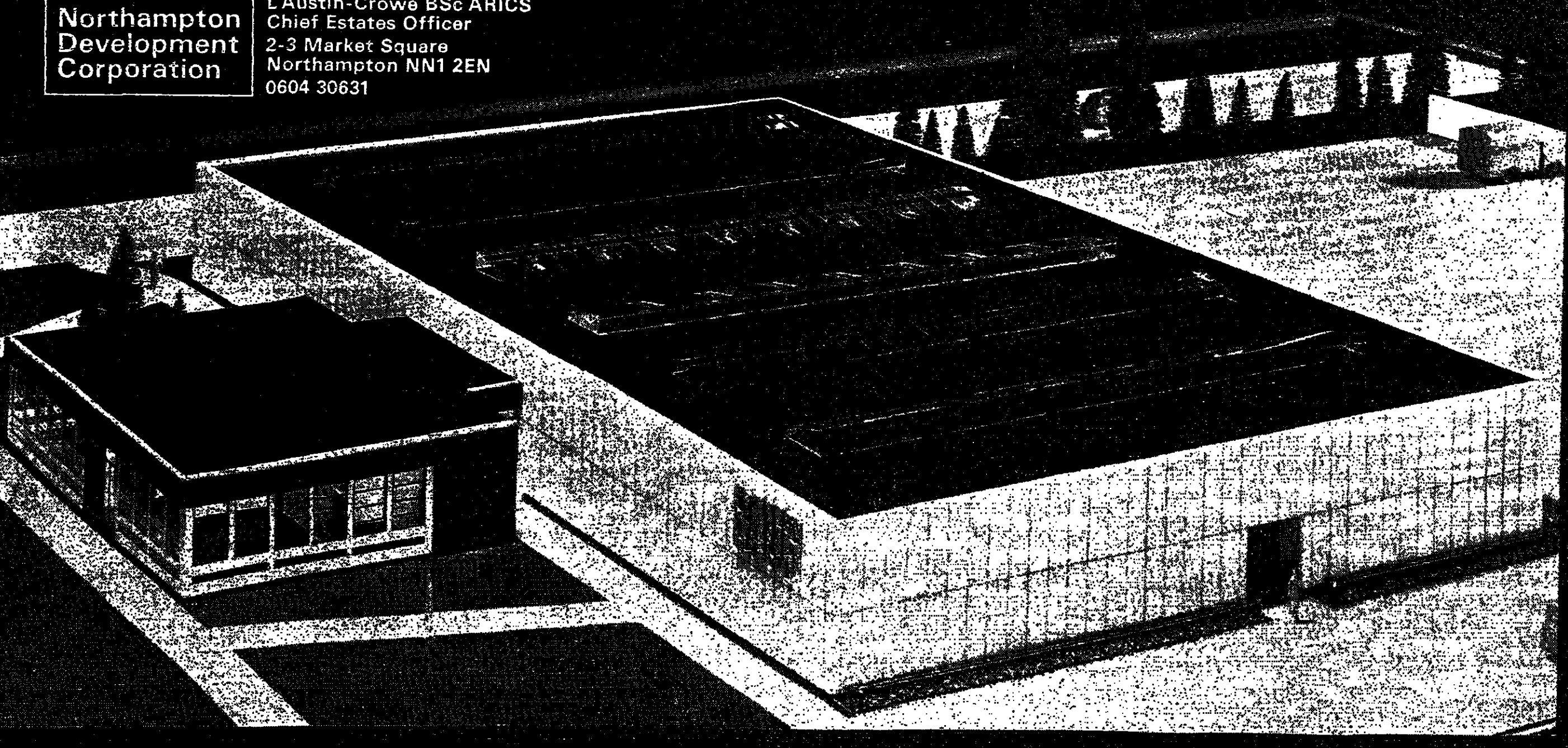
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Site location

The consultants RTZ management and committees at the end of the proposal are attracted to the site. They were first given a study of similar sites in the area and the US. They were then given a study of the site. The consultants RTZ management and committees at the end of the proposal are attracted to the site. They were first given a study of similar sites in the area and the US. They were then given a study of the site.

INDUSTRIAL PROPERTY XVI

Property bonds are enjoying a boom phase

By KEITH LEWIS

One of the few ways a member of the public can obtain a direct stake in property, and have that property managed afterwards, is through a property bond. The normally inaccessible commercial and industrial properties at once become available owing to the size of the pooled funds available—and this type of investment medium is attracting considerable support at the moment.

Steady plod

Another factor that has probably contributed to the popularity is that, although investment performance by some standards has not been stunning, the trend has been a steady plod forward. And with many people burning their fingers in equities during the 1969-70 period this has filled the gap for a more sedate type of investment.

While the timing with Ordinary shares, even via unit trusts, is all-important, with property as the underlying asset this consideration is perhaps less vital—at least if history is anything to go by. This may well account for the fact that unit trusts repurchases are hitting all-time peaks at the moment—possibly meaning a switch by investors from shares to property.

The accompanying graph, produced by M and G Securities (the second largest U.K. unit

trust group) at the launch of its property bond, is fairly representative of the type of approach being used on the public. The chart was compiled after a study carried out specially for M and G by the Department of Land Economy of the University of Cambridge in collaboration with the Economist Intelligence Unit. The "Shares" curve represents the Financial Times Industrial Ordinary Index, with net income reinvested, and the Building Society curve represents a share account with a leading society. The property curve results from "detailed study of rental and capital values of commercial property throughout England."

The seriousness of the exercise coupled with an undeniably impressive graph illustrate the persuasiveness of the marketing—and many people have responded with their cheque books.

Belated effort

The property bond has almost become part of every life assurance salesman's range of wares. It is fair to say that many of the older established life assurance companies have entered this market because they have been almost forced to by public demand.

Even the larger unit trust managers (M and G and Save and Prosper, for example), which once looked down on property bonds as just a passing fad, have come to the conclusion they are here to stay. And one by one, these groups have found themselves swallowing their former criticisms—and bringing out their own bonds in a somewhat belated effort to cash in on the craze.

The property bond has many of the attributes of a unit trust in that the prices of the units are quoted in the national Press and reports are sent out giving absolute disclosure as regards charges, properties and transactions throughout the term under review. In most cases, each property is listed (sometimes with an accompanying photograph) with the name of the tenant, the rent paid, the price paid for the property and the estimated current price. In many cases, a custodian for the assets has also been appointed. All this has added to the public's feeling of security.

It is significant, however, that very few property groups have entered this field and the initiative has come mainly from the life assurance companies. Nation Life is owned by the Freshwater group, but apart from this the only funds

with expertise specifically in the property world are Robert Silk Property Bonds and Property Growth Assurance (the third largest group in the field). This is not to say that knowledge is lacking, however, since every group has either taken on its own property manager or has employed one of the large estate agents to look after the portfolio. M and G, for instance, has Property Investment and Finance (a public company) to select the investments. In addition, all the funds have independent valuers who are usually estate agents.

In so far as industrial property affects property bonds, it is a fair estimate that most of the larger funds try to keep 25-30 per cent. of their portfolios in this sector. Property Growth Assurance has 10 per cent. at the moment, but this is due to a slight distortion after recent purchases and the belief there is that "the well-balanced portfolio should always contain industrial buildings." While the rise in rents on offices and shops has probably been given greater publicity and is recognised by most people as the glamour area, "there is absolutely nothing wrong with industrial property located on the right site and with the right tenant."

Pension funds and non-tax-paying bodies can often find excellent investments in this type of property owing to the high yield attractions.

Another tenant

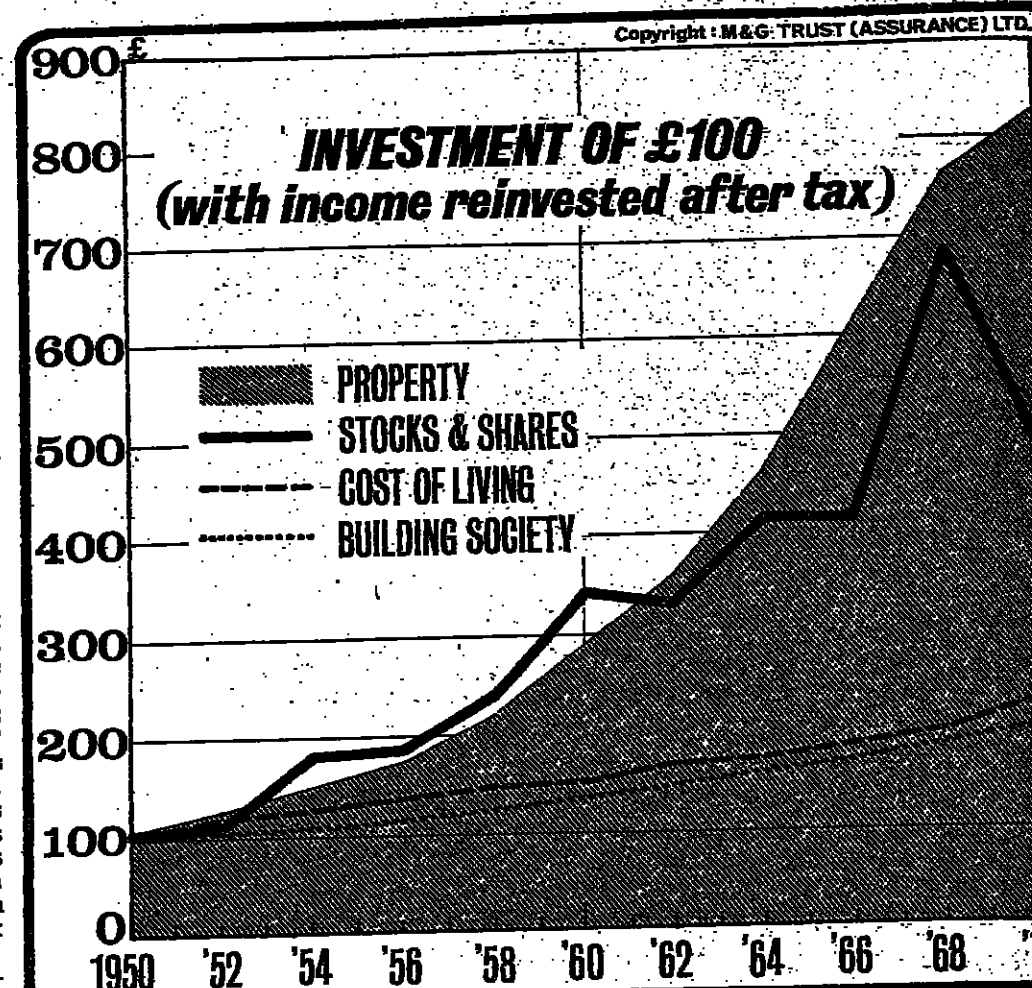
The art, from the property bond manager's point of view, is to weigh up all the factors. For example, it is important that the property is not "purpose built"—in other words, not built to a specification that makes it unsuitable for use for another tenant in a different industry. Ideally, the property should not be built in a one-industry area—Bradford would be a good example—and road and rail communications should be up to scratch.

Planning controls are another consideration. While there is often demand for industrial property it is understood that resistance from local councils can be encountered.

Other things to watch for are if the area is likely to benefit in the near future from an increase in industrial requirements. A property does not have to be modern provided it fulfils the basic requirements and one storey buildings with car parking facilities are a sought after commodity.

Hambros Bank, which probably has one of the loudest voices in the property fund management business—it looks after the largest fund, Abbey Life's which tops £60m., and also Hambro Life—expects industrial property to continue to show good growth for the next five to six years.

At present, there are few specialist funds in the property bond sphere. Property Growth Assurance runs an Agricultural Land Bond—though this has not exactly been a raging success with only around £70,000 taken in over twelve months—and there is believed to be a new fund on the way investing in specialising in industrial land, but then it is early days yet. And anyway, as has been found with unit trusts, it is the broad-based funds that give the



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COMPANY NEWS + COMMENT

Kulim expects to reach £1.1m.

PRESENT indication is that gross profit of the Kulim Group for the current year should be in the region of £1.1m., state the directors in their interim report.

For the first six months ended June 30, 1971, the gross profit (after depreciation, etc.) is reported at £452,622, compared with £335,219 in the same 1970 period. Providing for tax of £116,000 (£8,478)—after proportion of allowances and losses brought forward—the net profit is £336,622 against £326,741.

For the full year 1970 the gross profit was £556,739 and the net figure £398,001.

At the time of the rights issue last month the directors reiterated their earlier forecast that 1971 gross profits should show an improvement over 1970; and they felt it should be possible to maintain the dividend at 21 per cent. or consider a "moderate increase."

The directors intend to pay an interim dividend in December next.

They report that the greater part of the estimated production for 1971 has been sold at prices which should ensure average prices for the main categories of production, in excess of those obtained for the 1970 output. The profit forecast is made on the basis of those average prices and the substantial increase in the production of palm oil and kernels during 1971.

comment

The growing importance of palm oil at Kulim seems to be having a good impact on profits, but the sizeable jump in the tax charge from virtually nil in July/December, 1970, to 24 per cent. so far this year—means that the impact on earnings, in theory, could be negligible. Perhaps this is why there is no dividend pointer at this stage, which is something the shares at 23½p must have been waiting for. But shareholders could console themselves with the thought that the tax situation may have been responsible for last year's dividend cover of 1.7 times; and that this year, that degree of cover might not be so important.

Statement Page 8

Long term confidence at Eva

ALTHOUGH recent Government policies have in some degree inhibited the planned growth of Eva Industries, in the short term the Board looks beyond this temporary phase with "great confidence," states chairman Mr. T. R. Astley.

This group has always been able, to a significant extent, "to swim against the tide," the chairman continues, and this, in the first quarter of 1971-72, it continued to do.

Nevertheless, the level of activity in engineering generally gives grounds for concern and it is too close to the mini budget to have made a fully detailed assessment of its probable consequences for the group.

In the longer term, the group is now in a position of "considerable strength" to take the greatest possible advantage of more favourable trading conditions.

As reported on July 30, pre-tax profit for the year to March 31, 1971, was £757,000 (£689,000) with a dividend of 30 per cent. (equivalent 28 per cent.)—and a first interim dividend of 10 per cent. has been declared in respect of 1971-72. A one-for-one scrip is also proposed as reported on August 13.

Analysis of sales and profits shows that Forging and Foundry contributed £211,800 (£172,200), and £219,000 (£174,000); Agricultural Tools £197,000 (£170,000) and £305,000 (£289,000); General

INDEX TO COMPANY HIGHLIGHTS					
Company	Page	Col.	Company	Page	Col.
Assam Frontier	30	4	Howard Tenens	30	4
Barr (A. G.)	31	3	Industrial Contract	30	4
Brasway	31	4	Jarvis (J.)	31	5
British Mohair	30	3	Jermyn Investment	31	4
Brown (N.)	30	2	Kulim	30	1
Douglas (Robt. M.)	30	5	Kursaal	31	4
Eva Industries	30	1	Norwest Holst	30	2
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Engineering, etc., £245,400 (£200,000); and £200,000 (£178,000). Investment income was £27,000 (£82,000). Geographically trading operations were split as to Overseas 43.3 per cent. (43.7 per cent.) and Home 56.7 per cent. (56.3 per cent.).

The chairman explains that although profits from Thailand and East Africa showed an "acceptable progression," the prime reason for the overall profit rise was the organic growth of almost all the U.K. companies.

Meeting, Stockport, September 29, at 3.30 p.m.

N. Brown aim well over £1m.

PRESENT indications are that the current year for N. Brown Investments will be one of "considerable progress" and, given a successful autumn/winter season, the chairman, Mr. D. Alliance, is confident the results, both in terms of turnover and profit, will "substantially exceed" original estimates for the year to February 27, 1971.

As reported on August 24, for the year 1970-71, profit was £124,547 plus an exceptional credit of £49,706 for previous years (previous 17 months' total loss £201,659) and the dividend is 10 per cent. (nil).

The forecast was for £250,000 and Mr. Alliance says this would have been comfortably achieved had it not been for the postal strike. The forecast was made at the date of the acquisition of J. D. Williams and Co. and Oxendole and Co.

The results achieved in the opening months of the present year have been satisfactory, and sales lost during the postal strike have largely been made up during April and May.

The increase in operating efficiency already achieved through rationalisation is continuing and the added benefits arising from this should be felt in terms of profit during the current year.

In the longer term, the chairman is confident the group's kind of mail order business is capable of considerable development, by greater penetration of the existing market and by further extension into households in the middle income groups.

Meeting, Manchester, September 27 at 12.30 p.m.

Chairman's Statement Page 10

No British Mohair interim

REPORTING another difficult year in 1971, as predicted, the directors of British Mohair Spinnery have deferred a dividend until results for the full year are known.

They feel confident it will be possible to pay a dividend at the end of this year and that measures now taken should enable the group to show increased profits during 1972.

In 1970, the total dividend was an equivalent 15½ per cent.—an interim of 7 per cent., followed by a one-for-one scrip and a final of 8½ per cent.

For the six months ended June 30, 1971, group profit, before tax, is shown to be down from £157,200 to £139,800. For the full previous year, the figure was £230,500.

Tax takes £54,100 (£59,400) leaving a net profit of £72,700 compared with £87,900.

Directors state that non-recurring expenses relating to rationalisation of production amounting to some £19,000 have been deducted in arriving at the group net profit for the half-year.

Group profit for the corresponding half is the result of British Mohair only (formerly Jeremiah Ambler Group) while profit for the year 1970 includes Robert Clough (Kilgobley) Holdings for

Norwest Holst to improve

ALTHOUGH reluctant to make a firm forecast for any single year in the civil engineering and building industry, chairman of Norwest Holst, Mr. D. B. LeMare, feels confident that results for 1971-72 "should show an improvement compared with the past two years."

In general the workload for the current year is adequate, and recent Government measures to

stimulate the economy should, in due course, be beneficial to the construction industry as a whole.

As reported on August 19, group profit, before tax, for the year ended March 31, 1971, was £296,000 (£1,012,000), the dividend is held at 25 per cent., and a one-for-one scrip is proposed.

During 1970-71 turnover increased to over £55m. and it is disappointing, the chairman says, that profit is not appreciably greater. In the main this has been caused by a limited number of schemes incurring substantial losses.

Demand for private housing was buoyant and as forecast a more satisfactory return was earned on capital employed. The immediate future for private housing, which represents approximately 12 per cent. of group activity, is encouraging, and the group continues to maintain adequate stocks of first class land.

The chairman stresses that apart from its effect on profits, cost inflation experienced necessitates an increasing amount of finance to maintain even the same volume of turnover in physical terms. With this in mind, the Board has made a number of decisions which will have the effect of improving the liquid position without recourse to a fund raising operation.

Over £5m. group resources are absorbed in housing, industrial, commercial and overseas developments. These investments which in aggregate have a value well in excess of this figure are an assurance of profits for future years and for the most part are readily realisable, he points out.

An executive share incentive scheme is proposed. Meeting, Liverpool, September 29, noon.

Howard Tenens potential

The investment policy currently being followed by Howard Tenens Services, if utilised to its full, make a considerable contribution to profits in 1972-73, Mr. E. C. Morris, chairman of the Withshire-based motor spares warehouse and distributors, tells shareholders.

Subject to the motor industry's continued success in export markets and in reducing labour problems and stoppages, "we should achieve another satisfactory year in 1971-72," he says.

Mr. Morris points out that, while the group remains depressed on the motor industry (its major customer) it is the present intention to bring about some reduction in this dependence "as and when suitable opportunities arise."

Future indications in the export packing side are "most encouraging," production at the Timber Pallets (Manufacturing) subsidiary at Boston has again improved, and the transport subsidiaries achieved considerable volume and profitability in the movement of components to and from the Continent, in particular France.

The group must become substantially involved in the Common Market, Mr. Morris tells holders. It has already progressed considerably in the European transportation field and takes a leading place with an Italian associate of Fiat of Turin to participate in a joint company responsible for volume movements to and from Yugoslavia in Western and Eastern Europe.

As reported on August 12, pre-tax profits for the year ending March 31, 1971, totalled £782,000 (£853,000) and the dividend is 27½ per cent. (equivalent 20.8 per cent.).

Directors have already forecast combined pre-tax profits for the current year in the order of £1m.

Meeting, Winchester House, G.C., September 30 at 11.30 a.m.

Progress for Robt. Douglas

WITH SO much uncertainty as to rising costs the chairman of Robert M. Douglas (Contractors), Mr. R. M. Douglas, feels it would be imprudent to make any definite results forecast for the current year. However, he has every confidence in the group's ability to ensure a steady rate of progress.

The volume of general construction work in hand is lower than at the corresponding period last year, the chairman continues, but the supply and specialist units have a greater volume of work in hand and have made a satisfactory start.

Recent indications of the expansion of the motorway and other construction programmes plus the anticipated improvement in the economic climate should assist in the creation of more normal conditions, particularly if the Government succeeds in its efforts to contain inflation, he adds.

Mr. Douglas stresses that the group is in a relatively strong position to take full advantage of any improvement in trading conditions.

The policy of wide diversification of interests has been added and progress and has proved to be a useful safeguard against difficulties arising in any particular sphere. As reported on August 21, pre-tax profit for the year ended March 31, 1971 was £1,042,528 (£858,481) with a dividend of 20 per cent. (same).

Analysis shows civil engineering and building construction contributed £394,438 to profits; sale and hire of plant and equipment £220,744; and sundry income £427,346.

Plant and equipment sale and hire was broken up as to Australia and New Zealand £157,546,

Good start by Assam Frontier

The current season for The Assam Frontier Tea Company has got off to a good start, chairman Mr. H. K. Stringfellow tells members, and the crop at the end of

Industrial Contract

MR. E. R. WILSON, chairman of Industrial Contract Cleaners expresses confidence in his annual report that the efforts of the past three years in developing the company will enable it to show its true potential in the growing field of service industries over the next few years.

For the year ended January 3, 1971, group external sales amounted to a record £2,570,806 (£1,843,393) for the previous 70 weeks, but profit, before tax, fell to £44,168 (£201,450). As reported July 1 the dividend was 6 per cent. (13 per cent. for the period).

The chairman explains that profit was eroded due to (1) group structure being established for a turnover greater than that achieved; (2) margins during the latter half being adversely affected by depressed economic conditions; (3) a loss-making contract at Sheffield—now ceased; (4) exceptional national insurance contributions for previous years.

However he reports that action has been taken to reduce the group structure and overheads; margins are being very carefully examined and controlled.

An analysis of turnover and trading profit—£250,756—shows respectively: general cleaning 58 per cent. and £77,115; waste removal 12 per cent. and £12,643.

14 months and C. F. Taylor and Co. for 12 months.

Trade in mohair yarns for men's light-weight suitings has continued to be depressed due to the economic climate in the U.S. and there is "little indication" of an early improvement. This factor especially has adversely affected group profits to date, the directors explain.

The sale of yarns in European export markets is buoyant and rationalisation within the group is continuing.

However, it seems unlikely that profits for the second half will show any substantial improvement on those now reported, members are told.

comment

At a 1971 low of 32½p against a peak of 45p the market had been taking a gloomy view of British Mohair's short-term prospects. There was much dependence on a revival of importation of light-weight mohair cloths by the U.S. This trade has continued to be depressed by the depressed dollar rate through 1971 with profits down 13 per cent. pre-tax. What is more the current half does not look at all encouraging, with projected profits for 1971 less than a third the 1969 total for the three companies combined. Thus a prospective p/e of around the 20 mark leans heavily in the short term. An end-1970 net worth of 47.6p, plus the promise of a recovery during 1972.

Statement Page 6

At least £114,000 for Wingard

At the recent annual meeting of Wingard, the safety belts and motor accessories group, chairman Mr. J. S. McKerchar, told members that all actions taken were bearing fruit, and he saw no reason why the second half of 1971 should not produce a profit at least as much as the £57,000 shown for the first six months.

He announced that following (at his invitation) a "penetrating" investigation of group affairs by the National Westminster Bank's factoring company—Credit Factoring, the group's bankers had agreed to "increase substantially the support we have enjoyed from them in the past."

Furthermore, Credit Factoring would also provide financial facilities which would more than replace existing invoice discounting arrangements, he said.

Facilities now at Wingard's disposal would not only enable it to correct the situation referred to in the annual report but should also provide the means to expand its trading on profitable lines at a time when "I believe the motor trade can look forward confidently towards improved returns."

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In the control room on the Amoco-Gas Council's Leman field production platform, equipment supplied by Honeywell designed and put together by Texas Eastern Engineering can control a flow of gas which may be at a rate of up to 350 cubic feet a day. It can also be used as a "slave station," controlled by the master station at Amoco's shore terminal Bacton, Norfolk.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div. year	Total last year
A. G. Barr	14	—	14	20
Brasway	14	—	13	24
British Mohair	nil	—	14	22
Rowland Gaunt	9	—	8	12

* Equivalent after allowing for scrip issue. † Amount per share.

(a) Tax free. (b) On capital increased by rights and/or acquisition issues. (c) Not necessarily indicative of a higher total.

ISSUE NEWS AND COMMENT

Slater Walker dual package

Application lists open next Thursday for an offer for subscription by Slater Walker of Ordinary shares and loan stock in Slater Walker Investment Trust. The issued capital will consist of £2.5m. Ordinary 50p shares to be issued at £1 each and £10m. 8p per cent. Partly Convertible Unsecured Loan Stock 1981, to be issued at par.

Slater Walker, its associates and SWIT's directors will be making firm application for 3.12m. shares and £3.225m. loan stock, and other leading institutions will be making firm applications for 5m. shares and £3.275m. loan stock. These applications will be allocated in full and the balance of £4.375m. shares and £5.5m. loan stock will be offered to the public for subscription.

Slater Walker Investments has been appointed as investment managers to SWIT. The Board intends to invest principally in companies whose underlying asset values are in excess of their

quoted market price and medium and long term application can be foreseen as a of takeovers, mergers or in reorganisations. Not more 15 per cent. of the company's portfolio can be invested in securities of any one company. It is not proposed to invest more than 10 per cent. of the company's funds in unquoted securities.

The estimated revenue, in that accounting period to 31st of September 1972 should, the directors to recommend, denude totalling 4 per cent, being a 2 per cent. yield at the price.

One-half of the stock is converted into Ordinary between 1974 and 1981 at the of one share for every £1 of price.

Brokers are Joseph Sebs. Co. and dealings are expected start on Wednesday September 15.

Prospectus Pages 34 and See Lex

Farmers' debenture stock at 9%

Lists open on Thursday September 9 for the issue by The Agricultural Mortgage Corporation of £10m. 9 per cent. Debenture stock 1978-83 at par.

The stock is payable as to £10 per cent. on application with calls of £25 per cent. on November 29, 1971, and £65 per cent. on January 20, 1972. Interest is payable half-yearly with a first payment of £2.03 per cent. due on March 18, 1972.

Proceeds of the issue will be used for making loans or for replacing or repaying other moneys which have been used for such purposes. Brokers to the issue are Mullens and Co.

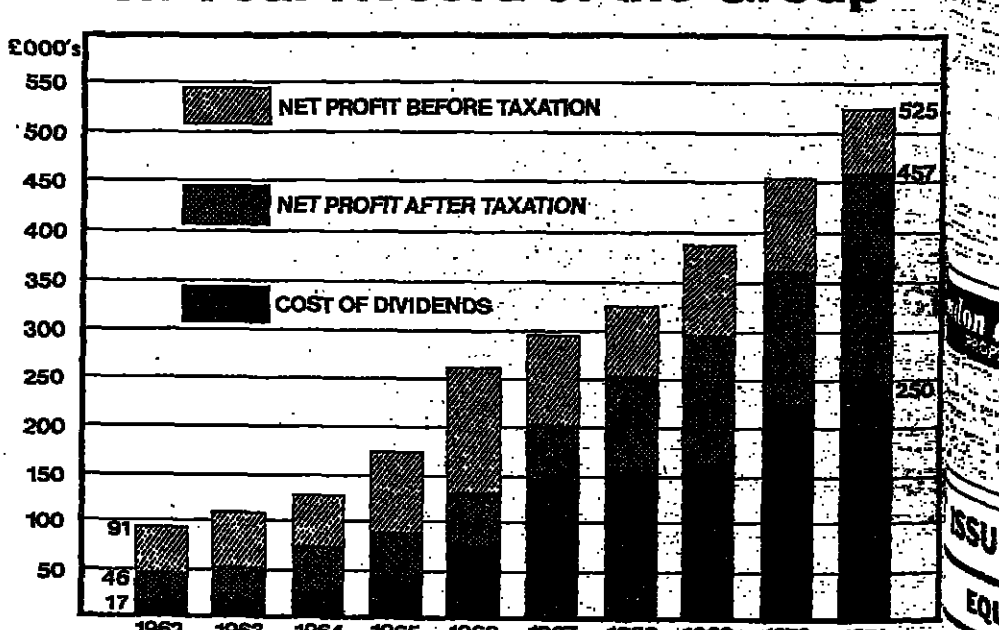
comment

Both the last two Agricultural Mortgage issues have been but the terms of this one that it at least has a winner: stock is not only yielding that £1 over Treasury 8½ p. 1980-83 but even has some hand over the NatWest cent. Unsecured Loan stock at 10½ is yielding 8.7 per cent. useful premium, therefore on the cards.

Prospectus Page 5

GRESHAM INVESTMENT TRUST LIMITED

Ten Year Record of the Group



Salient features of 1971 Results

The net profit before taxation and the net profit after taxation for the year to 31st March, 1971, show an increase of 16% and 26% respectively over the corresponding figures for last year.

The profit does not take into account the attributable earnings from substantial minority holdings in unquoted companies. If these earnings had been included, the net profit before taxation would have been increased by more than 50%.

The profit does not include any profit from realisations of investments. For the year to 31st March, 1971, capital profits arising from these realisations amounted to £203,607.

The Directors see no reason why the steady increase of profit and dividend should not continue.

The Directors recommend a capitalisation issue of one new share for every eight shares now held and it is the present intention of the Directors to recommend the same dividend of 7% on the enlarged capital in respect of the year ending 31st March, 1972.

Who can promise you safe and speedy goods distribution?

Your GREEN VAN MANAGER can!

Meet the Green Van Man's boss! The man with his own local resources, his own fleet, his own staff. And the man with all the weight of B.R.S. Parcels behind him. Like 89 other branches; 3,462 vehicles and 3,714 trailers, 10,027 staff, over 300,000 sq. ft. of warehousing space... and, for good measure, computerised management services. Still, when you get down to it, you're dealing with the local boss of a local firm. That's what makes ours such a personal service.

AND A SPECIAL NOTE ON SPEED...
Main centres linked by express services (and we have 1,700 of them) normally permit 24-48 hours delivery. Outside main centres add another 1/2 days.
Ask your local Manager for details of your direct connections.

BRS PARCELS LTD

OFFSHORE AND OVERSEAS FUNDS (p***)

[illegible][illegible]

Money & Exchanges

Rate 5% (Sept. 2, 1971). Discount houses met with an outflow of credit last week, as well as with a cut in Bank of England credit on Thursday from 6 per cent to 5 per cent. An unexpected substantial shortage developed in the market for Treasury bills on Wednesday, after the Bank halted the authorities on that day on an amount of assistance that was exceptionally large for the month and caused them to have some effect on the market, but the main cause of the shortage appeared to be a drop in the flow of funds from the system. Apart from the Treasury, local authorities lent a very large sum to Discount houses for use at the then Bank Rate of 5 per cent. The authorities' outweighted revenue transfer of the Exchequer on Wednesday, but were in turn grazed by the revenue on the Treasury's account, which was run against the market's while ill-edges settled and a rise in the note circulation were adverse on Friday. The authorities bought a fairly large amount of Treasury bills on Wednesday, and a large amount on Friday, but in between sold a large amount of Treasury bills, carrying an appreciable surplus over from Wednesday to the next day.

Following the cut in Bank Rate, the Discount market syndicate raised the agreed bid to 3.77 per cent, but a fall of about one per cent to 44 per cent in the rate of discount at Friday's Treasury bill tender, and with the Bank having offered an additional 38 per cent.

A rate of 44 per cent was commonly quoted on Friday for the purchase of 3-month bank-accepted bills, and a similar rate was reported to have been quoted on for the taking-up of 3-month local authority bills. Rates in the various money markets were reduced after the Bank's move, and the rate falls occurring at the short-end.

Sterling ranged between about \$2.4510 and \$2.4580 last week, before closing at \$2.4599-2.4605.

[illegible]

RANGE CROSS-RATES						
Frankfurt	Paris	Munich	London	Amsterdam	Zurich	
29.515	2.358 000	91.535	7.521 000	8.330 390	26.44 46	94 1/2
19.515 5075	15.25 33	78.14 19	2.0713 15	2.4612 418	93.02 1/2	24.4 1/2
162 61 17	62.55 37		1.666 58	1.90 1737	105.18 37	110.18 37
10.50 50	4.25 77		1.42 456	1.65 67	14.4 1/2	14.4 1/2
8.362 33	2.4076 68	123.54 05	39.45 26	5.481 48		5.75 75
10.50 50	2.411 16	95.44 59	1.124 12	8.488 471		35 324 274
17.20 40	1.576 28	67.6 15	1.64 33	9.300 420	116.50 10	

on Montreal 101-2500
 on Montreal 101-2500
 on New York 0.9643-0.9645
 Milan 06

FORWARD RATES		
—	One month	Three months
New York	56-5 1/2	111 1/2 c. d.s.
Montreal	4-1 1/2 c. d.s.	76 1/2 c. d.s.
Amst'dam	1-1 1/2 p.m.-par	5-4 p.m.
London	6-10 1/2	65-10 1/2
Copenhagen	5-12 1/2 c. d.s.	13-15 c. d.s.
Frankfurt	11-4 1/2 p.m.	54-4 1/2 c. p.m.
Paris	11-4 1/2 p.m.	54-4 1/2 c. p.m.
St. Petersburg	7-11 p.m.-par	12-5 1/2 p.m.
Oslo	5-1 c. p.m.	12-8 c. p.m.

3-CURRENCY INTEREST RATES							
	3	Starting	U.S. dollar	Canadian dollar	Dutch guilder	W. German mark	Swiss franc
rate	—	7 1/2%	8 1/2%	8 1/2%	5 1/2%	5 1/2%	3 1/2%
option	—	8 1/2%	9 1/2%	9 1/2%	6 1/2%	6 1/2%	4 1/2%
other	—	8 1/2%	9 1/2%	9 1/2%	6 1/2%	6 1/2%	4 1/2%
7 1/2%	7 1/2%	8 1/2%	9 1/2%	9 1/2%	6 1/2%	6 1/2%	4 1/2%
8 1/2%	8 1/2%	9 1/2%	10 1/2%	10 1/2%	7 1/2%	7 1/2%	5 1/2%

Vienna	50 grs. per 10 dls.	100-20 grs. per 10 dls.
Zurich	6 1/2 c. per 10 dls.	13-11 c. per 10 dls.

ACCOUNT DEALING DATES

Option

*First Declars.	Last Account Dealings	Days
Aug. 23	Sept. 2	Sept. 3
Sept. 14	Sept. 14	Sept. 14

Shilling	Local	Local Anth.	Pounds	Inter.	Disco.
61 per cent, three-years 52-53 per cent, six-months 52-53 per cent, and 52-53 per cent.					
following nominal rates were quoted for London: four certificates of deposit, 90 days 52-53 per cent, three-months 51½-52½ per cent, six-months 51½-52½ per cent, and 90 days 52-53 per cent.					
was at 12 points above normal.					
3 term rates are call for Sterling, U.S. dollars and Canadian dollars and 6-month for Guineas, Marks and Swiss francs.					

to which the Bank of London was prepared to supply money. But Friday brought a partial closing of the gap, the London rate ending

Sept. 30. Sept. 30. 1 Oct. 1

"New time" discounts may take place from 5 p.m. three business days earlier.

UNIT TRUST PRICES
(Suggested by Managers)

Prices in pence		Sept. 6
1	2	3
4	5	6
7	8	9
10	11	12
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16	17	18
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Year	1976	1977	1978	1979	1980	1981	1982
1976	—	479-7	479-512	—	—	512-524	524-536
1977	—	—	536-548	—	—	548-560	560-572
1978	—	512-524	524-536	536-548	548-560	560-572	572-584
1979	584-596	596-608	608-620	620-632	632-644	644-656	656-668
1980	668-680	680-692	692-704	704-716	716-728	728-740	740-752
1981	752-764	764-776	776-788	788-800	800-812	812-824	824-836
1982	836-848	848-860	860-872	872-884	884-896	896-908	908-920
1983	920-932	932-944	944-956	956-968	968-980	980-992	992-1004
1984	1004-1016	1016-1028	1028-1040	1040-1052	1052-1064	1064-1076	1076-1088
1985	1088-1100	1100-1112	1112-1124	1124-1136	1136-1148	1148-1160	1160-1172
1986	1172-1184	1184-1196	1196-1208	1208-1220	1220-1232	1232-1244	1244-1256
1987	1256-1268	1268-1280	1280-1292	1292-1304	1304-1316	1316-1328	1328-1340
1988	1340-1352	1352-1364	1364-1376	1376-1388	1388-1400	1400-1412	1412-1424
1989	1424-1436	1436-1448	1448-1460	1460-1472	1472-1484	1484-1496	1496-1508
1990	1508-1520	1520-1532	1532-1544	1544-1556	1556-1568	1568-1580	1580-1592
1991	1592-1604	1604-1616	1616-1628	1628-1640	1640-1652	1652-1664	1664-1676
1992	1676-1688	1688-1700	1700-1712	1712-1724	1724-1736	1736-1748	1748-1760
1993	1760-1772	1772-1784	1784-1796	1796-1808	1808-1820	1820-1832	1832-1844
1994	1844-1856	1856-1868	1868-1880	1880-1892	1892-1904	1904-1916	1916-1928
1995	1928-1940	1940-1952	1952-1964	1964-1976	1976-1988	1988-2000	2000-2012

	Nat. Unit - D' Second Series	143.4	150.9
	Cumulative Trust	42.6	43.8
	Nat. Consolidated Unit Trust	226.8	237.4
	Universal Second Unit Trust	81.0	86.0
	Commercial Unit Investment	245.6	253.8
	Gamblers Trust	59.9	41.1
	Gas & Electric Second Series	375.8	388.2
	Int. Sec. General Trust	52.2	54.2
	Investors General Fund	14.4	23.8
	Provident Investors Second	128.6	137.2

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43	114	1.7	6.7		
44	288	1.4	5.3		
45	194	1.4	5.3		
46	14	0.6	3.1		
47	14	0.6	3.1		
48	38	1.7	7.0		
49	30	1.0	4.0		
50	184	1.0	4.0		
51	154	1.8	-		
52	154	1.8	-		
53	154	1.8	-		
54	154	1.8	-		
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99	154	1.8	-		
100	154	1.8	-		

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Sar. Co. Ltd.	NOTES
81-465 473	<p>*Yield shown for all during expenses. A Offered price includes all expenses. B To-day's price. C Yield based on offer price. D Estimated 7-to-day's opening price. E Discretionary F Price except where otherwise indicated. G Offered price includes all expenses through management. H Secured securities profits payment. I Previous day's price. J Offered price includes all expenses except agent's commission. K Single share. L Shares sold. M Net of commissions on capital gains. N Not authorized by Board of Directors. O Not available. Exchange rate - 10% strike.</p>
Limited	
81-465 632	
213.95	
151.75	
10.25	
082 23271	
5.7	

AL TIMES STOCK INDICES							
Sept. 5	Sept. 12	Sept. 19	Sept. 26	August 3	August 10	August 17	August 24
75.36	76.30	75.67	75.53	73.68	75.89	77.09	76.09
76.01	75.98	75.19	75.09	75.17	75.14	71.94	71.94
417.6	418.9	413.0	411.6	416.8	416.2	338.8	338.8
50.5	49.2	48.0	47.9	48.7	51.0	51.5	51.5
3.67	3.66	3.71	3.72	3.63	3.68	4.93	4.93
5.73	6.71	5.79	5.81	5.74	5.74	6.81	6.81
17.44	17.50	17.27	17.21	17.48	17.42	14.69	14.69

L			S.E. ACTIVITY		
Bonds Compilation			—		
Low	High	Low	Sept '68 Sept '68		
68.83 (41/71)	127.4 (91/36)	64.21 (11/69)	Daily—	226.1	201.5
			Gilt-Edged	145.1	155.9
			Industrials	402.3	359.9
			Speculative	145.1	155.9
64.37 (41/71)	68.11 (28/11)	67.19 (11/69)	Options	283.7	

33,711	(19,682)	38,640	Jointly Edged	185.6	175.9
47.9	100.0	44.0	Industrials	379.1	385.9
11,371	(12,955)	13,170	Non-Financial Svcs	140.2	140.5
			Total	259.4	240.9

15-10-76 Fixed int. 1928. Inc Ord 17-30 Govt Mines
July-Dec. 1962

FORMATION SERVICE: NOTES

Points to Share Information Service:-

dividend passed or deferred. c Canadian.
Figures based on prospectus or other
disclosed elsewhere. official figures for 1970-71. Figures

estimates for 1970. ^q Assumed dividends and yield after pending scrip and/or rights issue. ^r Excludes refunds of U.S. Capital Gains Tax. ^s Figures based on prospectus or other official estimates for 1971. ^t Figures based on prospectus or other official estimates for 1970-71. ^u Equivalent rate before additional capital was paid up. ^v Figures based on prospectus or other official estimates for 1971. ^w Yields based on 1967 payments. ^x Figures assumed. ^y No significant Corporation Tax payable. ^z Dividend total 16

- Indicated dividend after pending scrip and/or rights issue: cover relates to previous dividend or forecast.
- ▲ Indicates interim dividend, since paid, where none was paid before.
- Convertible loan stock issue in existence.
- ◆ Merger bid or reorganisation in progress.
- ◆ Special deposit certificates.
- ◆ Same interest: reduced final and/or reduced dividends indicated.
- ◆ Unconventional structure of shares.

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 clude a special
 dividend: cover
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 on the average
 of previous years'
 to 65 in the E.
 currency clause.
 used on merger
 yield include a
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A copy of this Prospectus, having attached thereto the documents referred to below, has been delivered to the Registrar of Companies for registration. Application has been made to the Council of The Stock Exchange, London, for permission to deal in and quotation for the whole of the issued share capital and £10,000,000 nominal of 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 ("the Loan Stock") of Slater, Walker Investment Trust Limited ("the Company"). The Application Lists for the ordinary shares and Loan Stock now offered will open at 10 a.m. on Thursday, 9th September, 1971, and will close on the same day.

Slater, Walker Investment Trust Limited

Slater, Walker Limited on behalf of the Company Offer for Subscription

12,500,000 ordinary shares of 50p each at £1 per share and £10,000,000 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 at par Payable in full on application

The Directors are aware that firm applications will be made for 8,125,000 ordinary shares and £6,500,000 nominal of the Loan Stock which will be allotted in full

INTRODUCTION

The Company has been formed by Slater, Walker Limited in order to invest principally in companies whose underlying asset values are in excess of their quoted market price and where substantial medium term appreciation on the market price can be foreseen as a result of take-overs, mergers or internal reorganisations. The Company's investments will be managed by Slater, Walker Investments Limited ("the Managers") who already manage funds of unit trusts, investment trusts, corporate and private clients, having an aggregate total of approximately £100 million. The Managers are particularly experienced in the evaluation of and investment in the type of investment opportunity in which the Company will specialise. Subscriptions are invited for 12,500,000 ordinary shares and £10,000,000 of Loan Stock. Slater, Walker Limited, its associates and the Directors of the Company will subscribe for 3,125,000 ordinary shares and £3,225,000 of Loan Stock and other leading Institutions have agreed to apply for a further 5,000,000 ordinary shares and £3,275,000 of Loan Stock, which applications will be allotted in full.

GEARING

The Directors feel that gearing is an important factor in achieving capital growth, particularly at a time of severe inflation and that the present high cost of borrowing is likely to be more than off-set by future available at 80 per cent. gearing factor until such time as conversion rights are exercised and accordingly any rise or fall in the value of its portfolio will result in a proportionately greater rise or fall in the asset value of the shares now being issued.

INVESTMENT MANAGEMENT AND POLICY

The investment policy of the Managers will be designed to achieve an above average rate of capital growth and investment will initially be confined to United Kingdom quoted securities. The only restriction placed upon investment under the Memorandum and Articles of Association of the Company is that not more than 15 per cent. of the Company's portfolio can be invested in securities of any one company. The Company reserves the right to acquire controlling interests in other companies should suitable opportunities arise. The Directors do not propose to invest more than 10 per cent. of the funds of the Company in unquoted securities. Old Change, the Company's wholly owned investment dealing subsidiary, will in the main invest in similar situations of a shorter term nature.

TAXATION

The Company is not a close company and its status is not expected to change after this issue. It is the intention of the Directors to ensure that the Company will satisfy the conditions for approval as an investment trust laid down in Section 359 of the Income and Corporation Taxes Act 1970 (formerly Section 37 of the Finance Act 1965) and to apply to the Inland Revenue for approval of the Company as an investment trust. Subject to such approval being granted, any net realised chargeable gains (after tax) made by the Company will be allowable in the hands of shareholders as a deduction in calculating any chargeable gains on disposal of the shares held by them and also chargeable gains realised by the Company will be subject to corporation tax at the rate of 30 per cent. as against the present rate applicable to companies of 40 per cent. Under the provisions of Section 357 (1) and (2) of the Income and Corporation Taxes Act 1970 (formerly Section 87 (3) and (4) of the Finance Act 1965) the Company, subject to the approval of the Inspector of Taxes, will apportion between the shareholders the deduction which shareholders are entitled to make in calculating any chargeable gain on disposal of their shares and will provide shareholders with certificates in respect of such deduction.

ACCOUNTS AND DIVIDEND POLICY

The first accounts will be made up for the period to 30th September, 1972. The revenue which the Directors estimate will be received in the first accounting period should enable the Directors, after allowing for payment of interest on the Loan Stock and all other expenses, to pay or recommend gross dividends totalling four per cent. On this basis two per cent. would be paid as an interim dividend in or about July, 1972, and two per cent. recommended as a final dividend payable in or about January, 1973. At the issue price the yield on this basis would be two per cent.

AUDITORS' REPORT

The following is a copy of a Report dated 1st September, 1971, received by the Directors of the Company from Peat, Marwick, Mitchell & Co., the Auditors of the Company and Old Change—

The Directors,
Slater, Walker Investment Trust Limited.

1st September, 1971.

Dear Sirs,
We report that Slater, Walker Investment Trust Limited ("the Company") and its wholly-owned subsidiary Old Change Finance Limited ("Old Change") were both incorporated on 5th August, 1971, and that since that date no accounts have been made up in respect of the Company or Old Change and no dividends have been declared or paid by the Company.

Yours faithfully,
PEAT, MARWICK, MITCHELL & CO.
Chartered Accountants.

PARTICULARS OF THE LOAN STOCK

The 8½ per cent. Partly Convertible Unsecured Loan Stock 1981 ("the Loan Stock") was created by a resolution of the Directors of Slater, Walker Investment Trust Limited ("the Company") and will be constituted by a Trust Deed between the Company and Alliance Assurance Company Limited as Trustee ("the Trustee"). The Trust Deed will contain (inter alia) provisions to the following effect—

1. Interest
Interest on the Stock at the rate of 8½ per cent. per annum will be payable by equal half-yearly payments on 31st March and 30th September in each year. The first payment of interest will be made on 31st March, 1972, in respect of the period commencing on 15th September, 1971, and ending on 31st March, 1972, and will amount to £4.62 (less income tax) per £100 nominal of the Stock.

(a) A holder of Stock will be entitled, upon delivering to the Company not earlier than 15th February and not later than 15th March ("the conversion period") in any of the years 1974 to 1981 (both inclusive) the certificate for the Stock with the notice(s) of conversion endorsed thereon duly completed to convert on and with effect from the last day of the conversion period ("the conversion date") one-half (or the nearest multiple of £1.00 before one-half) of the Stock held by him (being Stock in respect of which conversion rights have not already been exercised) as he may specify into fully paid ordinary shares of the Company. The basis of conversion (subject to any adjustment under paragraph (7) below) will be that every £50 nominal amount of ordinary share capital for every £1.00 nominal amount of Stock converted.

Fractions (if any) of ordinary shares to which Stockholders who convert would otherwise be entitled will not be allotted but will be aggregated and sold and the net proceeds distributed ratably among those Stockholders entitled thereto, unless such net proceeds amount to less than 50p in respect of any one holding in which case they will not be paid but will be retained for the benefit of the Company.

If for any reason the audited accounts of the Company for its financial period ended on the immediately preceding 30th September shall not be posted to Stockholders by 14th February in any of the years 1974 to 1981 (both inclusive) the relevant conversion period shall be the period of thirty-two days immediately following the date of despatch of such accounts, and the Company will inform Stockholders of such adjustment by notice in writing.

(b) Interest on Stock converted shall accrue as from the interest payment date immediately preceding the relevant conversion date.

(c) Ordinary share capital arising on conversion will be allotted with effect from and not later than 14 days after the relevant conversion date and shall rank in full for all dividends and (unless adjustments shall have been made under sub-paragraph (7) below in respect thereof) other distributions paid, declared or made upon any ordinary shares of the Company after the conversion date (subject to such adjustments as to dividends and such other distributions as may be necessary arising out of any capitalisation issue to which sub-paragraph (7) below applies) but not in respect of any earlier period and in all other respects shall rank *pari passu* and form one class with the ordinary share capital in issue on the relevant conversion date.

(d) The Company shall use its best endeavours to ensure that permission to deal in and quotation for all the ordinary share capital allotted on conversion shall be granted upon allotment thereof by The Stock Exchange, London, and any other Stock Exchange upon which the ordinary share capital of the Company may be quoted. Within 28 days after the relevant conversion date, the Company will send (free of charge) to each holder who has exercised his conversion rights a certificate for the Stock registered in his name in respect of which conversion rights still subsist and a certificate in respect of any fractional shares.

(e) The Company will maintain in being and unissued an amount of authorised ordinary or unclassified share capital sufficient to meet in full all outstanding rights of conversion into or subscription for ordinary shares.

(f) If during the existence of the conversion rights the Company shall allot any ordinary share capital credited as fully paid by way of capitalisation of profits or reserves (including share premium) and capital redemption reserve fund then on each such occasion the basis of conversion shall be appropriately adjusted. The Company shall not capitalise any profits or reserves on terms which would require the issue of ordinary shares of the Company (a) above to be adjusted to more than £1.00 nominal of ordinary share capital per £1.00 nominal of Stock. Within 28 days after any such capitalisation issue the Company shall inform the Stockholders by notice in writing of the adjusted basis of conversion.

(g) If during the existence of the conversion rights any offer or invitation (not falling within sub-paragraph (f) below) is made to the ordinary shareholders of the Company, the Company shall make or, so far as it is able, procure that there is made a like offer or invitation at the same time to each Stockholder as if the conversion rights attaching to the Stock registered in his name on the record in his name for such offer or invitation had been exercisable and exercised in full at the rate then applicable.

(h) During the existence of the conversion rights, provisions for the protection of the conversion rights will include prohibitions on or if the Stock shall become repayable by the Company or loan capital of another company and that the dividend payable on such equity share capital in respect of any financial year during which the Stockholder shall in respect of that part of the Stock specified in his notice which is deemed to be converted be entitled to be repaid

in respect of such Stock a sum equal to the amount to which he would have been entitled in such liquidation if he had been the holder of the ordinary share capital (including any fraction of an ordinary share) to which he would have become entitled by virtue of such demand conversion but interest on such Stock will not accrue after the interest payment date on or immediately preceding the date of such event.

(i) If at any time during the existence of the conversion rights an offer is made to all ordinary shareholders of the Company (or all such shareholders other than the offeror and/or any company controlled by the offeror and/or persons acting in concert with the offeror) to acquire the whole or any part of the issued ordinary share capital of the Company and the Company becomes aware that the right to cast more than fifty per cent. of the votes which may ordinarily be cast at a General Meeting of the Company has or will become vested in the offeror and/or such companies or persons as aforesaid, the Company shall give notice to the holders of Stock to which conversion rights still attach of such vesting within fourteen days of its becoming so vested, and each such Stockholder shall have the right within the period of three months from the date of such notice to exercise his conversion rights during the said period of three months in respect of all or any part of his Stock by completing the notice of conversion on the Stock certificate and depositing the same with the Company. For the purposes of this sub-paragraph the basis of conversion shall be that applicable on the date on which the said offer is made, after making any appropriate adjustments pursuant to sub-paragraph (7) above.

(k) The Company will give Stockholders notice in writing not less than four nor more than six weeks prior to the end of each conversion period reminding them of the conversion rights then arising or current and stating the relevant basis of conversion.

(l) The Trustee will have the right to exercise any conversion rights not exercised by the last conversion date and to sell for the benefit of the Stockholders entitled thereto the ordinary shares issued on conversion.

2. Redemption and Purchase
(a) The Company may at any time purchase Stock either on any recognised Stock Exchange or by tender available to all Stockholders alike at any price or by private treaty at a price not exceeding ten per cent. above the middle market quotation therefor on any recognised Stock Exchange ruling on the previous dealing day (inclusive of accrued interest but exclusive of all costs of purchase) but not otherwise.

(b) All Stock not previously redeemed, purchased by the Company or converted will be repaid at par, together with accrued interest, on 30th September, 1981.

(c) All Stock redeemed, purchased by the Company or converted in accordance with any of the foregoing provisions shall be cancelled and shall not be re-issued.

3. Restriction on Borrowing
(a) The aggregate principal amount (including any fixed or floating interest payable on such loans) of any money borrowed by the Company and its subsidiaries whether secured or not (exclusive of borrowings by the Company from a subsidiary or by one subsidiary from another or from a company which shall not be deemed to be a subsidiary of the Company) shall not exceed an amount as certified by the Auditors of the Company ("the Auditors") equal to twice the aggregate of—

(i) the amount paid up or credited as paid up on the issued share capital of the Company; and

(ii) the amounts standing to the credit of the capital and revenue reserves (including share premium account capital redemption reserve and profit and loss account) of the Company as shown in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet.

(b) The Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (iii) any debt balances on profit and loss account.

(c) Making such adjustments as may be appropriate to the values of the investments owned by the Company and its subsidiaries as at the date of the latest audited balance sheet of the Company and its subsidiaries, the Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (iv) any debt balances on profit and loss account.

(d) Making such adjustments as may be appropriate to the values of the investments owned by the Company and its subsidiaries as at the date of the latest audited balance sheet of the Company and its subsidiaries, the Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (v) any debt balances on profit and loss account.

(e) Making such adjustments as may be appropriate to the values of the investments owned by the Company and its subsidiaries as at the date of the latest audited balance sheet of the Company and its subsidiaries, the Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (vi) any debt balances on profit and loss account.

(f) Making such adjustments as may be appropriate to the values of the investments owned by the Company and its subsidiaries as at the date of the latest audited balance sheet of the Company and its subsidiaries, the Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (vii) any debt balances on profit and loss account.

(g) Making such adjustments as may be appropriate to the values of the investments owned by the Company and its subsidiaries as at the date of the latest audited balance sheet of the Company and its subsidiaries, the Company shall not incur any liability in respect of such borrowing (other than attributable to the Company) out of profits earned prior to the date of the latest relevant audited balance sheet and which have not been included in the consolidated balance sheet of the Company and its subsidiaries at the date of the latest audited balance sheet; and (viii) any debt balances on profit and loss account.

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SHARE CAPITAL

Authorised
£10,000,000 in 20,000,000 ordinary shares of 50p each

LOAN CAPITAL

8½ per cent. Partly Convertible Unsecured Loan Stock 1981

The Company and its subsidiary, Old Change Finance Limited ("Old Change"), have no outstanding mortgage debentures, loan capital, bank overdrafts or similar indebtedness, hire purchase commitments, guarantee material contingent liabilities other than in respect of the issue of the Loan Stock and a liability to pay preliminary and issue expenses referred to below.

DIRECTORS

James Derrick Slater, F.C.A.,
High Beches, Blackhills, Essex, Surrey.
(Chairman)

James Albert William Nichols,
31 Bird in Hand Lane, Bickley, Kent.
(Managing Director)

Brian Banks,
60 Spring Park Drive, Bockenheim, Kent.
Eric John Farrell,
13 Egg Hall, Epping, Essex.

INVESTMENT MANAGERS

Slater, Walker Investments Limited,
Leith House, 47/57 Gresham Street,
London EC2V 7EP.

SECRETARY AND REGISTERED OFFICE

Colin David MacInnes, T.D., M.A., A.C.I.S.,
30 St. Paul's Churchyard, London EC4M 8DA.

BANKERS

Slater, Walker Limited,
30 St. Paul's Churchyard, London EC4M 8DA.
National Westminster Bank Limited,
21 Lombard Street, London EC3P 3AR.

SOLICITORS

Clifford-Turner & Co.,
11 Old Jewry, London EC2R 8DS.

AUDITORS

Peat, Marwick, Mitchell & Co.,
11 Ironmonger Lane, London EC2P 2AR.
(Chartered Accountants)

BROKERS

Joseph Sebag & Co.,
3 Queen Victoria Street, London EC4N 8DX,
and The Stock Exchange, London.

TRUSTEE FOR THE LOAN STOCKHOLDERS

Alliance Assurance Company Limited,
Bartholomew Lane, London EC2N 2AB.

RECEIVING BANKERS

Midland Bank Limited,
New Issue Department, P.O. Box 518,
Austin Friars House, Austin Friars,
London EC2P 2HU.

REGISTRARS AND TRANSFER OFFICE

Oakfield Registrars Limited,
Oakfield House, Pennyworth Road,
Haywards Heath, Sussex RH16 3BR.

COMPANY AND ITS SUBSIDIARIES BEING THAT OF HOLDING AND DEALING IN INVESTMENTS.

6. Trustee's Consents and Indemnification
Consents given by the Trustee may be given on such terms and conditions (if any) as the Trustee thinks fit. The Trust Deed will contain provisions for the indemnification of the Trustee.

7. Further Stock
Subject to the terms hereof provision will be made to enable further shares of the Company to be issued either so as to be identical in all respects with and to form a single issue with the Stock or on such terms, including rights as to interest, conversion, premium, repayment and otherwise as the Directors may determine. Such further stock shall be identical with and forming a single issue with the Stock and may in any other case with the consent of the Trustee be constituted by a Deed supplemental to the Trust Deed constituting the Stock.

8. Transfer
The Stock will be registered and transferable in amounts and multiples of £1.

مكتبة الأمل

Application form for ordinary shares

The Application List will open at 10 a.m. on Thursday, 9th September, 1971, and will close on the same day.

Slater, Walker Investment Trust Limited

(Incorporated under the Companies Act 1948 to 1967)

OFFER FOR SUBSCRIPTION BY SLATER, WALKER LIMITED

This form should be completed and lodged with Midland Bank Limited, New Issue Department, P.O. Box 518, Austin Friars House, Austin Friars, London EC2P 2HU, not later than 10 a.m. on Thursday, 9th September, 1971. Postal applications should be made by first class mail.

To Slater, Walker Investment Trust Limited,

Number of shares for which application is being made	Amount enclosed at £1 per share	Number of shares applied for	Amount payable on application
100 shares	£100	100 shares	£100
200 shares	£200	200 shares	£200
500 shares	£500	500 shares	£500
1,000 shares	£1,000	1,000 shares	£1,000
2,000 shares	£2,000	2,000 shares	£2,000
2,500 shares	£2,500	2,500 shares	£2,500
3,000 shares	£3,000	3,000 shares	£3,000
and so on in proportion			

Applications must be for a minimum of 100 shares, for multiples of 100 shares up to 2,000 shares, for multiples of 500 shares from 2,000 to 20,000 shares and thereafter in multiples of 5,000 shares. I/We enclose a cheque for the above-mentioned sum, being the amount payable in full at £1 per share on application for the above stated number of ordinary shares of 50p each of Slater, Walker Investment Trust Limited. I/We offer to subscribe for that number of shares upon the terms of our Prospectus dated 3rd September, 1971, and subject to the Memorandum and Articles of Association of Slater, Walker Investment Trust Limited. I/We hereby undertake and agree to accept the same or any lesser number in respect of which this application may be accepted. I/We hereby authorise you to send a renounceable Allotment Notice to me/us for the number of shares in respect of which this application is accepted and/or a cheque for any amount returnable by ordinary post at my/our risk to the address first given below. I/We hereby authorise you to procure that my/our name(s) be placed on the Register of Members of Slater, Walker Investment Trust Limited as the holder(s) of those of the shares subscribed for by me/us, the right to which is not effectively renounced. I/We warrant that the attached cheque will be met on first presentation.

IMPORTANT:—To comply with the provisions of the Exchange Control Act 1947, the Applicant(s) must make the Declaration contained in the following paragraph, or, if unable to do so, must delete such paragraph and arrange for this application to be lodged through an Authorised Depositary or an Approved Agent in the Irish Republic. No application can be considered unless this condition is fulfilled.

I/We declare that I/we am/are not resident outside the Scheduled Territories* and am/are not acquiring the shares as the nominee(s) of any person(s) resident outside those Territories.

Signature _____ Dated _____ September, 1971.

PLEASE USE BLOCK CAPITALS

First Name(s) (in full)	Mr, Mrs, Miss or Title
Surname	
Address (in full)	

The spaces below are for use in the case of joint applications

Signature _____ First Name(s) (in full) _____ Surname _____ Mr, Mrs, Miss or Title _____ Address (in full) _____

The Company reserves the right to present all cheques for payment on receipt, to scale down or reject any application, and to withhold Allotment Letters and/or renunciations for surplus application moneys pending clearance of all applicants' cheques.

Instructions: The cheque should be made payable to "Midland Bank Limited" and crossed "Not Negotiable". Please pin the cheque to this form. Stamps should not be used. A separate cheque which must be drawn on a bank, or branch thereof, in England, Wales or Scotland, must accompany each application. In the case of joint applicants, all must sign and in the case of a Corporation, this form must be completed under hand by an authorised official whose designation must be stated. No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded either by a fully paid renounceable Allotment Letter (together, if applicable, with a cheque for any amount overpaid) or by return through the post of a cheque for the amount paid on application. All cheques and other documents will be posted at the risk of the applicant.

Exchange Control Act 1947: Authorised Depositaries are listed in Appendixes I and II of the current issue of the Bank of England's Notice E.C. 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom and the Channel Islands. An Approved Agent in the Irish Republic is defined in the Bank of England's Notice E.C. 10 (Third Issue) as amended. The following countries are included in the Bank of England's Notice E.C. 10 (Third Issue) as amended: Australia, British Trust Territories, British Protectorates and Protected States, Iceland, the Hashemite Kingdom of Jordan, Kuwait, Libya, South Africa and South West Africa, Western Samoa, the People's Democratic Republic of Yemen.

Application form for Loan Stock

The Application List will open at 10 a.m. on Thursday, 9th September, 1971, and will close on the same day.

Slater, Walker Investment Trust Limited

(Incorporated under the Companies Act 1948 to 1967)

OFFER FOR SUBSCRIPTION BY SLATER, WALKER LIMITED

This form should be completed and lodged with Midland Bank Limited, New Issue Department, P.O. Box 518, Austin Friars House, Austin Friars, London EC2P 2HU, not later than 10 a.m. on Thursday, 9th September, 1971. Postal applications should be made by first class mail.

To Slater, Walker Investment Trust Limited,

Amount of Loan Stock for which application is being made	Amount enclosed at £100 per £100 nominal of Stock	Amount of Loan Stock applied for	Amount payable on application
£100	£100	£100	£100
£200	£200	£200	£200
£500	£500	£500	£500
£1,000	£1,000	£1,000	£1,000
£2,000	£2,000	£2,000	£2,000
£2,500	£2,500	£2,500	£2,500
£3,000	£3,000	£3,000	£3,000
and so on in proportion			

Applications must be for a minimum of £100 nominal, for multiples of £100 up to £2,000, for multiples of £500 from £2,000 up to £20,000 and thereafter in multiples of £5,000. I/We enclose a cheque for the above-mentioned sum, being the amount payable in full on application for the above stated number of Loan Stock of £100 nominal of Slater, Walker Investment Trust Limited. I/We offer to subscribe for that number of shares upon the terms of our Prospectus dated 3rd September, 1971, and subject to the Trust Deed and Memorandum and Articles of Association of Slater, Walker Investment Trust Limited. I/We hereby undertake and agree to accept the same or any lesser amount in respect of which this application may be accepted. I/We hereby authorise you to send a renounceable Allotment Notice to me/us for the number of shares in respect of which this application is accepted and/or a cheque for any amount returnable by ordinary post at my/our risk to the address first given below. I/We hereby authorise you to procure that my/our name(s) be placed on the Register of Loan Stockholders of Slater, Walker Investment Trust Limited as the holder(s) of that amount of Stock subscribed for by me/us, the right to which is not effectively renounced. I/We warrant that the attached cheque will be met on first presentation.

IMPORTANT:—To comply with the provisions of the Exchange Control Act 1947, the Applicant(s) must make the Declaration contained in the following paragraph, or, if unable to do so, must delete such paragraph and arrange for this application to be lodged through an Authorised Depositary or an Approved Agent in the Irish Republic. No application can be considered unless this condition is fulfilled.

I/We declare that I/we am/are not resident outside the Scheduled Territories* and am/are not acquiring the Loan Stock as the nominee(s) of any person(s) resident outside those Territories.

Signature _____ Dated _____ September, 1971.

PLEASE USE BLOCK CAPITALS

First Name(s) (in full)	Mr, Mrs, Miss or Title
Surname	
Address (in full)	

The spaces below are for use in the case of joint applications

Signature _____ First Name(s) (in full) _____ Surname _____ Mr, Mrs, Miss or Title _____ Address (in full) _____

The Company reserves the right to present all cheques for payment on receipt, to scale down or reject any application, and to withhold Allotment Letters and/or renunciations for surplus application moneys pending clearance of all applicants' cheques.

Instructions: The cheque should be made payable to "Midland Bank Limited" and crossed "Not Negotiable". Please pin the cheque to this form. Stamps should not be used. A separate cheque which must be drawn on a bank, or branch thereof, in England, Wales or Scotland, must accompany each application. In the case of joint applicants, all must sign and in the case of a Corporation, this form must be completed under hand by an authorised official whose designation must be stated. No receipt will be issued for the amount paid on application but an acknowledgment will be forwarded either by a fully paid renounceable Allotment Letter (together, if applicable, with a cheque for any amount overpaid) or by return through the post of a cheque for the amount paid on application. All cheques and other documents will be posted at the risk of the applicant.

Exchange Control Act 1947: Authorised Depositaries are listed in Appendixes I and II of the current issue of the Bank of England's Notice E.C. 1 and include Banks and Stockbrokers in, and Solicitors practising in, the United Kingdom and the Channel Islands. An Approved Agent in the Irish Republic is defined in the Bank of England's Notice E.C. 10 (Third Issue) as amended. The following countries are included in the Bank of England's Notice E.C. 10 (Third Issue) as amended: Australia, British Trust Territories, British Protectorates and Protected States, Iceland, the Hashemite Kingdom of Jordan, Kuwait, Libya, South Africa and South West Africa, Western Samoa, the People's Democratic Republic of Yemen.

DOUGLAS

Civil Engineering and Building Contractors

"Progress maintained despite a year of escalating costs," reports the Chairman, Mr. Robert M. Douglas, O.B.E.

The Annual General Meeting of Robert M. Douglas (Contractors) Limited will be held on 28th September at Shenstone House, 395, George Road, Erdington, Birmingham, 23.

The following is the Statement by the Chairman and Managing Director, Mr. Robert M. Douglas, O.B.E., circulated with the Report and Accounts for the year ended 31st March, 1971:—

It is with profound regret I have to refer to the sudden death last month of Mr. John Frederick Smith, a Director of R. M. Douglas Construction Limited. Mr. Smith joined the Group in 1939 and has served the company with loyalty and efficiency for over 30 years. His contribution to the progress of your company was indeed a valuable one and he will be greatly missed by his colleagues and many friends.

Accounts

I am pleased to be able to report, as forecast in my statement last year and in the announcement of the interim results, that our progress has been maintained. Turnover at £25,137,000 shows an increase of 14.2% and the Trading Surplus at £1,572,313 shows an increase of 3.8%.

These results have been achieved during a period of unparalleled escalation in costs, restriction in the programmes of work available to tender, and rigid adherence by the Government to the policy of fixed price contracts for the construction industry.

After the charge of £520,362 for depreciation and bringing into account sundry income, the profit before taxation was £1,042,529—20.56% on the net assets employed. Corporation Tax at the rate of 40% requires £438,806 and after meeting this charge, the net profit for the year is £603,723—9.96p per Share. After bringing in the balance brought forward from the previous year and adjustments in respect of Investment Grants and taxation, there is available for disposal £1,924,768 of which £200,000 has been appropriated to General Reserve.

The interim dividend of 5% and proposed final dividend of 16% on the Ordinary Shares and of 1% upon the restricted Ordinary Shares are at the same rates as for the previous year. The undivided profit then carried forward to next year is £1,443,223.

The net assets employed as shown in the Consolidated Balance Sheet amount to £5,053,206—equivalent to 83.5p per Share.

For the first time and in order to comply with current accounting practice, details of the profits of B. C. Barton & Son Ltd., in which we hold a 26% interest, are given in the Report and Accounts and comparative figures for the previous year have been similarly disclosed. This company manufactures the major proportion of standard products (formwork and scaffolding) for Rapid Metal Developments Ltd. During the past year additional premises have been acquired and plant installed to provide an increase in productive capacity. This should enable us to meet the increased demand for our products.

General Contracting Activities—Building and Civil Engineering

R. M. DOUGLAS CONSTRUCTION LTD. The impact of rapidly rising costs to which I have already referred has been most severely felt in our general building and civil engineering work, in consequence of our having to bear the brunt of the extra charges on fixed price contracts. This company has had a busy year in industrial projects, and motorway and major roadwork contracts.

The Midland Links Motorways contracts and the Aston Expressway project have been completed several months ahead of schedule and excellent progress has been maintained on our various similar contracts in the public sector.

We have completed successfully the large new tissue mill project at Frudhoe, Northumberland, in Leeds. The Clark Ltd. important extensions and a new computer centre for Allied Breweries Ltd., and various major works for the British Steel Corporation, Metal Box Ltd., J. C. Bamford Excavators Ltd., and other valued clients.

We are busily engaged on the large new factory project at Wrexham for Fibre

glass Ltd., a subsidiary of Pilkington Brothers Ltd. Further contracts have also been secured and are in hand for the British Steel Corporation and Tube Investments Ltd. and also extensive hospital buildings for the Birmingham Regional Hospital Board. Outside the Midlands area, where the issue of Industrial Development Certificates is still restricted by the Department of Trade and Industry, our turnover is being maintained in the South-Wales, North-East and North-West areas on a variety of building and civil engineering contracts. BRITISH LIFT SLAB LTD. This member of our group which specialises chiefly in multi-storey building construction has had a most difficult year and has sustained a loss. This is largely attributable to the principle of fixed price contracts and unprecedented escalation in costs.

The company is a relatively large consumer of steel and cement and on certain schemes the increases which could not be foreseen in these two commodities alone have completely eroded the profit margin. On the majority of contracts carried out the company is responsible for design work and for obtaining the requisite planning approvals. In consequence the time which elapses between negotiation of price and execution of work is somewhat prolonged. Several contracts secured and started in the previous financial year ending 31st March, 1970 have resulted in loss. Policy in this connection has been changed with a view to obviating a recurrence of this pattern.

Apart from construction, several specialist contracts have been undertaken including the lifting of the 3,200-ton fabricated steel roof for the B.E.A. European 'Airbus' servicing hangar at Heathrow Airport from ground level to a height of 67 ft. which was successfully completed in five working days. Using the same special jacking system, the company has also been entrusted with the very important and delicate operation of lowering a reactor vessel for the United Kingdom Atomic Energy Commission.

The Siemcrete slipform department has had a very satisfactory year, chiefly on the construction of both in England and Eire where operations were marred only by a long drawn out strike in the Irish cement industry.

Specialist Contracting Services

R. M. DOUGLAS ASPHALT & PAVING LTD. R. M. DOUGLAS ROOFING LTD. MARSHALL DAVIS & CO. LTD.

The value of work done by all units in this group has increased substantially, bringing satisfactory expansion of profits, with the exception of Marshall Davis & Co. Ltd. where results are slightly lower, due to a loss in one small branch, new losses.

Regional expansion has been further consolidated and appreciation from clients of the quality of the work done has been frequently expressed. Whilst competition is keen a satisfactory volume of work lies ahead.

FOUNDATION ENGINEERING, SITE INVESTIGATION AND SOIL MECHANICS LABORATORY. The department has been entrusted with many important commissions throughout the country. However, in consequence of restriction of forward preparation on new projects during the past year a smaller volume of site investigation work was undertaken and a small loss has therefore arisen.

Enquiries for new work are again being obtained in greater volume which encourages me to believe that a busier period lies ahead.

Equipment Supply and Formwork

RAPID METAL DEVELOPMENTS LTD. This company has done well throughout the year and increased profits have been earned. Orders for formwork, scaffolding and special equipment have increased considerably and an increased share of the market has been obtained. Our systems are efficient and popular and it is satisfying to record that demand in all departments for both sale and hire of equipment currently exceeds that of the corresponding period of last year. A changeover from Imperial to Metric dimensions is taking place according to demand.

The continuous disturbances in Northern Ireland have affected our turnover in that region and our claim for damage to and loss of our Belfast depot and stock has not yet been settled.

Australia

RAPID METAL DEVELOPMENTS (AUST.) PTY. LTD. Here again I am able to report a satisfactory increase in turnover and profit for the accounting period to June, 1970, which is included in these accounts. The unaudited figures reported to us for the year to 30th June, 1971 also show a further encouraging expansion of turnover and profit.

Extensions to our head office in Adelaide necessitated by expansion are in progress and a programme of mechanisation of handling and maintenance facilities in our depots throughout the various states is being accelerated.

Our standard systems of formwork and scaffolding are now well-known and the number of users for both sale and hire has increased during the year. A considerable volume of work in relation to special forms for tunnels and other projects has been undertaken.

New Zealand

RAPID METAL FORMWORK (N.Z.) LTD. This company, the accounts of which are consolidated with those of the Australian company, maintained its progress during the year and opened a branch in Wellington. I am pleased to be able to say that the trading for the year to June, 1971 has resulted in a small profit.

During the last twelve months, New Zealand has suffered an intense wage spiral. The Government has attempted to control this by a price freeze which expired earlier this year and more recently by controlling wage award increases. Bank and institutional lending has also been tightly controlled. All of these factors, in addition to the control of building, have tended to reduce economic activity. It is anticipated, however, that as we are now well established both in Auckland and Wellington we should be able to maintain our present turnover and possibly increase it during the coming year.

Materials Supply

DOUGLAS CONCRETE & AGGREGATES LTD. Competition in the ready-mixed concrete field remains extremely keen. Notwithstanding the impact of heavy increases in costs in all spheres of activity, this company has had a successful year and turned in profits well in advance of those for the previous year. A satisfactory start has been made in the current year.

Housing and Property Development

R. M. DOUGLAS PROPERTY DEVELOPMENTS LTD. No further development has been commenced during the year.

Plant Hire

DOUGLAS HIRE CO. LTD. In my statement a year ago I reported that the results of this company disclosed a steady expansion of both turnover and earnings. I am pleased to say that this trend is continuing and a useful contribution has been made to the profits of the group.

Acquisitions

KEYS MASTIC ASPHALT LTD. Since the formation of R. M. Douglas Asphalt & Paving Ltd., their chief supplier of mastic asphalt has been W. H. Keys Ltd. of West Bromwich, with whom a valuable relationship has been developed. To ensure continuity of this

mutually satisfactory arrangement and future supplies a new joint company in which we have a 26% interest has been formed to take over and operate the mastic asphalt production division of W. H. Keys Ltd.

WITLOR PLANT LTD. AND TAYWIT LTD. As stated in the Directors' Report we have acquired Witlor Plant Ltd., Tayside Ltd. and their subsidiaries which operate in the plant hire and equipment supply fields. It is hoped to pursue a gradual process of integration with our existing interests in this sphere and the addition of the turnover of the various units should make a useful contribution to our earnings in future years.

We have also taken a controlling interest in W. J. Whittall & Son Ltd., a very old established building company, and it is hoped that the long term effect of this interest will be beneficial to your company.

General

In view of the extremely difficult trading conditions prevailing during the past year in which the financial outcome of many of our activities, particularly our major long term contracts for building and civil engineering work, was severely affected by increases in costs beyond our control the results now submitted to you are not unsatisfactory. The policy of wide diversification of interests has contributed in no small measure to the stability and progress of your company and has proved to be a useful safeguard against difficulties arising in any particular sphere of activity.

Considerable expenditure has again been incurred in keeping up to date our extensive holding of construction equipment and transport.

The volume of work in the industrial field has kept up to the level of the previous year. We are able to offer through our regional organisations a local service to clients for large or small industrial projects which embraces site investigation, design and construction. The area offices are staffed by experienced teams who can also call on the valuable support of our long established central departments.

The volume of general construction work in hand is lower than at the corresponding period last year but our supply and specialist units have a greater volume of work in hand and have made a satisfactory start to the year's trading. Recent indications of the expansion of the motorway and other construction programmes coupled with the anticipated improvement in the economic climate should assist in the creation of more normal trading conditions, particularly if the Government succeeds in its efforts to contain inflation. We also very much look forward to a change in the attitude of the Government to the present restrictions in the issue of Industrial Development Certificates in the Midlands area where industrial expansion is currently restricted. It will be noted from the accounts now submitted that your company is in a relatively strong position to take full advantage of any improvement in trading conditions and I am confident that the group is well organised to play its full part in any expansion of the economy.

With so much uncertainty as to rising costs it would be imprudent to make any definite forecast of the results for the current year. Subject to unforeseen circumstances I have, however, every confidence in our ability to ensure a steady rate of progress. Finally, I again wish to pay tribute to my colleagues, our managers and staff for their excellent efforts in dealing with many difficult problems and for all they have done in the interest of your company during the past year.

Progress of the group during the past five years

	1967	1968	1969	1970	1971
Group Turnover	14,956,000	16,928,000	19,139,000	22,006,000	25,137,000
Profit before Taxation	925,320	1,014,241	913,059	989,481	1,042,529
Taxation	389,517	457,463	424,842	474,134	429,806
Profit after Taxation	535,803	556,778	488,217	515,347	602,723
Dividends (Gross)	234,451	245,421	253,146	252,020	281,545
Profit retained	334,795	373,846	234,376	237,570	414,434
Depreciation	367,681	493,454	564,711	658,289	620,362
Share Capital and Reserves	3,611,817	4,080,989	4,374,718	4,665,546	5,053,206

Robert M. Douglas (Contractors) Limited

AUDIO FIDELITY LIMITED

(Manufacturers and Retailers of Sound amplification equipment)

The Annual General Meeting of the company took place on 28th September in Leeds. The Chairman, Mr. E. C. Morris, presided and the following is an extract from his circulated statement.

My previous statement regarding the half year's results indicated that the full year would be considerably ahead of the previous year. Profits before taxation for the year ended 30th April, 1971, were £226,572, an increase of approximately 50%.

The dividend will be 4p (40%) compared to 3p in the previous year. This, after waivers of dividends by my wife and myself on our holdings in the company, will absorb £35,470. At the same time it is intended to make an issue of shares by way of capitalisation of reserves and this is recommended in the proportion of one new share for every five shares held.

Prospects—With the exception of Linear Products Limited, all companies are trading at a higher level in the current year to date. It seems reasonable to hope that the introduction of new products by Linear will improve the situation for this company by the second half of the year. The removal by the Government of restrictions on Eire Purchase may well result in further increased sales volume benefiting all members of the Group.

HOWARD TENENS SERVICES LTD.

CASEMAKING, PROCESSING, PACKAGING, TRANSPORT AND DISTRIBUTION

The Chairman, Mr. E. C. Morris, again reports increased turnover and group trading profit for the year to 31st March, 1971. The table below shows the progress of the company in the last four years:—

	1968	1969	1970	1971
Turnover	2,157	3,106	4,280	4,926
Profit before taxation	391	624	653	762
Dividends	83	107	125	165
Profits retained in Group	80	172	170	237

The Chairman adds: "Subject to the motor industry's continued success in export markets and a reduction in the industry's labour problems and stoppages, we should achieve another satisfactory year in 1971-72."

A copy of the Report and Accounts incorporating the Chairman's Statement can be obtained from the Secretary, Howard Tenens Services Limited, Stratton St. Margaret, Swindon, Wilts.

J.S. Ratcliffe Industries Ltd.

Extracts from the Chairman's statement at the Annual General Meeting in Rochdale on September 3rd 1971.

● Pre-Tax Group Profit for the year was £101,928. Net Profit was £59,423 compared with £76,936 for 1970.

● The pre-tax profit of Arthur Lord & Sons (Rochdale) Ltd. amounted to £42,638 compared with £39,085 for 1970.

● New plant and machinery costing £51,501 has been installed and is now in production. Unfortunately, industry suffered a set-back and the demand for our products was affected.

● A final dividend of 17½% is recommended, making a total of 22½% as before.

● The forward order book is in a very healthy state, including blanket orders from many customers. The high quality and service which we maintain is under the constant surveillance of our technical and design staff.

● The investment in Ratcliffe Iberica is dealt with at length in the Report and Accounts.

● The additional premises adjacent to our Norman Road Factory are almost ready for occupation. Despite difficult trading conditions we have maintained full-time working and the benefits of recent price increases should be felt in the current financial year.

ENGINEERING AND METAL-General-Contd

Dividends

Year	Amount	Date Paid	Record Date	Paid To	Total
1950	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1951	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1952	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1953	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1954	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1955	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1956	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1957	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1958	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1959	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1960	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1961	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1962	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1963	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1964	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1965	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1966	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1967	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1968	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1969	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1970	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1971	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1972	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1973	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1974	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1975	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1976	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1977	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1978	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1979	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1980	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1981	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1982	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1983	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1984	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1985	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1986	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1987	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1988	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1989	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1990	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1991	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1992	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1993	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1994	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1995	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1996	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1997	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1998	\$1.00	Dec 15	Nov 15	1000	\$1000.00
1999	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2000	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2001	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2002	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2003	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2004	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2005	\$1.00	Dec 15	Nov 15	1000	\$1000.00
2006	\$1.00	Dec 15	Nov 15	1000	\$1000.00

Dividends
Quarterly

[illegible]

Apr.	Oct.	A.A.H.	185	24.8	27	2.2	5.
		D.I.	83	14.9	18	1.6	5.

Mar.	Oct.	AGB Res'ch 10p	106 1/2	26.8	81	4	2
Dec.	Oct.	A. V. P. Inds 40p	110 1/2	23.8	13	4	4

4	August	Manney (A)
5	May	Manney B

[illegible]

2	Any	Dec.	Newman
	Jan.	Aug.	Norgren

19	Jan.	Aug.	North's Range	86	4.5	10	1.0	1.0	1.0	Jan.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
20	July	Jan.	Oborn's	86	4.5	10	1.0	1.0	1.0	Jan.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
21	Mar.	Aug.	Pull (W. H.)	27	4.8	49	1.8	3.5	1.8	Dec.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
22	Mar.	Aug.	Pull (W. H.)	27	4.8	49	1.8	3.5	1.8	Dec.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
23	Feb.	Aug.	Peters (G. D.)	19	4.7	70	1.8	3.5	1.8	Dec.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
24	Dec.	Aug.	Pickering (D. L.)	142	2.0	65	1.6	4.6	12.1	Sept.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
25	July	Sept.	Pratt (F.)	85	3.1	18	1.3	7.5	14.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
26	Aug.	Apr.	Pratt (F.)	105	2.8	80	2.3	4.8	14.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
27	Nov.	Aug.	Reynolds (W. H.)	13	4.8	22	1.9	6.8	14.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
28	May	Nov.	H. B. P.	104	17.5	174	1.1	4.3	14.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
29	Dec.	Dec.	R. H. H. H. H. H.	130	4.5	22	1.9	6.8	14.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
30	Feb.	Aug.	R. H. H. H. H. H.	14	4.7	10	1.1	7.1	9.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
31	Feb.	Aug.	R. H. H. H. H. H.	14	4.7	10	1.1	7.1	9.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
32	Nov.	Nov.	St. Louis	29	2.8	13	1.4	10.7	7.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
33	Nov.	Nov.	St. Louis	29	2.8	13	1.4	10.7	7.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
34	Jan.	Dec.	Roberts (O.)	123	2.4	14	0.9	5.7	9.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
35	Nov.	May	Rocky H. H. H. H.	21	2.4	12	0.9	5.7	9.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
36	Oct.	May	Roberts (O.)	93	13.4	87	2.1	7.5	5.4	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
37	Dec.	June	Rotter (L.)	108	14.0	10.4	5.1	1.0	10.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
38	Dec.	June	Rotter (L.)	108	14.0	10.4	5.1	1.0	10.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
39	July	Dec.	Sanderson, Kayser	67	9.8	16	1.6	5.9	6.8	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0
40	July	July	Saville (D. L.)	391	1.1	21	0.9	3.8	9.1	Nov.	Aug.	Barck & Cox, 100	154	1.9	1.0	1.0	1.0

Oct.	Holiday Deplop
Nov.	Battle of the...

[illegible]

Jane Brent, Chemist

[illegible]

Mar.	Oct. King's Jkt.
Feb.	Aug. Lankro Chen
Jan.	Aug. Lepost Indu

[illegible]

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Mar. Oct. Railroad Bldg.	153	89	2.50	6.86	7.7	June	Street, Ind. St.	114	570	15	0
May	19	13.4	2.0	5.4	7.7	June	St. Paul & Eng. Co.	61	125	0	1
September	76	26.7	12	9.9	8.5	July	St. Paul & Eng. Co.	38	14.5	1	1
Oct. F. M. C.	19	13.4	2.0	5.4	7.7	July	St. Paul & Eng. Co.	38	14.5	1	1
Nov. Oct. F. M. C.	19	13.4	2.0	5.4	7.7	July	St. Paul & Eng. Co.	38	14.5	1	1
Dec. July Railway Co. A.	51	14.6	2.0	2.1	11.1	Aug.	St. Paul & Eng. Co.	38	14.5	1	1
Jan. July Railway Co. A.	51	14.6	2.0	2.1	11.1	Aug.	St. Paul & Eng. Co.	38	14.5	1	1
Feb. July Railway Co. A.	51	14.6	2.0	2.1	11.1	Aug.	St. Paul & Eng. Co.	38	14.5	1	1
Mar. July Railway Co. A.	51	14.6	2.0	2.1	11.1	Aug.	St. Paul & Eng. Co.	38	14.5	1	1
Apr. July Railway Co. A.	51	14.6	2.0	2.1	11.1	Aug.	St. Paul & Eng. Co.	38	14.5	1	1
May	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
June	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
July	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Aug.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Sept.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Oct.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Nov.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Dec.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Jan.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Feb.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Mar.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Apr.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
May	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
June	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
July	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Aug.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Sept.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Oct.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Nov.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Dec.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Jan.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Feb.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Mar.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Apr.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
May	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
June	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
July	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Aug.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Sept.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Oct.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Nov.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Dec.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Jan.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Feb.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Mar.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Apr.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
May	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
June	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
July	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Aug.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Sept.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Oct.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Nov.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Dec.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
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Sept.	106	29.8	1.5	6.6	10.6	Dec.	St. Paul & Eng. Co.	38	14.5	1	1
Oct.	106	29.8	1.5	6.6	10.6						

December - Admiral Sir
John Jellicoe's War

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